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Marina Coast Water District  
 FY 2017/2018 Budget Calendar  
 (Includes Marina & Ord Community)  
 Revised 06/05/2017

<b>DATE</b>	<b>RP</b>	<b>MCWD</b>	<b>WWOC</b>	<b>FORA</b>	<b>DESCRIPTION</b>
12/14/2016	DAS/GM		X		Distribute 2017-2018 Draft Budget Schedule to WWOC
12/19/2016	DAS/GM	X			Distribute 2017-2018 Draft Budget Schedule to MCWD Board
02/15/2017	DAS/DH	X			Distribute 2017-2018 Budget Worksheets to Department Heads
02/21/2017	DAS/GM	X			Present 2016-2017 Mid-Year Report to MCWD Board. PUBLIC MEETING
02/22/2017	DAS/GM	X	X		Present 2016-2017 Mid-Year Report and Draft 2017-2018 5-Year CIP Plan to WWOC. PUBLIC MEETING
02/27/2017	DAS/DH	X			2017-2018 Budget Worksheets due from Department Heads
03/13/2017	DAS/GM		X		Distribute 2017-2018 Ord Community Draft Budget to WWOC 03/15/2017 meeting.
03/20/2017	DAS/GM	X			Budget Workshop Meeting (Department Heads/Board). PUBLIC MEETING
04/12/2017	DAS/GM		X		Q&A with WWOC on 2017-2018 Ord Community Draft Budget and provide WWOC with updates from the Budget Workshop. PUBLIC MEETING.
04/17/2017	DAS/GM	X			Present Revised 2017-2018 Draft Budget to the Board. PUBLIC MEETING
04/26/2017 Special Meeting	DAS/GM		X		Further discussion 2017-2018 Ord Community Revised Draft Budget with WWOC. Possible WWOC recommendation to FORA Board. PUBLIC MEETING
05/01/2017	DAS/GM	X			Present 2017-2018 Revised Draft Budget to the Board. PUBLIC MEETING
05/03/2017 Special Meeting	DAS/GM		X		2017-2018 Ord Community Revised Draft Budget presented to WWOC for recommendation to FORA Board (if necessary). PUBLIC MEETING
05/12/2017	DAS/GM FORAStaff	X		X	FORA Board first vote to adopt 2017-2018 Ord Community Budgets. PUBLIC MEETING
06/05/2017	DAS//GM	X			MCWD Board adopts 2017-2018 District Budget. PUBLIC MEETING

GM= General Manager; DAS= Director of Administrative Services; DH=Department Heads

# MEMORANDUM

Marina Coast Water District

**DATE:** June 26, 2017

**TO:** Board of Directors  
**FROM:** Kelly Cadiente, Director of Administrative Services  
**SUBJECT:** Budget Summary

## Introduction.

On behalf of the District staff, I am pleased to present the Draft Fiscal Year 2017-2018 Budget. This budget was developed with a focus on cost containment of system operations and infrastructure needs and is designed to assist in meeting the strategic goals of the Board.

The purpose of this Budget Summary is to provide an overview of the FY 2017–2018 Draft Budget document and the key assumptions used in developing this Budget.

The Draft Budget includes 6 separate cost centers:

- Marina Water
- Marina Wastewater Collection (Sewer)
- Ord Community Water
- Ord Community Wastewater Collection (Sewer)
- Recycled Water (RUWAP)
- Regional Desalination Project

In accordance with Article 7 of the Water Wastewater Facilities Agreement between MCWD and FORA, the District maintains separate cost centers to ensure that revenues and expenses are appropriately segregated and maintained for the Marina systems, the Ord Community systems, and the accruing costs for the Regional Urban Water Augmentation Project. On October 25, 2006, the Board adopted Ordinance No. 43 which also requires the cost centers remain separate after the expiration of the Agreement between MCWD and FORA.

District costs that are not dedicated to a specific cost center are shared among the four primary cost centers - Marina Water, Marina Sewer, Ord Community Water, and Ord Community Sewer. Sharing of these expenses, in turn, creates efficiencies and cost savings for administrative functions for the two service areas that would otherwise not be realized. The District uses the expense ratio method to allocate these shared expenses. For FY 2017-2018, the assigned percentages are as follows:

Marina Water	25%	Ord Community Water	54%
Marina Sewer	7%	Ord Community Sewer	14%

Over the past several years, direct operating expenses throughout the Ord Community has increased causing its allocation percentages of shared expenses to increase. These expenses include the

administrative costs associated with fulfilling the District's responsibilities under the Facilities Agreement with the Ford Ord Reuse Authority and the operations and maintenance costs on the large and aged systems within the Ord Community.

The following tables are historical and current calculations of allocation percentages:

<sup>1</sup>Total Operating Expenses less depreciation/amortization. Recycled Water operating expenses are included in Ord Water cost center for % allocation purposes for FY 2013-14 through FY 2017-18.

\*FY 2013-2014 budget and allocation the same as FY 2012-2013.

All Cost Centers	FY 2010-11 Operating Costs <sup>1</sup>	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs <sup>1</sup>	FY 2014-15 Allocation %	FY 2013-14 Operating Costs <sup>1</sup>	FY 2015-16 Allocation %	FY 2014-15 Operating Costs <sup>1</sup>	FY 2016-17 Allocation %	FY 2015-16 Operating Costs <sup>1</sup>	FY 2017-18 Allocation %
Marina Water	\$2,006,023	30%	\$2,006,023	30%	\$2,039,492	27%	\$2,015,266	26%	\$2,111,909	25%
Marina Sewer	\$627,042	9%	\$627,042	9%	\$526,952	7%	\$550,054	7%	\$528,332	7%
Ord Water	\$3,362,303	50%	\$3,362,303	50%	\$4,155,620	54%	\$4,294,101	54%	\$4,540,636	54%
Ord Sewer	\$771,433	11%	\$771,433	11%	\$893,864	12%	\$1,002,451	13%	\$1,187,678	14%

Marina Only Cost Centers	FY 2010-11 Operating Costs	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs	FY 2014-15 Allocation %	FY 2013-14 Operating Costs	FY 2015-16 Allocation %	FY 2014-15 Operating Costs	FY 2016-17 Allocation %	FY 2015-16 Operating Costs	FY 2017-18 Allocation %
Marina Water	\$2,006,023	76%	\$2,006,023	76%	\$2,039,492	79%	\$2,015,266	79%	\$2,111,909	80%
Marina Sewer	\$627,042	24%	\$627,042	24%	\$526,952	21%	\$550,054	21%	\$528,332	20%

Ord Only Cost Centers	FY 2010-11 Operating Costs <sup>1</sup>	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs <sup>1</sup>	FY 2014-15 Allocation %	FY 2013-14 Operating Costs <sup>1</sup>	FY 2015-16 Allocation %	FY 2014-15 Operating Costs <sup>1</sup>	FY 2016-17 Allocation %	FY 2015-16 Operating Costs <sup>1</sup>	FY 2017-18 Allocation %
Ord Water	\$3,362,303	81%	\$3,362,303	81%	\$4,155,620	82%	\$4,294,101	81%	\$4,540,636	79%
Ord Sewer	\$771,433	19%	\$771,433	19%	\$893,864	18%	\$1,002,451	19%	\$1,187,678	21%

Water Only Cost Centers	FY 2010-11 Operating Costs <sup>1</sup>	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs <sup>1</sup>	FY 2014-15 Allocation %	FY 2013-14 Operating Costs <sup>1</sup>	FY 2015-16 Allocation %	FY 2014-15 Operating Costs <sup>1</sup>	FY 2016-17 Allocation %	FY 2015-16 Operating Costs <sup>1</sup>	FY 2017-18 Allocation %
Marina Water	\$2,006,023	37%	\$2,135,956	36%	\$2,039,492	33%	\$2,015,266	32%	\$2,111,909	32%
Ord Water	\$3,362,303	63%	\$3,780,430	64%	\$4,155,620	67%	\$4,294,101	68%	\$4,540,636	68%

Sewer Only Cost Centers	FY 2010-11 Operating Costs	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs	FY 2014-15 Allocation %	FY 2013-14 Operating Costs	FY 2015-16 Allocation %	FY 2014-15 Operating Costs	FY 2016-17 Allocation %	FY 2015-16 Operating Costs	FY 2017-18 Allocation %
Marina Sewer	\$627,042	45%	\$590,125	42%	\$526,952	37%	\$550,054	35%	\$528,332	31%
Ord Sewer	\$771,433	55%	\$810,796	58%	\$893,864	63%	\$1,002,451	65%	\$1,187,678	69%

The District utilizes a system of tracking of expenses for specific activities through the use of task codes. Task codes are assigned to expenses within different line item accounts to track the total cost of the specific activity such as research and development of augmented water sources.

Assumptions. The key assumptions used to build this Budget include:

- Projected revenues in Marina and Ord Systems are based on current customer accounts and projected development activity. In addition, the District conducted a 5-year rate study which proposed a 3% water rate increase and a 10% sewer rate increase for Marina customers and a 6% water rate increase and 8% sewer rate increase for Ord customers.

While these rates were formed and approved in 2014 to fund continued operations, investment in infrastructure and to increase reserve balances, the State mandated water conservation measures have impacted water revenues. This results in projected use and need to augment revenues with reserves.

- Proposed monthly rates are based on the 5-year rate study conducted in 2013. Water rates consist of a fixed charge and commodity rates.
  - o The fixed charge generates the needed revenue to cover the District's fixed costs which include:
    - Base Costs – operating and capital costs incurred by the water system to provide a basic level of service to each customer.
    - Peak Costs – those operating costs incurred to meet peak demands in excess of base demand which include basic water supply and distribution costs.
    - Customer Costs – Fixed expenditures that relate to operational support such as accounting, billing, customer services, administrative and technical support.
    - Service Costs – Meter maintenance costs and capacity related costs including debt service.
  - o The commodity rates generates revenue to cover base, peak and customer costs directly related to the production and distribution of water production.
- Wastewater collection rates consist of fixed costs to collect and transmit to the Monterey Regional Water Pollution Control Agency (MRWPCA). The rate is calculated based the total projected costs of the collection system (Base Costs and Customer Costs) divided by the projected equivalent dwelling units (edu) of the District.
- Proposed monthly rates with the proposed rate increases for the Marina customers and for Ord Community customers as follows:

Effective January 1, 2018

<u>Water Rate (monthly)</u>	<u>Marina</u>	<u>Ord Community</u>
Meter Service Charge	\$22.36	\$38.79
Tier 1 (0 - 8 hcf)	2.78	3.68
Tier 2 (9-16 hcf)	3.19	5.65
Tier 3 (17+ hcf)	5.63	7.62
Flat Rate Billing	N/A	153.99
Average monthly bill (13 hcf)	\$60.55	\$96.48

<u>Wastewater Collection Rate (monthly)</u>	<u>Marina</u>	<u>Ord Community</u>
Flat Rate	\$14.78	\$32.18

- Projected revenues and funding sources of \$43.645 million for all cost centers; Marina Water \$4.116 million, Marina Sewer \$1.222 million, Ord Community Water \$9.937 million, Ord Community Sewer \$3.670 million, and RUWAP \$24.700 million which includes contributions from FORA of \$1.750 million and \$22.950 million of loan proceeds from the State Revolving Fund which is projected to be funded in July 2017.
- Projected expenses (excluding interest) of \$11.023 million for all cost centers; Marina Water \$2.720 million, Marina Sewer \$0.651 million, Ord Community Water \$6.095 million, and Ord Community Sewer \$1.557 million.
- Scheduled debt (principal/interest) payments on the 2010 \$8 million bond that refinanced the Armstrong Ranch Promissory Note.
- Scheduled debt (principal/interest) payments on the 2015 \$29.840 million bond for Marina and Ord Community service area that advance refunded the 2006 bond to take advantage of lower interest rates.
- Scheduled debt (principal/interest) payments on the \$2.800 million 2017 Santa Cruz County Bank Loan for the conversion of the Rabobank N.A. Construction Loan for the construction of the building leased to the Bureau of Land Management (BLM). Lease revenues from BLM will fund the debt service over the life of the loan.
- Capital replacement reserve funding for Marina and Ord Systems per Board Policy \$0.200 million for Marina Water, \$0.100 million for Marina Sewer, \$0.200 million for Ord Water and \$0.100 million for Ord Sewer.
- \$27.985 million of Capital Improvement Projects; Marina Water \$0.525 million, Marina Sewer \$0.035, Ord Community Water \$1.285 million, Ord Community Sewer \$1.440 million and RUWAP \$24.700 million.
- Salaries adjusted 3.8% for Cost of Living Adjustment (COLA). MOU agreements with District employee groups require the COLA be based on the April Consumer Price Index.
- Support for a staff of 38 positions:
  - Administration – 15
  - Operations & Maintenance – 14
  - Laboratory – 1
  - Conservation – 2
  - Engineering – 6
- Increased healthcare costs based on information received as of February, 2017 (a 15% increase has been included).
- Continuation of various conservation rebate program costs.

- Cost of new technology (upgrades per the District's Technology Plan).
- Annual maintenance of facilities for Operations & Maintenance.

Prior Year Accomplishments. In FY 2016-2017 the District recognized the following accomplishments:

- The District Urban Water Management Plan was completed and submitted to the State in June 2016 and was approved by the State on December 1, 2016.
- In October 2016, the District began updating the Master Plans for Sewer, Water, and Recycled Water with Akel Engineering Group, Inc. The update is slated for completion by September 2017.
- On February 24 2017, the District became the Groundwater Sustainability Agency for Central Marina to ensure local control of and continued success in planning and maintaining a sustainable water supply for the District's ratepayers.
- In Fiscal Year 2016-2017, the District expanded its public outreach programs through the utilization of various forms of social media such as Facebook, Instagram and Twitter which conservation used to introduce the new rainwater catchment incentive program as well as promote the District's various rebate programs.
- Customer cooperation during the drought period helped the District easily exceed the adjusted state mandated conservation standard of 11% production reduction in each of the past twenty-four months. The cumulative water production savings achieved since June of 2015 is 31.8%.
- The District received the Award for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for its FY 2015-2016 Comprehensive Annual Financial Report (CAFR). This is the ninth consecutive year that the District has received this prestigious national award.
- Filled the Applications Systems Analyst position in November 2016. As Information Technology is heavily relied upon in the District, the Analyst will develop, implement, support and manage computer applications such as Financial, Customer Information, Utility Billing, Geographic Information, Content Management, Database Management, and System Integration to ensure that the District fully utilizes existing system capabilities. In addition, the Analyst will evaluate user requirements and procedures, and make recommendations to improve workflow, and develop technical solutions as needed.
- The District replaced its 10 - year old phone system which now includes automation of the bill pay by phone option to provide quicker response time and increased security of customer information.

**MARINA**  
**WATER & WASTEWATER SYSTEM**  
**RATES, FEES and CHARGES**  
**FY 2017 - 2018**  
**Effective July 1, 2017 and January 1, 2018**

<b>Water Consumption Charge</b>	<u>Current Rates</u> <u>July 1, 2017</u>	<u>January 1, 2018</u>
0 - 8 hcf      First Tier	2.70 per hcf	2.78 per hcf
8 - 16 hcf    Second Tier	3.10 per hcf	3.19 per hcf
16+ hcf      Third Tier	5.47 per hcf	5.63 per hcf

**Monthly Minimum Water Charges**

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
5/8" or 3/4"	21.71 per month	22.36 per month
1"	35.02 per month	36.07 per month
1 1/2"	57.22 per month	58.94 per month
2"	83.85 per month	86.36 per month
3"	146.03 per month	150.41 per month
4"	234.77 per month	241.82 per month
6"	456.71 per month	470.42 per month
8"	900.86 per month	927.88 per month

**Monthly Minimum Sewer Charges**

Monthly Wastewater Charge	13.44 per EDU	14.78 per EDU
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**Temporary Water Service**

Meter Deposit Fee	650.00	650.00
Hydrant Meter Fee (Set/Remove Fee)	140.00 one time fee	140.00 one time fee
Hydrant Meter Fee (Relocate Fee)	140.00 per occurrence	140.00 per occurrence
Minimum Monthly Service Charge	95.43 per month	98.29 per month
Estimated Water Consumption Deposit	1,100.00 minimum	1,100.00 minimum

**Private Fire Meter Charge**

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
1"	1.63 per month	1.68 per month
1 1/2"	4.72 per month	4.87 per month
2"	10.07 per month	10.37 per month
2 1/2"	18.11 per month	18.65 per month
3"	29.25 per month	30.13 per month
4"	62.33 per month	64.20 per month
6"	181.05 per month	186.49 per month
8"	385.83 per month	397.40 per month

**Capacity Charges**

Water	\$4,526.00 per edu	\$4,526.00 per edu
Sewer	\$2,333.00 per edu	\$2,333.00 per edu

**ORD COMMUNITY  
WATER & WASTEWATER SYSTEM  
RATES, FEES and CHARGES  
FY 2017 - 2018  
Effective July 1, 2017 and January 1, 2018**

		Current Rates July 1, 2017	January 1, 2018
<b>Water Consumption Charge</b>			
0 - 8 hcf	First Tier	3.40 per hcf	3.68 per hcf
8 - 16 hcf	Second Tier	5.22 per hcf	5.65 per hcf
16+ hcf	Third Tier	7.03 per hcf	7.62 per hcf
	Monthly Capital Surcharge (Connections after June 30, 2005 & before July 5, 2014)	20.00 per EDU	20.00 per EDU
	Flat Rate	143.94 per unit	153.99 per unit

**Monthly Minimum Water Charges**

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
5/8" or 3/4"	37.55 per month	38.79 per month
1"	58.57 per month	60.51 per month
1 1/2"	93.62 per month	96.71 per month
2"	135.66 per month	140.14 per month
3"	233.85 per month	241.57 per month
4"	373.96 per month	386.31 per month
6"	724.39 per month	748.31 per month
8"	1,425.66 per month	1,472.72 per month

**Monthly Minimum Sewer Charges**

Monthly Wastewater Charge	29.80 per EDU	32.18 per EDU
Monthly Capital Surcharge (Connections after June 30, 2005 & before July 5, 2014)	5.00 per EDU	5.00 per EDU

**Temporary Water Service**

Meter Deposit Fee	650.00	650.00
Hydrant Meter Fee (Set/Remove Fee)	140.00 one time fee	140.00 one time fee
Hydrant Meter Fee (Relocate Fee)	140.00 per occurrence	140.00 per occurrence
Minimum Monthly Service Charge	141.69 per month	151.56 per month
Estimated Water Consumption Deposit	1,100.00 minimum	1,100.00 minimum

**Private Fire Meter Charge**

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
1"	2.19 per month	2.26 per month
1 1/2"	6.35 per month	6.56 per month
2"	13.54 per month	13.99 per month
2 1/2"	24.35 per month	25.15 per month
3"	39.33 per month	40.63 per month
4"	83.81 per month	86.58 per month
6"	243.46 per month	251.49 per month
8"	518.81 per month	535.94 per month

**Capacity Charges**

Water	\$8,010.00 per edu	\$8,010.00 per edu
Sewer	\$3,322.00 per edu	\$3,322.00 per edu

**MARINA & ORD COMMUNITY  
WATER & WASTEWATER SYSTEM  
RATES, FEES and CHARGES  
FY 2017 - 2018  
Effective July 1, 2017**

General Manager	\$156.00 per hour
District Engineer	\$130.00 per hour
Director of Administrative Services	\$105.00 per hour
Capital Projects Manager	\$95.00 per hour
Projects Manager	\$99.00 per hour
Associate Engineer	\$83.00 per hour
Engineering Administrative Assistant	\$67.00 per hour
Engineering Assistant	\$55.00 per hour
Lab Supervisor	\$85.00 per hour
O&M Superintendent	\$106.00 per hour
O&M Supervisor	\$92.00 per hour
Operations & Maintenance System Operator 3	\$81.00 per hour
Operations & Maintenance System Operator 2/Backflow Specialist	\$79.00 per hour
Operations & Maintenance System Operator 2	\$82.00 per hour
Operations & Maintenance System Operator 1	\$58.00 per hour
Conservation Specialist III	\$66.00 per hour
Conservation Specialist I/II	\$51.00 per hour

Work Truck	\$20.00 per hour
Backhoe Tractor	\$30.00 per hour
Front Loader Tractor	\$58.00 per hour
Vactor Truck	\$30.00 per hour
Dump Truck	\$30.00 per hour
Ground Penetrating Radar Unit	\$10.00 per hour
CCTV Camera	\$65.00 per hour

Photocopy Charges \$0.20 per copy

<u>Size</u>	<u>Meter Installation Fee</u>
5/8" or 3/4"	\$350.00
1"	\$400.00
1 1/2"	\$450.00
2"	\$700.00
3" or Larger	

Actual direct and indirect cost to district.  
Advance payment to be based on estimated cost.

Preliminary Project Review Fee (large projects)	\$500.00
Plan Review Fees:	
Existing Residential Modifications	\$200.00 per unit plus additional fees
Existing Commercial Modifications	\$400.00 per unit plus additional fees
Plan Review	\$500.00 per unit plus additional fees
Water/Sewer Permit Fee	\$30.00 each
Small Project Inspection Fee (single lot)	\$400.00 per unit
Large Project Inspection Fee (large projects)	\$500.00 per unit plus 3% of water & sewer construction cost
Building Modification/Addition Fee	\$200.00 per unit
Deposit for a Meter Relocation	\$200.00 deposit, plus actual costs
Mark and Locate Fee (USA Markings)	\$100.00 first mark and locate at no-charge, each additional for \$100
Backflow/Cross Connection Control Fee	\$45.00 per device
Additional Backflow/Cross Connection Device	\$30.00 per device
Deposit for New Account/Re-Establish Account	\$35.00 per edu
Meter Test Fee	\$15.00 for 3/4" meter, actual cost for 1" and larger
Returned Check Fee	\$15.00 per returned item
Basic Penalty	10% of the delinquent amount
Additional Penalty	1.50% per month of the delinquent amount

**Marina Coast Water District  
Budget Summary  
Budget FY 2017-2018**

1 Ln #	2 REVENUE AND OTHER SOURCES	3 MARINA WATER	4 SEWER	5 ORD COMMUNITY WATER	6 SEWER	7 RUWAP	8 RDP	9 TOTAL	10 Ln #
1	WATER SALES	3,777,335	-	4,822,720	-	-	-	8,600,055	1
2	FLAT RATE ACCOUNTS	-	-	750,000	-	-	-	750,000	2
3	OTHER WATER SALES	-	-	8,197	-	-	-	8,197	3
4	SEWER SALES	-	1,147,855	-	2,471,605	-	-	3,619,460	4
5	FIRE SYSTEM CHARGE	86,895	-	162,614	-	-	-	249,508	5
6	HYDRANT METER WATER SALES	-	-	150,000	-	-	-	150,000	6
7	BACKFLOW PREVENTION	21,000	-	28,000	-	-	-	49,000	7
8	LATE CHARGES	18,000	-	50,000	-	-	-	68,000	8
9	PERMITS/PLAN CHECK	4,000	-	30,500	14,000	-	-	48,500	9
10	WHEELING CHARGE	-	-	24,000	-	-	-	24,000	10
11	DEVELOPER FEES	-	-	472,500	115,500	-	-	588,000	11
12	METER FEES	3,000	-	250,000	-	-	-	253,000	12
13	CAPACITY FEES/CAPITAL SURCHARGE	44,356	25,663	2,901,714	988,331	-	-	3,960,064	13
14	OTHER INCOME	5,000	1,400	10,800	2,800	-	-	20,000	14
15	INTEREST INCOME	5,295	3,580	5,250	1,737	35	-	15,897	15
16	DEFD REVENUE - BONDS	3,165	904	5,652	1,583	-	-	11,304	16
17	GRANT REVENUE	-	-	-	-	-	-	-	17
18	IOP RENTAL REVENUE	51,643	14,755	92,219	25,821	-	-	184,438	18
19	BLM RENTAL REVENUE	95,748	27,357	170,979	47,874	-	-	341,958	19
20	ARMSTRONG RANCH RENTAL REVENUE	1,098	314	1,960	549	-	-	3,920	20
21	GAIN OR LOSS ON ASSET SALES	-	-	-	-	-	-	-	21
22	FORA RUWAP CONTRIBUTION	-	-	-	-	1,750,000	-	1,750,000	22
23	LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	-	-	22,950,000	-	22,950,000	23
24	<b>TOTAL REVENUE AND OTHER SOURCES</b>	<b>4,116,534</b>	<b>1,221,828</b>	<b>9,937,104</b>	<b>3,669,800</b>	<b>24,700,035</b>	<b>-</b>	<b>43,645,301</b>	<b>24</b>
	<b>EXPENSES AND OTHER USES</b>								
25	SALARIES & BENEFITS	1,562,152	464,844	2,618,275	787,232	-	-	5,432,503	25
26	DEPT. EXPENSE	1,158,279	186,576	2,982,678	597,234	-	-	4,924,767	26
27	INTEREST EXPENSE	198,077	92,434	798,889	257,492	303,704	-	1,650,595	27
28	FRANCHISE & ADMIN FEES	-	-	494,230	172,295	-	-	666,525	28
29	TOTAL C I P/CAPITALIZED EQUIPMENT	565,790	65,021	1,381,527	1,504,242	24,700,000	-	28,216,581	29
30	PRINCIPAL DEBT SERVICE	325,698	118,299	895,147	274,449	213,900	-	1,827,493	30
31	TRANSFER TO CAP REPLACEMENT FUND	200,000	100,000	200,000	100,000	-	-	600,000	31
32	TRANSFER TO/(FROM) RESERVES NET	106,539	194,654	566,359	(23,145)	(517,569)	-	326,838	32
33	<b>TOTAL EXPENSES AND OTHER USES</b>	<b>4,116,534</b>	<b>1,221,828</b>	<b>9,937,105</b>	<b>3,669,800</b>	<b>24,700,035</b>	<b>-</b>	<b>43,645,301</b>	<b>33</b>
34	<b>BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34</b>

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

**Marina Coast Water District**  
**Budget Expense Summary by Department**  
**Budget FY 2017-2018**

1 Ln #	2 EXPENSES	3 MARINA WATER	4 MARINA SEWER	5 ORD COMMUNITY WATER	6 ORD COMMUNITY SEWER	7 RUWAP	8 RDP	9 TOTAL	10 Ln #
1	ADMIN								1
2	SALARIES & BENEFITS	553,862	154,329	1,196,248	308,657			2,213,096	2
3	DEPT. EXPENSE	375,845	101,007	803,393	201,251			1,481,496	3
4	INTEREST EXPENSE	198,077	92,434	798,889	257,492	303,704		1,650,595	4
5	FRANCHISE & ADMIN FEE	-	-	494,230	172,295			666,525	5
6	TOTAL - ADMINISTRATION EXP	1,127,784	347,770	3,292,759	939,696	303,704	-	6,011,712	6
7	O & M								7
8	SALARIES & BENEFITS	662,770	247,007	705,045	410,762			2,025,583	8
9	DEPT. EXPENSE	373,255	48,310	1,039,620	211,465			1,672,650	9
10	TOTAL - OPER & MAINT EXP	1,036,025	295,317	1,744,665	622,227	-	-	3,698,233	10
11	LABORATORY								11
12	SALARIES & BENEFITS	62,529		132,877				195,406	12
13	DEPT. EXPENSE	43,736		98,935				142,671	13
14	TOTAL - LABORATORY EXP	106,265	-	231,812	-	-	-	338,077	14
15	CONSERVATION								15
16	SALARIES & BENEFITS	81,978		174,203				256,181	16
17	DEPT. EXPENSE	118,518		104,732				223,250	17
18	TOTAL - CONSERVATION EXP	200,496	-	278,935	-	-	-	479,431	18
19	ENGINEERING								19
20	SALARIES & BENEFITS	201,013	63,508	409,903	67,813			742,237	20
21	DEPT. EXPENSE	246,925	37,259	935,998	184,518			1,404,700	21
22	TOTAL - ENGINEERING EXP	447,938	100,767	1,345,901	252,331	-	-	2,146,937	22
23	TOTAL EXPENSES	2,918,507	743,854	6,894,072	1,814,254	303,704	-	12,674,390	23
24	CAPITAL COSTS								24
25	CAPITAL IMPROVEMENT PROJ.	525,000	35,000	1,285,224	1,440,000	24,700,000	-	27,985,224	25
26	CAPITALIZED EQUIPMENT	40,790	30,021	88,106	64,242	-	-	223,160	26
27	SEASIDE LAND TRANSFER	-	-	8,197	-	-	-	8,197	27
28	TOTAL CIP/CAPITALIZED EQUIPMENT	565,790	65,021	1,381,527	1,504,242	24,700,000	-	28,216,581	28
29	TOTAL EXPENSES & CIP	3,484,297	808,875	8,275,599	3,318,496	25,003,704	-	40,890,971	29
30	PRINCIPAL DEBT SERVICE								30
31	PRINCIPAL (2010 Bond)	229,600	65,600	410,000	114,800			820,000	31
32	PRINCIPAL (2015 Bond)	74,400	46,500	446,400	148,800	213,900		930,000	32
33	SANTA CRUZ COUNTY BANK LOAN (BLM)	21,698	6,199	38,747	10,849			77,493	33
34	TOTAL - PRINCIPAL DEBT SERVICE	325,698	118,299	895,147	274,449	213,900	-	1,827,493	34
35	TRANSFER TO CAPITAL REPL FUND	200,000	100,000	200,000	100,000			600,000	35
36	TRANSFER (FROM)/TO CAP REPL RES, NET	(565,790)	(65,021)	(569,206)	(461,758)			(1,661,775)	36
37	TRANSFER (FROM)/TO CAP CHG RES, NET	44,356	25,663	1,654,701	61,076	(517,569)		1,268,228	37
38	TRANSFER (FROM)/TO OPERATING RES, NET	627,973	234,012	(519,136)	377,537	-	-	720,386	38
39	TOTAL - TRANSFERS (FROM)/TO RES, NET	106,539	194,654	566,359	(23,145)	(517,569)	-	326,838	39
40	TOTAL EXPENSES & USES	4,116,534	1,221,828	9,937,105	3,669,800	24,700,035	-	43,645,301	40

**Marina Coast Water District  
Budget Summary Comparison  
Budget FY 2017-2018**

	2015-2016 ACTUALS	2016-2017 EST. ACTUALS	2016-2017 ADOPTED	2017-2018 PROPOSED	BUD vs. BUD % CHANGE	BUD vs. EST % CHANGE	
<b>REVENUE</b>							
1 WATER SALES	7,147,052	8,360,237	7,987,551	8,750,055	9.5%	4.7%	1
2 FLAT RATE ACCOUNTS	1,190,703	1,287,527	1,100,000	750,000	-31.8%	-41.7%	2
3 OTHER WATER SALES	51,333	7,958	-	8,197	-	3.0%	3
4 SEWER SALES	3,116,103	3,332,028	3,165,730	3,619,460	14.3%	8.6%	4
5 FIRE SYSTEM CHARGE	231,469	242,241	241,466	249,508	3.3%	3.0%	5
6 BACKFLOW PREVENTION	46,263	47,185	50,330	49,000	-2.6%	3.8%	6
7 LATE CHARGES	102,373	64,680	71,000	68,000	-4.2%	5.1%	7
8 PERMITS/PLAN CHECK	41,518	37,750	49,500	48,500	-2.0%	28.5%	8
9 WHEELING CHARGE	24,000	48,000	24,000	24,000	0.0%	-50.0%	9
10 DEVELOPER FEES	677,606	482,293	590,000	588,000	-0.3%	21.9%	10
11 METER FEES	107,746	117,905	78,000	253,000	224.4%	114.6%	11
12 CAPACITY FEES/CAPITAL SURCHARGE	2,270,404	4,959,472	3,437,666	3,960,064	15.2%	-20.2%	12
13 OTHER INCOME	40,328	29,267	20,000	20,000	0.0%	-31.7%	13
14 INTEREST INCOME	698,568	34,820	14,792	15,897	7.5%	-54.3%	14
15 DEFD REVENUE - BONDS	150,060	11,304	11,304	11,304	0.0%	0.0%	15
16 RENTAL REVENUE	764,985	566,259	449,276	530,316	18.0%	-6.3%	16
17 GRANT REVENUE	-	-	-	-	0.0%	0.0%	17
18 GAIN OR LOSS ON ASSET SALES	1,378	-	-	-	0.0%	0.0%	18
19 GAIN OR LOSS BOND ACCOUNTS	(474,893)	4	-	-	0.0%	-100.0%	19
20 FORA RUWAP CONTRIBUTION	-	1,590,600	1,590,600	1,750,000	10.0%	10.0%	20
21 LOAN PROCEEDS - ST REV FUND <sup>1</sup>	-	-	11,079,400	22,950,000	107%	-	21
<b>22 TOTAL REVENUE</b>	<b>16,186,995</b>	<b>21,219,530</b>	<b>29,960,615</b>	<b>43,645,301</b>	<b>45.7%</b>	<b>105.7%</b>	<b>22</b>
<b>EXPENSES</b>							
23 SALARIES & BENEFITS	4,517,878	4,991,915	5,256,413	5,432,503	3.4%	8.8%	23
24 DEPT. EXPENSE	3,724,400	3,860,402	4,449,872	4,924,767	10.7%	27.6%	24
25 INTEREST EXPENSE	3,183,797	1,618,494	1,679,250	1,650,595	-1.7%	2.0%	25
26 FRANCHISE & ADMIN FEES	394,812	430,052	392,000	666,525	70.0%	55.0%	26
27 TOTAL C IP/CAPITALIZED EQUIPMENT	8,155,088	4,487,971	16,295,879	28,216,581	73.2%	528.7%	27
28 PRINCIPAL DEBT SERVICE	4,062,511	1,750,593	1,750,593	1,827,493	4.4%	4.4%	28
29 TRANSFER TO CAP REPLACEMENT FUND	600,000	600,000	600,000	600,000	100.0%	100.0%	29
30 TRANSFER (FROM)/TO RESERVES	(8,451,491)	3,480,103	(463,392)	326,838	-170.5%	-90.6%	30
<b>31 TOTAL EXPENSES</b>	<b>16,186,995</b>	<b>21,219,530</b>	<b>29,960,615</b>	<b>43,645,301</b>	<b>45.7%</b>	<b>105.7%</b>	<b>31</b>
<b>32 BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32</b>

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA WATER				2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED			
WATER SALES RESIDENTIAL	1,792,864	1,712,976	1,814,879	1,836,136	1,891,220	4.2%	3.0%
WATER SALES BUSINESS	728,612	639,200	726,911	748,303	770,752	6.0%	3.0%
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	1,047,031	967,618	1,028,291	1,032,261	1,063,229	3.4%	3.0%
WATER SALES GOVERNMENT	49,281	37,795	54,878	50,615	52,134	-5.0%	3.0%
FIRE SYSTEM CHARGE	88,861	85,312	88,021	84,364	86,895	-1.3%	3.0%
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	22,055	18,132	21,000	17,796	18,000	-14.3%	1.1%
BACKFLOW REVENUE	19,332	20,397	22,330	21,983	21,000	-6.0%	-4.5%
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	19,631	14,168	28,263	37	-	-	-
PLAN CHECK/PERMIT FEES	3,635	3,806	5,000	3,860	4,000	-20.0%	3.6%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	1,100	2,350	3,000	2,650	3,000	0.0%	13.2%
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>3,772,402</b>	<b>3,501,755</b>	<b>3,792,573</b>	<b>3,798,005</b>	<b>3,910,230</b>	<b>3.1%</b>	<b>3.0%</b>
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	1,856	10,555	-	-	44,356	-	-
INTEREST INCOME	12,247	13,877	4,920	11,296	5,000	1.6%	-55.7%
INTEREST INCOME INTERNAL LOAN	136	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	22,570	2,693	-	-	-	-	-
INTEREST INCOME - 2006 BONDS ESCROW	-	51,548	-	-	-	-	-
INTEREST INCOME - 2010 BOND	39	207	26	278	280	976.9%	0.5%
INTEREST INCOME - 2015 BONDS	-	9	-	12	15	-	29.6%
OTHER INCOME	18,544	27,713	5,200	15,048	5,000	-3.8%	-66.8%
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	3,461	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	3,165	3,165	3,165	3,165	3,165	0.0%	0.0%
DEFERRED REVENUE - 2015 A BOND	-	10,906	-	-	-	-	-
DEFERRED REVENUE - 2015 B BOND	-	194	-	-	-	-	-
IOP RENTAL REVEUE	43,065	50,243	51,643	61,707	51,643	0.0%	-16.3%
BLM RENTAL REVEUE	-	163,953	74,155	95,748	95,748	29.1%	0.0%
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	1,098	1,098	-	0.0%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	725	57	-	-	-	-	-
GAIN/LOSS 2006 ESCROW FUND	-	(37,991)	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	1	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	-	-	-	-	-
TRANSFER FROM RESERVES	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>105,809</b>	<b>297,130</b>	<b>139,109</b>	<b>188,353</b>	<b>206,304</b>	<b>48.3%</b>	<b>9.5%</b>
<b>TOTAL REVENUE</b>	<b>3,878,211</b>	<b>3,798,884</b>	<b>3,931,682</b>	<b>3,986,359</b>	<b>4,116,534</b>	<b>4.7%</b>	<b>3.3%</b>

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA SEWER				2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED			
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	3,635	2,676	-	1,030	-	-	-
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	132,383	151,897	151,962	154,813	170,294	12.1%	10.0%
SEWER SALES RESIDENTIAL	796,775	874,108	878,600	888,692	977,561	11.3%	10.0%
<b>TOTAL OPERATING REVENUES</b>	<b>932,794</b>	<b>1,028,681</b>	<b>1,030,562</b>	<b>1,044,535</b>	<b>1,147,855</b>	<b>11.4%</b>	<b>9.9%</b>
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	4,374	10,891	-	-	25,663	-	-
INTEREST INCOME	4,764	6,603	3,456	6,419	3,500	1.3%	-45.5%
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	8,523	929	-	-	-	-	-
INTEREST INCOME - 2006 BONDS ESCROW	-	32,218	-	-	-	-	-
INTEREST INCOME - 2010 BOND	11	59	8	80	80	900.0%	0.2%
INTEREST INCOME - 2015 BONDS	-	6	-	3	-	-	-
OTHER INCOME	690	447	1,400	442	1,400	0.0%	216.6%
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	1,900	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	904	904	904	904	904	0.0%	0.0%
DEFERRED REVENUE - 2015 A BOND	-	6,816	-	-	-	-	-
DEFERRED REVENUE - 2015 B BOND	-	122	-	-	-	-	-
IOP RENTAL REVEUE	10,766	14,355	14,755	17,630	14,755	0.0%	-16.3%
BLM RENTAL REVEUE	-	46,844	21,187	27,357	27,357	29.1%	0.0%
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	314	314	-	0.0%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	200	48	-	-	-	-	-
GAIN/LOSS 2006 ESCROW FUND	-	(23,745)	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	0	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	-	-	-	-	-
TRANSFER FROM RESERVES	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>32,133</b>	<b>96,496</b>	<b>41,710</b>	<b>53,149</b>	<b>73,972</b>	<b>77.3%</b>	<b>39.2%</b>
<b>TOTAL REVENUE</b>	<b>964,927</b>	<b>1,125,178</b>	<b>1,072,272</b>	<b>1,097,684</b>	<b>1,221,828</b>	<b>13.9%</b>	<b>11.3%</b>

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2017-2018

ACCOUNT NAME	ORD WATER				2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED			
WATER SALES RESIDENTIAL	3,446,856	3,775,285	4,334,328	2,982,233	3,161,166	-27.1%	6.0%
WATER SALES BUSINESS	-	9	-	804,462	852,730	-	6.0%
WATER SALES SCHOOLS	-	-	-	333,393	353,396	-	6%
WATER SALES MULTIPLES	-	-	-	354,320	375,580	-	6.0%
WATER SALES GOVERNMENT	-	-	-	75,328	79,848	-	6.0%
FIRE SYSTEM CHARGE	123,543	146,157	153,446	157,877	162,614	6.0%	3.0%
HYDRANT METER WATER SALES	-	-	-	143,149	150,000	-	4.8%
OTHER WATER SALES	1,215,277	51,333	-	7,958	8,197	-	3.0%
LATE CHARGE FEES	48,725	84,240	50,000	46,884	50,000	0.0%	6.6%
BACKFLOW REVENUE	24,774	25,866	28,000	25,203	28,000	0.0%	11.1%
FLAT RATE ACCOUNTS	1,069,432	1,190,703	1,100,000	1,287,527	750,000	-31.8%	-41.7%
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	6,617	23,664	30,500	19,080	30,500	0.0%	59.9%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	83,257	105,396	75,000	115,255	250,000	233.3%	116.9%
WHEELING CHARGE	24,000	24,000	24,000	48,000	24,000	0.0%	-50.0%
DEVELOPER FEES	493,572	498,525	450,000	377,514	472,500	5.0%	25.2%
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>6,536,053</b>	<b>5,925,177</b>	<b>6,245,274</b>	<b>6,778,182</b>	<b>6,748,530</b>	<b>8.1%</b>	<b>-0.4%</b>
CAPITAL SURCHARGE	161,948	168,185	168,260	166,295	166,300	-1.2%	0.0%
CAPACITY CHARGES	830,218	1,431,627	2,272,565	3,528,418	2,735,414	20.4%	-22.5%
INTEREST INCOME	14,461	15,719	4,740	12,214	4,740	0.0%	-61.2%
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	82,241	5,001	-	-	-	-	-
INTEREST INCOME - 2006 BONDS ESCROW	-	309,291	-	-	-	-	-
INTEREST INCOME - 2010 BOND	70	370	48	474	475	889.6%	0.2%
INTEREST INCOME - 2015 BONDS	-	53	4	35	35	775.0%	-1.2%
OTHER INCOME	5,355	2,999	10,800	4,446	10,800	0.0%	142.9%
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	19,882	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	5,652	5,652	5,652	5,652	5,652	0.0%	0.0%
DEFERRED REVENUE - 2015 A BOND	-	65,436	-	-	-	-	-
DEFERRED REVENUE - 2015 B BOND	-	1,167	-	-	-	-	-
IOP RENTAL REVEUE	89,719	89,719	92,219	110,190	92,219	0.0%	-16.3%
BLM RENTAL REVEUE	-	292,773	132,419	170,979	170,979	29.1%	0.0%
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	1,960	1,960	-	0.0%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	1,300	1,156	-	-	-	-	-
GAIN/LOSS 2006 ESCROW FUND	-	(227,948)	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	2	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	-	-	-	-	-
TRANSFER FROM RESERVES	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>1,210,847</b>	<b>2,161,200</b>	<b>2,686,707</b>	<b>4,000,665</b>	<b>3,188,574</b>	<b>18.7%</b>	<b>-20.3%</b>
<b>TOTAL REVENUE</b>	<b>7,746,900</b>	<b>8,086,377</b>	<b>8,931,981</b>	<b>10,778,847</b>	<b>9,937,104</b>	<b>11.3%</b>	<b>-7.8%</b>

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2017-2018

ACCOUNT NAME	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	ORD SEWER		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2016-2017 ESTIMATED	2017-2018 PROPOSED		
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	6,117	11,373	14,000	13,780	14,000	0.0%	1.6%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	186,046	179,082	140,000	104,779	115,500	-17.5%	10.2%
SEWER SALES BUSINESS	1,871,721	2,090,097	2,135,168	483,625	522,315	-75.5%	8.0%
SEWER SALES RESIDENTIAL	-	-	-	1,804,898	1,949,290	-	8.0%
<b>TOTAL OPERATING REVENUES</b>	<b>2,063,884</b>	<b>2,280,552</b>	<b>2,289,168</b>	<b>2,407,082</b>	<b>2,601,105</b>	<b>13.6%</b>	<b>8.1%</b>
CAPITAL SURCHARGE	38,350	39,866	39,900	39,883	39,900	0.0%	0.0%
CAPACITY CHARGES	292,758	609,281	956,941	1,224,877	948,431	-0.9%	-22.6%
INTEREST INCOME	3,785	4,759	1,572	3,818	1,572	0.0%	-58.8%
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	33,928	3,165	-	-	-	-	-
INTEREST INCOME - 2006 BONDS ESCROW	-	103,097	-	-	-	-	-
INTEREST INCOME - 2010 BOND	20	104	14	140	145	935.7%	3.8%
INTEREST INCOME - 2015 BONDS	-	18	2	19	20	900.0%	4.4%
OTHER INCOME	9,459	9,170	2,600	9,331	2,800	7.7%	-70.0%
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	7,809	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	1,583	1,583	1,583	1,583	1,583	0.0%	0.0%
DEFERRED REVENUE - 2015 A BOND	-	21,812	-	-	-	-	-
DEFERRED REVENUE - 2015 B BOND	-	389	-	-	-	-	-
IOP RENTAL REVEUE	35,888	25,121	25,821	30,853	25,821	0.0%	-16.3%
BLM RENTAL REVEUE	-	81,977	37,077	47,874	47,874	29.1%	0.0%
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	549	549	-	0.0%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	275	117	-	-	-	-	-
GAIN/LOSS 2006 ESCROW FUND	-	(75,983)	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	1	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	-	-	-	-	-
TRANSFER FROM RESERVES	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>423,854</b>	<b>824,474</b>	<b>1,065,510</b>	<b>1,358,927</b>	<b>1,068,695</b>	<b>0.3%</b>	<b>-21.4%</b>
<b>TOTAL REVENUE</b>	<b>2,487,738</b>	<b>3,105,026</b>	<b>3,354,678</b>	<b>3,766,009</b>	<b>3,669,800</b>	<b>9.4%</b>	<b>-2.6%</b>

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2017-2018

ACCOUNT NAME	RUWAP						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	-	-	-	-	-	-	-
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	-	-	-	-	-	-	-
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	-
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	10,113	615	-	-	-	-	-
INTEREST INCOME - 2006 BONDS ESCROW	-	148,202	-	-	-	-	-
INTEREST INCOME - 2010 BOND	-	-	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	-	26	2	32	35	1650.0%	9.3%
OTHER INCOME	-	-	-	-	-	-	-
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	3,301	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	-	-	-	-	-	-	-
DEFERRED REVENUE - 2015 A BOND	-	31,355	-	-	-	-	-
DEFERRED REVENUE - 2015 B BOND	-	559	-	-	-	-	-
IOP RENTAL REVEUE	-	-	-	-	-	-	-
BLM RENTAL REVEUE	-	-	-	-	-	-	-
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	-	-	-	-
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	-	-	-	-
GAIN/LOSS 2006 ESCROW FUND	-	(109,225)	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	1,590,600	1,590,600	1,750,000	10.0%	10.0%
LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	11,079,400	-	22,950,000	107.1%	-
TRANSFER FROM RESERVES	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>13,413</b>	<b>71,531</b>	<b>12,670,002</b>	<b>1,590,632</b>	<b>24,700,035</b>	<b>94.9%</b>	<b>1452.8%</b>
<b>TOTAL REVENUE</b>	<b>13,413</b>	<b>71,531</b>	<b>12,670,002</b>	<b>1,590,632</b>	<b>24,700,035</b>	<b>94.9%</b>	<b>1452.8%</b>

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2017-2018

ACCOUNT NAME	REGIONAL DESALINATION PROJECT					BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED		
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	-	-	-	-	-	-	-
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	-	-	-	-	-	-	-
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	-
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BONDS ESCROW	-	-	-	-	-	-	-
INTEREST INCOME - 2010 BOND	-	-	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	-	-	-	-	-	-	-
OTHER INCOME	-	-	-	-	-	-	-
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	-	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	-	-	-	-	-	-	-
DEFERRED REVENUE - 2015 A BOND	-	-	-	-	-	-	-
DEFERRED REVENUE - 2015 B BOND	-	-	-	-	-	-	-
IOP RENTAL REVEUE	-	-	-	-	-	-	-
BLM RENTAL REVEUE	-	-	-	-	-	-	-
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	-	-	-	-
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	-	-	-	-
GAIN/LOSS 2006 ESCROW FUND	-	-	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	-	-	-	-	-
TRANSFER FROM RESERVES	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	-	-	-	-	-	-	-

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2017-2018

ACCOUNT NAME	TOTAL				BUD vs BUD % CHANGE	BUD vs EST % CHANGE	
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED			2017-2018 PROPOSED
WATER SALES RESIDENTIAL	5,239,720	5,488,261	6,149,207	4,818,369	5,052,387	-17.8%	4.9%
WATER SALES BUSINESS	728,612	639,209	726,911	1,552,765	1,623,482	123.3%	4.6%
WATER SALES SCHOOLS	-	-	-	333,393	353,396	-	6%
WATER SALES MULTIPLES	1,047,031	967,618	1,028,291	1,386,581	1,438,808	39.9%	3.8%
WATER SALES GOVERNMENT	49,281	37,795	54,878	125,943	131,981	140.5%	4.8%
FIRE SYSTEM CHARGE	212,404	231,469	241,467	242,241	249,508	3.3%	3.0%
HYDRANT METER WATER SALES	-	-	-	143,149	150,000	-	4.8%
OTHER WATER SALES	1,215,277	51,333	-	7,958	8,197	-	3.0%
LATE CHARGE FEES	70,781	102,373	71,000	64,680	68,000	-4.2%	5.1%
BACKFLOW REVENUE	44,106	46,263	50,330	47,185	49,000	-2.6%	3.8%
FLAT RATE ACCOUNTS	1,069,432	1,190,703	1,100,000	1,287,527	750,000	-31.8%	-41.7%
RECLAIMED WATER SALES	19,631	14,168	28,263	37	-	-	-
PLAN CHECK/PERMIT FEES	20,004	41,518	49,500	37,750	48,500	-2.0%	28.5%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	84,357	107,746	78,000	117,905	253,000	224.4%	114.6%
WHEELING CHARGE	24,000	24,000	24,000	48,000	24,000	0.0%	-50.0%
DEVELOPER FEES	679,618	677,606	590,000	482,293	588,000	-0.3%	21.9%
SEWER SALES BUSINESS	2,004,105	2,241,995	2,287,130	638,438	692,609	-69.7%	8.5%
SEWER SALES RESIDENTIAL	796,775	874,108	878,600	2,693,590	2,926,851	233.1%	8.7%
<b>TOTAL OPERATING REVENUES</b>	<b>13,305,133</b>	<b>12,736,164</b>	<b>13,357,577</b>	<b>14,027,804</b>	<b>14,407,720</b>	<b>7.9%</b>	<b>2.7%</b>
CAPITAL SURCHARGE	200,299	208,050	208,160	206,178	206,200	-0.9%	0.0%
CAPACITY CHARGES	1,129,205	2,062,353	3,229,506	4,753,295	3,753,864	16.2%	-21.0%
INTEREST INCOME	35,258	40,958	14,688	33,746	14,812	0.8%	-56.1%
INTEREST INCOME INTERNAL LOAN	136	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	157,375	12,404	-	-	-	-	-
INTEREST INCOME - 2006 BONDS ESCROW	-	644,356	-	-	-	-	-
INTEREST INCOME - 2010 BOND	140	739	96	972	980	920.8%	0.8%
INTEREST INCOME - 2015 BONDS	-	111	8	102	105	1212.5%	3.3%
OTHER INCOME	34,048	40,328	20,000	29,267	20,000	0.0%	-31.7%
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	36,353	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	11,304	11,304	11,304	11,304	11,304	0.0%	0.0%
DEFERRED REVENUE - 2015 A BOND	-	136,325	-	-	-	-	-
DEFERRED REVENUE - 2015 B BOND	-	2,431	-	-	-	-	-
IOP RENTAL REVEUE	179,438	179,438	184,438	220,380	184,438	0.0%	-16.3%
BLM RENTAL REVEUE	-	585,547	264,838	341,958	341,958	29.1%	0.0%
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	3,920	3,920	-	0.0%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	2,500	1,378	-	-	-	-	-
GAIN/LOSS 2006 ESCROW FUND	-	(474,893)	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	4	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	1,590,600	1,590,600	1,750,000	10.0%	10.0%
LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	11,079,400	-	22,950,000	107.1%	-
TRANSFER FROM RESERVES	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>1,786,057</b>	<b>3,450,831</b>	<b>5,523,638</b>	<b>7,191,726</b>	<b>29,237,581</b>	<b>429.3%</b>	<b>306.5%</b>
<b>TOTAL REVENUE</b>	<b>15,091,190</b>	<b>16,186,995</b>	<b>18,881,215</b>	<b>21,219,530</b>	<b>43,645,301</b>	<b>131.2%</b>	<b>105.7%</b>

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	289,701	288,026	347,580	320,992	339,961	-2.2%	5.9%
WAGES ALLOCATED TO CAPITAL	-	-	(13,000)	-	-	-	-
OVERTIME	6,194	11,968	6,036	12,140	6,804	12.7%	-44.0%
FICA EXPENSE	16,451	17,400	20,102	16,308	19,792	-1.5%	21.4%
MEDI EXPENSE	4,177	4,204	5,127	4,688	5,028	-1.9%	7.3%
MEDICAL INSURANCE EXPENSE	16,801	20,983	69,151	40,610	66,917	-3.2%	64.8%
DENTAL INSURANCE EXPENSE	2,374	2,083	3,619	2,705	2,851	-21.2%	5.4%
VISION INSURANCE EXPENSE	687	655	1,203	739	1,157	-3.9%	56.5%
WORKERS COMP. INSURANCE	2,364	2,523	4,182	3,155	4,114	-1.6%	30.4%
LIFE INSURANCE EXPENSE	937	1,005	1,002	1,058	976	-2.6%	-7.7%
UNIFORM BENEFIT	-	-	-	727	488	-	-32.9%
BOOT BENEFIT	-	-	-	117	128	-	9.0%
SUI EXPENSE	1,020	939	961	295	924	-3.9%	213.6%
ETT EXPENSE	30	30	29	9	28	-3.4%	206.0%
CAR ALLOWANCE EXPENSE	870	1,397	1,404	1,406	1,350	-3.8%	-4.0%
DISABILITY PLAN	665	864	902	1,150	882	-2.2%	-23.3%
MOVING EXPENSE	-	369	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	21,615	23,703	22,104	28,258	26,604	20.4%	-5.9%
CALPERS RETIREMENT (EE) - Classic Plan	17,962	18,188	20,673	19,542	18,654	-9.8%	-4.5%
CALPERS-62 RETIREMENT (ER)	546	1,036	9,462	2,441	6,375	100.0%	161.1%
CALPERS-62 RETIREMENT (EE)	686	9	-	-	-	100.0%	-
PENSION EXPENSE	(3,752)	(60,552)	-	-	-	100.0%	-
PARS RETIREMENT	37,435	34,853	33,562	33,562	32,271	-3.8%	-3.8%
OPEB EXPENSE	12,352	14,065	15,600	14,040	14,500	-7.1%	3.3%
TUITION REIMBURSEMENT	-	-	-	2,560	2,560	-	0.0%
BOARD COMPENSATION	435	972	1,560	1,066	1,500	-3.8%	40.7%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>429,548</b>	<b>384,720</b>	<b>551,259</b>	<b>507,568</b>	<b>553,862</b>	<b>0.5%</b>	<b>9.1%</b>
LIABILITY INSURANCE	29,163	26,717	25,740	26,022	25,000	-2.9%	-3.9%
PROPERTY INSURANCE	4,816	4,713	6,500	5,411	6,250	-3.8%	15.5%
AUTO INSURANCE	1,709	1,612	1,560	1,479	1,500	-3.8%	1.5%
AUTO INSURANCE	-	724	-	-	-	-	-
PROPERTY TAXES	-	1,435	910	1,521	875	-3.8%	-42.5%
OFFICE POWER/GAS	4,594	4,333	3,900	4,178	4,000	2.6%	-4.3%
BUILDING SECURITY	5,024	662	5,200	2,937	3,000	-42.3%	2.2%
TRASH SERVICES	1,934	2,241	2,106	2,253	2,250	6.8%	-0.1%
ANSWERING SERVICE	680	577	676	665	650	-3.8%	-2.3%
PHONE	11,870	12,099	10,400	10,690	8,750	-15.9%	-18.2%
RENT/LEASE EQUIPMENT	8,196	6,757	9,100	6,738	6,500	-28.6%	-3.5%
POSTAGE	11,182	12,458	14,300	12,569	11,250	-21.3%	-10.5%
PRINTING	6,495	6,470	7,800	7,055	7,500	-3.8%	6.3%
OFFICE SUPPLY	1,525	2,748	2,080	2,532	2,500	20.2%	-1.3%
GENERAL SUPPLY	2,229	2,259	2,600	2,438	2,500	-3.8%	2.5%
COMPUTERS/DATA PROCESSING	8,071	3,774	4,420	6,476	3,750	-15.2%	-42.1%
SOFTWARE AND LICENSING	14,212	3,776	8,606	6,091	10,650	23.8%	74.8%
ADVERTISEMENT	2,587	2,598	3,900	5,281	3,750	-3.8%	-29.0%
MAINTENANCE AGREEMENTS	16,712	18,313	18,980	14,302	16,250	-14.4%	13.6%
HOSPITALITY & AWARDS	858	736	1,040	1,034	1,000	-3.8%	-3.3%
BOARD MEETING VIDEO RECORDING	1,934	1,766	1,560	1,331	1,500	-3.8%	12.7%
ACCOUNTING SERVICES	7,835	9,360	7,800	8,903	8,000	2.6%	-10.1%
CONSULTING SERVICES	39,406	47,372	98,280	73,233	96,750	-1.6%	32.1%
LEGAL FEES	58,205	33,212	55,900	56,098	57,500	2.9%	2.5%
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	1,161	190	1,893	1,327	2,805	48.2%	111.4%
CONFERENCE (BOD)	1,009	555	1,300	31	1,250	-3.8%	3906.4%

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018**

ACCOUNT NAME	MARINA WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
EDUCATION EXPENSES	3,821	2,190	4,066	1,089	5,900	45.1%	442.0%
TRAVEL	2,527	450	5,655	2,553	5,368	-5.1%	110.3%
SAFETY	534	803	650	492	625	-3.8%	26.9%
MEMBERSHIPS & DUES	6,060	7,871	9,250	6,143	7,292	-21.2%	18.7%
PERMITS	9,732	8,945	10,920	10,098	8,750	-19.9%	-13.3%
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	18,570	19,720	19,500	22,755	22,500	15.4%	-1.1%
BANK FEE - 2006 BOND	-	-	312	312	300	-3.8%	-3.8%
BANK FEE - 2010 BOND	-	-	312	312	300	-3.8%	-3.8%
INTEREST EXPENSE	34	14	-	-	-	-	-
INTEREST - INTERNAL LOAN	-	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	136,849	116,884	-	-	-	-	-
2010 BOND INTEREST EXPENSE	72,361	64,213	56,462	56,462	47,670	-15.6%	-15.6%
2015 BOND INTEREST EXPENSE	-	101,069	107,808	107,808	105,636	-2.0%	-2.0%
2006 ESCROW FUND INTEREST EXP	-	6,373	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	10,964	5,070	-	-	-	-	-
BLM INT EXP LINE OF CREDIT	-	459	-	972	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	1,028	-	2,106	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	6,345	36,400	16,310	44,771	23.0%	174.5%
BLM LOAN FEES	-	-	-	7,125	-	-	-
2015 BONDS SERIES-A FEES	-	20,882	-	-	-	-	-
2015 BONDS SERIES-B FEES	-	601	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	9	-	1,023	960	-	-6.1%
METERS (METER READER ONLY)	-	-	-	30,442	12,800	-	-58.0%
IOP GENERAL EXPENSES	862	515	600	815	1,000	66.7%	22.7%
IOP EXPENSE	4,014	1,890	1,890	3,080	3,080	63.0%	0.0%
IOP PERMITS	326	159	326	326	350	7.4%	7.4%
IOP MAINTENANCE	636	439	385	645	700	81.8%	8.5%
BLM GENERAL EXPENSES	-	4,311	5,350	11,417	11,500	115.0%	0.7%
BLM ASSOCIATION FEES	-	1,890	1,890	3,080	1,890	0.0%	-38.6%
BLM MAINTENANCE	-	14,367	-	544	550	-	1.2%
BLM LEASE COMMISSION FEES	-	52,650	-	-	-	-	-
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	(3,513)	-	6,500	6,500	6,250	-3.8%	-3.8%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>505,184</b>	<b>646,601</b>	<b>564,827</b>	<b>553,002</b>	<b>573,922</b>	<b>1.6%</b>	<b>3.8%</b>
<b>TOTAL EXPENSE</b>	<b>934,733</b>	<b>1,031,321</b>	<b>1,116,086</b>	<b>1,060,570</b>	<b>1,127,784</b>	<b>1.0%</b>	<b>6.3%</b>

MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	80,142	74,716	93,579	80,892	95,189	1.7%	17.7%
WAGES ALLOCATED TO CAPITAL	-	-	(3,500)	-	-	-	-
OVERTIME	1,706	3,102	1,625	3,204	1,905	17.2%	-40.5%
FICA EXPENSE	4,550	4,511	5,412	4,064	5,542	2.4%	36.4%
MEDI EXPENSE	1,159	1,091	1,380	1,186	1,408	2.0%	18.7%
MEDICAL INSURANCE EXPENSE	13,108	11,332	18,618	11,929	18,737	0.6%	57.1%
DENTAL INSURANCE EXPENSE	663	540	974	603	798	-18.0%	32.4%
VISION INSURANCE EXPENSE	192	170	324	179	324	-0.1%	80.6%
WORKERS COMP. INSURANCE	659	651	1,126	631	1,152	2.3%	82.6%
LIFE INSURANCE EXPENSE	258	261	270	285	273	1.2%	-4.1%
UNIFORM BENEFIT	-	-	-	187	137	-	-27.0%
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	285	244	259	48	259	-0.1%	435.0%
ETT EXPENSE	9	8	8	1	8	-2.0%	433.3%
CAR ALLOWANCE EXPENSE	240	362	378	378	378	0.0%	0.0%
DISABILITY PLAN	184	224	243	310	247	1.7%	-20.2%
MOVING EXPENSE	-	96	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	5,998	6,145	5,951	7,843	7,449	25.2%	-5.0%
CALPERS RETIREMENT (EE) - Classic Plan	4,986	4,717	5,566	4,979	5,223	-6.2%	4.9%
CALPERS-62 RETIREMENT (ER)	151	269	2,547	536	1,785	100.0%	232.8%
CALPERS-62 RETIREMENT (EE)	189	2	-	-	-	100.0%	-
PENSION EXPENSE	(1,036)	(15,699)	-	-	-	100.0%	-
PARS RETIREMENT	10,327	9,036	9,036	9,036	9,036	0.0%	0.0%
OPEB EXPENSE	3,417	3,649	4,200	3,780	4,060	-3.3%	7.4%
TUITION REIMBURSEMENT	-	-	-	-	-	-	-
BOARD COMPENSATION	120	252	420	287	420	0.0%	46.3%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>127,305</b>	<b>105,677</b>	<b>148,416</b>	<b>130,359</b>	<b>154,329</b>	<b>4.0%</b>	<b>18.4%</b>
LIABILITY INSURANCE	7,653	7,045	6,930	6,941	7,000	1.0%	0.9%
PROPERTY INSURANCE	666	529	1,750	1,170	1,750	0.0%	49.6%
AUTO INSURANCE	503	438	420	402	420	0.0%	4.5%
AUTO INSURANCE	-	-	-	-	-	-	-
PROPERTY TAXES	-	167	245	168	245	0.0%	45.6%
OFFICE POWER/GAS	1,215	1,079	1,050	1,099	1,120	6.7%	1.9%
BUILDING SECURITY	1,388	172	1,400	791	840	-40.0%	6.2%
TRASH SERVICES	537	581	567	606	630	11.1%	3.9%
ANSWERING SERVICE	188	149	182	179	182	0.0%	1.6%
PHONE	3,112	2,499	2,800	2,432	2,450	-12.5%	0.7%
RENT/LEASE EQUIPMENT	2,261	1,752	2,450	1,814	1,820	-25.7%	0.3%
POSTAGE	11,222	11,788	3,850	7,506	3,150	-18.2%	-58.0%
PRINTING	5,478	5,777	2,100	3,864	2,100	0.0%	-45.7%
OFFICE SUPPLY	494	717	560	827	700	25.0%	-15.4%
GENERAL SUPPLY	615	585	700	658	700	0.0%	6.4%
COMPUTERS/DATA PROCESSING	2,213	984	1,190	1,744	1,050	-11.8%	-39.8%
SOFTWARE AND LICENSING	4,722	1,232	2,317	1,640	2,982	28.7%	81.8%
ADVERTISEMENT	714	644	1,050	1,381	1,050	0.0%	-23.9%
MAINTENANCE AGREEMENTS	5,249	5,850	5,110	4,647	4,550	-11.0%	-2.1%
HOSPITALITY & AWARDS	237	191	280	274	280	0.0%	2.2%
BOARD MEETING VIDEO RECORDING	534	458	420	358	420	0.0%	17.2%
ACCOUNTING SERVICES	2,525	2,512	2,100	2,382	2,240	6.7%	-6.0%
CONSULTING SERVICES	10,871	12,210	26,460	17,563	27,090	2.4%	54.2%
LEGAL FEES	12,081	6,906	15,050	11,064	16,100	7.0%	45.5%
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	1,050	360	780	82	671	-14.0%	718.1%
CONFERENCE (BOD)	146	70	350	8	350	0.0%	4066.7%

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018**

ACCOUNT NAME	MARINA SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
EDUCATION EXPENSES	484	569	1,283	105	2,178	69.8%	1970.1%
TRAVEL	1,358	596	1,957	141	1,243	-36.5%	778.6%
SAFETY	165	70	175	117	175	0.0%	49.1%
MEMBERSHIPS & DUES	1,473	2,041	1,450	997	1,423	-1.9%	42.7%
PERMITS	1,487	1,373	2,940	2,131	2,450	-16.7%	15.0%
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	5,122	5,116	5,250	6,133	6,300	20.0%	2.7%
BANK FEE - 2006 BOND	-	-	84	84	84	0.0%	0.0%
BANK FEE - 2010 BOND	-	-	84	84	84	0.0%	0.0%
INTEREST EXPENSE	9	4	-	-	-	-	-
INTEREST - INTERNAL LOAN	-	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	90,394	81,199	-	-	-	-	-
2010 BOND INTEREST EXPENSE	20,675	18,347	16,132	16,132	13,620	-15.6%	-15.6%
2015 BOND INTEREST EXPENSE	-	63,421	67,380	67,380	66,023	-2.0%	-2.0%
2006 ESCROW FUND INTEREST EXP	-	3,983	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	3,881	1,449	-	-	-	-	-
BLM INT EXP LINE OF CREDIT	-	131	-	278	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	294	-	602	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	1,813	10,400	4,660	12,792	23.0%	174.5%
BLM LOAN FEES	-	-	-	2,036	-	-	-
2015 BONDS SERIES-A FEES	-	13,051	-	-	-	-	-
2015 BONDS SERIES-B FEES	-	376	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	246	146	150	232	250	66.7%	7.5%
IOP EXPENSE	1,372	540	540	880	880	63.0%	0.0%
IOP PERMITS	93	44	93	93	100	7.5%	7.5%
IOP MAINTENANCE	182	125	100	177	200	100.0%	12.8%
BLM GENERAL EXPENSES	-	1,232	1,540	3,262	3,300	114.3%	1.2%
BLM ASSOCIATION FEES	-	540	540	880	540	0.0%	-38.6%
BLM MAINTENANCE	-	4,105	-	155	160	-	3.0%
BLM LEASE COMMISSION FEES	-	15,043	-	-	-	-	-
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	(436)	-	1,750	1,750	1,750	0.0%	0.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>202,179</b>	<b>280,296</b>	<b>191,959</b>	<b>177,910</b>	<b>193,441</b>	<b>0.8%</b>	<b>8.7%</b>
<b>TOTAL EXPENSE</b>	<b>329,484</b>	<b>385,974</b>	<b>340,375</b>	<b>308,270</b>	<b>347,770</b>	<b>2.2%</b>	<b>12.8%</b>

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018**

ACCOUNT NAME	ORD WATER				2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED			
WAGES - ADM	524,044	575,763	721,898	644,841	734,315	1.7%	13.9%
WAGES ALLOCATED TO CAPITAL	-	-	(27,000)	-	-	-	-
OVERTIME	11,139	23,926	12,536	25,392	14,696	17.2%	-42.1%
FICA EXPENSE	29,559	34,831	41,751	32,607	42,750	2.4%	31.1%
MEDI EXPENSE	7,511	8,416	10,649	9,439	10,860	2.0%	15.1%
MEDICAL INSURANCE EXPENSE	85,702	89,332	143,622	102,211	144,540	0.6%	41.4%
DENTAL INSURANCE EXPENSE	4,235	4,165	7,516	5,144	6,159	-18.1%	19.7%
VISION INSURANCE EXPENSE	1,225	1,310	2,498	1,463	2,498	0.0%	70.7%
WORKERS COMP. INSURANCE	4,237	5,046	8,685	5,722	8,886	2.3%	55.3%
LIFE INSURANCE EXPENSE	1,680	2,011	2,081	2,198	2,109	1.3%	-4.1%
UNIFORM BENEFIT	-	-	-	1,508	1,053	-	-30.2%
BOOT BENEFIT	-	-	-	250	272	-	9.0%
SUI EXPENSE	1,836	1,879	1,996	475	1,996	0.0%	319.9%
ETT EXPENSE	55	60	60	15	60	0.8%	312.3%
CAR ALLOWANCE EXPENSE	1,560	2,795	2,916	2,916	2,916	0.0%	0.0%
DISABILITY PLAN	1,193	1,727	1,873	2,388	1,906	1.7%	-20.2%
MOVING EXPENSE	-	738	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	38,854	47,406	45,909	57,536	57,465	25.2%	-0.1%
CALPERS RETIREMENT (EE) - Classic Plan	32,296	36,377	42,936	39,523	40,293	-6.2%	1.9%
CALPERS-62 RETIREMENT (ER)	982	2,072	19,652	4,561	13,769	100.0%	201.9%
CALPERS-62 RETIREMENT (EE)	1,229	18	-	-	-	100.0%	-
PENSION EXPENSE	(6,726)	(121,109)	-	-	-	100.0%	-
PARS RETIREMENT	67,124	69,706	69,706	69,706	69,706	0.0%	0.0%
OPEB EXPENSE	22,344	28,116	32,400	29,160	31,320	-3.3%	7.4%
TUITION REIMBURSEMENT	-	-	-	5,440	5,440	-	0.0%
BOARD COMPENSATION	780	1,944	3,240	2,214	3,240	0.0%	46.3%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>830,859</b>	<b>816,526</b>	<b>1,144,924</b>	<b>1,044,709</b>	<b>1,196,248</b>	<b>4.5%</b>	<b>14.5%</b>
LIABILITY INSURANCE	51,133	51,963	53,460	53,541	54,000	1.0%	0.9%
PROPERTY INSURANCE	15,708	15,216	13,500	14,234	13,500	0.0%	-5.2%
AUTO INSURANCE	2,899	2,973	3,240	3,102	3,240	0.0%	4.5%
AUTO INSURANCE	-	-	-	-	-	-	-
PROPERTY TAXES	-	1,419	1,890	1,329	1,890	0.0%	42.2%
OFFICE POWER/GAS	5,689	8,440	8,100	8,573	8,640	6.7%	0.8%
BUILDING SECURITY	7,619	1,324	10,800	6,099	6,480	-40.0%	6.2%
TRASH SERVICES	3,447	4,483	4,374	4,678	4,860	11.1%	3.9%
ANSWERING SERVICE	1,220	1,153	1,404	1,381	1,404	0.0%	1.6%
PHONE	18,998	20,363	21,600	19,468	18,900	-12.5%	-2.9%
RENT/LEASE EQUIPMENT	14,696	13,514	18,900	13,995	14,040	-25.7%	0.3%
POSTAGE	7,865	8,047	29,700	17,048	24,300	-18.2%	42.5%
PRINTING	4,854	6,609	16,200	11,684	16,200	0.0%	38.6%
OFFICE SUPPLY	3,222	5,314	4,320	5,114	5,400	25.0%	5.6%
GENERAL SUPPLY	3,996	4,487	5,400	5,059	5,400	0.0%	6.7%
COMPUTERS/DATA PROCESSING	14,383	7,477	9,180	13,450	8,100	-11.8%	-39.8%
SOFTWARE AND LICENSING	26,751	7,709	17,874	12,651	23,004	28.7%	81.8%
ADVERTISEMENT	4,639	5,199	8,100	10,975	8,100	0.0%	-26.2%
MAINTENANCE AGREEMENTS	31,594	38,000	39,420	30,955	35,100	-11.0%	13.4%
HOSPITALITY & AWARDS	1,539	1,525	2,160	2,148	2,160	0.0%	0.6%
BOARD MEETING VIDEO RECORDING	3,468	3,532	3,240	2,765	3,240	0.0%	17.2%
ACCOUNTING SERVICES	13,203	16,933	16,200	16,485	17,280	6.7%	4.8%
CONSULTING SERVICES	79,268	97,938	204,120	152,559	208,980	2.4%	37.0%
LEGAL FEES	121,410	115,473	116,100	138,811	124,200	7.0%	-10.5%
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	2,064	386	3,977	3,085	5,958	49.8%	93.1%
CONFERENCE (BOD)	1,802	1,120	2,700	65	2,700	0.0%	4066.7%

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018**

ACCOUNT NAME	ORD WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
EDUCATION EXPENSES	6,818	4,419	8,598	2,010	12,666	47.3%	530.0%
TRAVEL	4,502	955	11,930	5,316	11,442	-4.1%	115.2%
SAFETY	957	1,622	1,350	1,025	1,350	0.0%	31.7%
MEMBERSHIPS & DUES	10,854	15,741	19,400	12,504	15,673	-19.2%	25.3%
PERMITS	16,066	12,866	22,680	16,770	18,900	-16.7%	12.7%
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	33,296	39,437	40,500	47,148	48,600	20.0%	3.1%
BANK FEE - 2006 BOND	-	-	648	648	648	0.0%	0.0%
BANK FEE - 2010 BOND	-	-	648	648	648	0.0%	0.0%
INTEREST EXPENSE	62	28	-	-	-	-	-
INTEREST - INTERNAL LOAN	86	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	889,407	797,723	-	-	-	-	-
2010 BOND INTEREST EXPENSE	129,217	114,667	100,825	100,826	85,125	-15.6%	-15.6%
2015 BOND INTEREST EXPENSE	-	607,262	646,848	646,848	633,816	-2.0%	-2.0%
2006 ESCROW FUND INTEREST EXP	-	38,238	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	19,544	9,054	-	-	-	-	-
BLM INT EXP LINE OF CREDIT	-	819	-	1,735	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	1,835	-	3,762	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	11,331	65,000	29,125	79,948	23.0%	174.5%
BLM LOAN FEES	-	-	-	12,723	-	-	-
2015 BONDS SERIES-A FEES	-	125,291	-	-	-	-	-
2015 BONDS SERIES-B FEES	-	3,605	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	18	-	2,173	2,040	-	-6.1%
METERS (METER READER ONLY)	-	-	-	64,690	27,200	-	-58.0%
IOP GENERAL EXPENSES	1,539	927	1,000	1,464	1,500	50.0%	2.5%
IOP EXPENSE	8,339	3,375	3,375	5,500	5,500	63.0%	0.0%
IOP PERMITS	582	285	582	582	600	3.1%	3.1%
IOP MAINTENANCE	1,135	783	700	1,145	1,200	71.4%	4.8%
BLM GENERAL EXPENSES	-	7,698	9,600	20,387	20,500	113.5%	0.6%
BLM ASSOCIATION FEES	-	3,375	3,375	5,500	3,375	0.0%	-38.6%
BLM MAINTENANCE	-	25,655	-	971	975	-	0.5%
BLM LEASE COMMISSION FEES	-	94,018	-	-	-	-	-
FRANCHISE FEE	270,243	311,538	315,000	346,323	412,000	30.8%	19.0%
FORA ADMIN./LIAISON FEES	25,000	25,000	25,000	18,997	25,000	0.0%	31.6%
MEMBERSHIP ON FORA BOARD	37,000	37,000	37,000	43,000	57,230	54.7%	33.1%
BAD DEBT EXPENSE	34,212	-	13,500	13,500	13,500	0.0%	0.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>1,930,324</b>	<b>2,735,159</b>	<b>1,943,518</b>	<b>1,954,577</b>	<b>2,096,512</b>	<b>7.9%</b>	<b>7.3%</b>
<b>TOTAL EXPENSE</b>	<b>2,761,183</b>	<b>3,551,685</b>	<b>3,088,442</b>	<b>2,999,286</b>	<b>3,292,759</b>	<b>6.6%</b>	<b>9.8%</b>

MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018

ACCOUNT NAME	ORD SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	111,178	128,000	173,790	150,229	190,378	9.5%	26.7%
WAGES ALLOCATED TO CAPITAL	-	-	(6,500)	-	-	-	-
OVERTIME	2,360	5,317	3,018	5,951	3,810	26.2%	-36.0%
FICA EXPENSE	6,267	7,752	10,051	7,544	11,083	10.3%	46.9%
MEDI EXPENSE	1,598	1,873	2,564	2,200	2,816	9.8%	28.0%
MEDICAL INSURANCE EXPENSE	17,835	19,427	34,576	22,019	37,473	8.4%	70.2%
DENTAL INSURANCE EXPENSE	902	925	1,809	1,114	1,597	-11.7%	43.4%
VISION INSURANCE EXPENSE	260	291	601	331	648	7.8%	95.8%
WORKERS COMP. INSURANCE	904	1,119	2,091	1,178	2,304	10.2%	95.6%
LIFE INSURANCE EXPENSE	355	447	501	529	547	9.1%	3.3%
UNIFORM BENEFIT	-	-	-	347	273	-	-21.3%
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	390	418	480	90	517	7.8%	477.5%
ETT EXPENSE	12	13	15	3	16	4.5%	478.6%
CAR ALLOWANCE EXPENSE	330	621	702	700	756	7.7%	8.0%
DISABILITY PLAN	252	384	451	575	494	9.5%	-14.1%
MOVING EXPENSE	-	164	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	8,263	10,534	11,052	13,560	14,898	34.8%	9.9%
CALPERS RETIREMENT (EE) - Classic Plan	6,870	8,086	10,337	9,247	10,446	1.1%	13.0%
CALPERS-62 RETIREMENT (ER)	208	460	4,731	996	3,570	100.0%	258.4%
CALPERS-62 RETIREMENT (EE)	260	4	-	-	-	100.0%	-
PENSION EXPENSE	(1,422)	(26,910)	-	-	-	100.0%	-
PARS RETIREMENT	14,199	15,490	16,781	16,781	18,072	7.7%	7.7%
OPEB EXPENSE	4,740	6,251	7,800	7,020	8,120	4.1%	15.7%
TUITION REIMBURSEMENT	-	-	-	-	-	-	-
BOARD COMPENSATION	165	432	780	533	840	7.7%	57.6%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>175,926</b>	<b>181,099</b>	<b>275,630</b>	<b>240,945</b>	<b>308,657</b>	<b>12.0%</b>	<b>28.1%</b>
LIABILITY INSURANCE	10,870	11,411	12,870	12,647	14,000	8.8%	10.7%
PROPERTY INSURANCE	2,889	2,790	3,250	3,184	3,500	7.7%	9.9%
AUTO INSURANCE	632	637	780	761	840	7.7%	10.3%
AUTO INSURANCE	-	-	-	-	-	-	-
PROPERTY TAXES	-	321	455	329	490	7.7%	49.0%
OFFICE POWER/GAS	1,799	1,852	1,950	2,038	2,240	14.9%	9.9%
BUILDING SECURITY	1,639	294	2,600	1,468	1,680	-35.4%	14.4%
TRASH SERVICES	731	996	1,053	1,126	1,260	19.7%	11.9%
ANSWERING SERVICE	258	256	338	333	364	7.7%	9.5%
PHONE	4,363	4,184	5,200	4,517	4,900	-5.8%	8.5%
RENT/LEASE EQUIPMENT	3,109	3,003	4,550	3,369	3,640	-20.0%	8.0%
POSTAGE	7,114	6,643	7,150	6,099	6,300	-11.9%	3.3%
PRINTING	2,880	5,152	3,900	4,801	4,200	7.7%	-12.5%
OFFICE SUPPLY	608	1,205	1,040	1,266	1,400	34.6%	10.6%
GENERAL SUPPLY	845	988	1,300	1,214	1,400	7.7%	15.3%
COMPUTERS/DATA PROCESSING	3,012	1,655	2,210	3,238	2,100	-5.0%	-35.1%
SOFTWARE AND LICENSING	7,665	2,224	4,303	3,046	5,964	38.6%	95.8%
ADVERTISEMENT	981	1,104	1,950	2,564	2,100	7.7%	-18.1%
MAINTENANCE AGREEMENTS	8,718	11,495	9,490	9,571	9,100	-4.1%	-4.9%
HOSPITALITY & AWARDS	326	464	520	509	560	7.7%	10.1%
BOARD MEETING VIDEO RECORDING	734	785	780	666	840	7.7%	26.2%
ACCOUNTING SERVICES	3,116	3,975	3,900	4,027	4,480	14.9%	11.2%
CONSULTING SERVICES	23,556	21,789	49,140	32,617	54,180	10.3%	66.1%
LEGAL FEES	22,979	18,422	27,950	21,142	32,200	15.2%	52.3%
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	301	614	1,450	210	1,443	-0.5%	586.6%
CONFERENCE (BOD)	201	120	650	16	700	7.7%	4387.2%

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018**

ACCOUNT NAME	ORD SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
EDUCATION EXPENSES	665	971	2,383	192	4,601	93.1%	2302.2%
TRAVEL	1,896	1,015	3,633	263	2,706	-25.5%	929.9%
SAFETY	227	120	325	218	350	7.7%	60.6%
MEMBERSHIPS & DUES	2,025	3,498	2,700	1,746	2,847	5.4%	63.0%
PERMITS	8,502	8,617	5,460	3,957	4,900	-10.3%	23.8%
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	7,050	8,760	9,750	11,377	12,600	29.2%	10.7%
BANK FEE - 2006 BOND	-	-	156	156	168	7.7%	7.7%
BANK FEE - 2010 BOND	-	-	156	156	168	7.7%	7.7%
INTEREST EXPENSE	13	6	-	-	-	-	-
INTEREST - INTERNAL LOAN	50	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	377,377	338,695	-	-	-	-	-
2010 BOND INTEREST EXPENSE	36,181	32,107	28,231	28,231	23,835	-15.6%	-15.6%
2015 BOND INTEREST EXPENSE	-	201,284	215,616	215,616	211,272	-2.0%	-2.0%
2006 ESCROW FUND INTEREST EXP	-	12,746	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	8,530	2,535	-	-	-	-	-
BLM INT EXP LINE OF CREDIT	-	229	-	486	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	514	-	1,053	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	3,173	18,200	8,155	22,385	23.0%	174.5%
BLM LOAN FEES	-	-	-	3,562	-	-	-
2015 BONDS SERIES-A FEES	-	41,764	-	-	-	-	-
2015 BONDS SERIES-B FEES	-	1,202	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	431	255	275	406	450	63.6%	10.8%
IOP EXPENSE	4,276	945	945	1,540	1,540	63.0%	0.0%
IOP PERMITS	163	60	163	163	170	4.3%	4.3%
IOP MAINTENANCE	318	219	200	323	350	75.0%	8.5%
BLM GENERAL EXPENSES	-	2,156	2,700	5,709	5,800	114.8%	1.6%
BLM ASSOCIATION FEES	-	945	945	1,540	945	0.0%	-38.6%
BLM MAINTENANCE	-	7,183	-	272	275	-	1.2%
BLM LEASE COMMISSION FEES	-	26,325	-	-	-	-	-
FRANCHISE FEE	17,275	21,274	15,000	21,733	147,580	883.9%	579.1%
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	24,715	-	-
BAD DEBT EXPENSE	(465)	-	3,250	3,250	3,500	7.7%	7.7%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>573,842</b>	<b>818,978</b>	<b>458,867</b>	<b>430,862</b>	<b>631,038</b>	<b>37.5%</b>	<b>46.5%</b>
<b>TOTAL EXPENSE</b>	<b>749,768</b>	<b>1,000,077</b>	<b>734,497</b>	<b>671,807</b>	<b>939,696</b>	<b>27.9%</b>	<b>39.9%</b>

MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018

ACCOUNT NAME	RUWAP						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	-	-	-	-	-	-	-
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA EXPENSE	-	-	-	-	-	-	-
MEDI EXPENSE	-	-	-	-	-	-	-
MEDICAL INSURANCE EXPENSE	-	-	-	-	-	-	-
DENTAL INSURANCE EXPENSE	-	-	-	-	-	-	-
VISION INSURANCE EXPENSE	-	-	-	-	-	-	-
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-
UNIFORM BENEFIT	-	-	-	-	-	-	-
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	-	-	-	-	-	-	-
ETT EXPENSE	-	-	-	-	-	-	-
CAR ALLOWANCE EXPENSE	-	-	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	-	-	-
MOVING EXPENSE	-	-	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	-	-	-	-	-	-	-
CALPERS RETIREMENT (EE) - Classic Plan	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	-	-	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
TUITION REIMBURSEMENT	-	-	-	-	-	-	-
BOARD COMPENSATION	-	-	-	-	-	-	-
<b>TOTAL SALARY &amp; BENEFIT</b>	-	-	-	-	-	-	-
LIABILITY INSURANCE	-	-	-	-	-	-	-
PROPERTY INSURANCE	-	-	-	-	-	-	-
AUTO INSURANCE	-	-	-	-	-	-	-
AUTO INSURANCE	-	-	-	-	-	-	-
PROPERTY TAXES	-	-	-	-	-	-	-
OFFICE POWER/GAS	-	-	-	-	-	-	-
BUILDING SECURITY	-	-	-	-	-	-	-
TRASH SERVICES	-	-	-	-	-	-	-
ANSWERING SERVICE	-	-	-	-	-	-	-
PHONE	-	-	-	-	-	-	-
RENT/LEASE EQUIPMENT	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
SOFTWARE AND LICENSING	-	-	-	-	-	-	-
ADVERTISEMENT	-	-	-	-	-	-	-
MAINTENANCE AGREEMENTS	-	-	-	-	-	-	-
HOSPITALITY & AWARDS	-	-	-	-	-	-	-
BOARD MEETING VIDEO RECORDING	-	-	-	-	-	-	-
ACCOUNTING SERVICES	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	-	-	-	-	-
LEGAL FEES	-	-	-	-	-	-	-
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	-	-	-	-	-	-	-
CONFERENCE (BOD)	-	-	-	-	-	-	-

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018**

ACCOUNT NAME	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	RUWAP		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2016-2017 ESTIMATED	2017-2018 PROPOSED		
EDUCATION EXPENSES	-	-	-	-	-	-	-
TRAVEL	-	-	-	-	-	-	-
SAFETY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-
PERMITS	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	-	-	-	-	-	-	-
BANK FEE - 2006 BOND	-	-	-	-	-	-	-
BANK FEE - 2010 BOND	-	-	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-	-	-
INTEREST - INTERNAL LOAN	-	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	246,368	224,166	-	-	-	-	-
2010 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
2015 BOND INTEREST EXPENSE	-	296,970	309,948	309,948	303,704	-2.0%	-2.0%
2006 ESCROW FUND INTEREST EXP	-	18,322	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	-	-	-	-	-	-	-
BLM INT EXP LINE OF CREDIT	-	-	-	-	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	-	-	-	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	-	-	-	-	-	-
BLM LOAN FEES	-	-	-	-	-	-	-
2015 BONDS SERIES-A FEES	-	60,035	-	-	-	-	-
2015 BONDS SERIES-B FEES	-	1,728	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	-	-	-	-	-	-	-
IOP EXPENSE	-	-	-	-	-	-	-
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	-	-	-	-	-	-	-
BLM GENERAL EXPENSES	-	-	-	-	-	-	-
BLM ASSOCIATION FEES	-	-	-	-	-	-	-
BLM MAINTENANCE	-	-	-	-	-	-	-
BLM LEASE COMMISSION FEES	-	-	-	-	-	-	-
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>246,368</b>	<b>601,221</b>	<b>309,948</b>	<b>309,948</b>	<b>303,704</b>	<b>-2.0%</b>	<b>-2.0%</b>
<b>TOTAL EXPENSE</b>	<b>246,368</b>	<b>601,221</b>	<b>309,948</b>	<b>309,948</b>	<b>303,704</b>	<b>-2.0%</b>	<b>-2.0%</b>

MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018

ACCOUNT NAME	REGIONAL DESALINATION PROJECT						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	-	-	-	-	-	-	-
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA EXPENSE	-	-	-	-	-	-	-
MEDI EXPENSE	-	-	-	-	-	-	-
MEDICAL INSURANCE EXPENSE	-	-	-	-	-	-	-
DENTAL INSURANCE EXPENSE	-	-	-	-	-	-	-
VISION INSURANCE EXPENSE	-	-	-	-	-	-	-
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-
UNIFORM BENEFIT	-	-	-	-	-	-	-
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	-	-	-	-	-	-	-
ETT EXPENSE	-	-	-	-	-	-	-
CAR ALLOWANCE EXPENSE	-	-	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	-	-	-
MOVING EXPENSE	-	-	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	-	-	-	-	-	-	-
CALPERS RETIREMENT (EE) - Classic Plan	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	-	-	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
TUITION REIMBURSEMENT	-	-	-	-	-	-	-
BOARD COMPENSATION	-	-	-	-	-	-	-
<b>TOTAL SALARY &amp; BENEFIT</b>	-	-	-	-	-	-	-
LIABILITY INSURANCE	-	-	-	-	-	-	-
PROPERTY INSURANCE	-	-	-	-	-	-	-
AUTO INSURANCE	-	-	-	-	-	-	-
AUTO INSURANCE	-	-	-	-	-	-	-
PROPERTY TAXES	-	-	-	-	-	-	-
OFFICE POWER/GAS	-	-	-	-	-	-	-
BUILDING SECURITY	-	-	-	-	-	-	-
TRASH SERVICES	-	-	-	-	-	-	-
ANSWERING SERVICE	-	-	-	-	-	-	-
PHONE	-	-	-	-	-	-	-
RENT/LEASE EQUIPMENT	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
SOFTWARE AND LICENSING	-	-	-	-	-	-	-
ADVERTISEMENT	-	-	-	-	-	-	-
MAINTENANCE AGREEMENTS	-	-	-	-	-	-	-
HOSPITALITY & AWARDS	-	-	-	-	-	-	-
BOARD MEETING VIDEO RECORDING	-	-	-	-	-	-	-
ACCOUNTING SERVICES	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	-	-	-	-	-
LEGAL FEES	-	-	-	-	-	-	-
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	-	-	-	-	-	-	-
CONFERENCE (BOD)	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018

ACCOUNT NAME	REGIONAL DESALINATION PROJECT						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
EDUCATION EXPENSES	-	-	-	-	-	-	-
TRAVEL	-	-	-	-	-	-	-
SAFETY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-
PERMITS	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	-	240	-	-	-	-	-
BANK FEE - 2006 BOND	-	-	-	-	-	-	-
BANK FEE - 2010 BOND	-	-	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-	-	-
INTEREST - INTERNAL LOAN	-	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
2010 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
2015 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
2006 ESCROW FUND INTEREST EXP	-	-	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	-	-	-	-	-	-	-
BLM INT EXP LINE OF CREDIT	-	-	-	-	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	-	-	-	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	-	-	-	-	-	-
BLM LOAN FEES	-	-	-	-	-	-	-
2015 BONDS SERIES-A FEES	-	-	-	-	-	-	-
2015 BONDS SERIES-B FEES	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	-	-	-	-	-	-	-
IOP EXPENSE	-	-	-	-	-	-	-
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	-	-	-	-	-	-	-
BLM GENERAL EXPENSES	-	-	-	-	-	-	-
BLM ASSOCIATION FEES	-	-	-	-	-	-	-
BLM MAINTENANCE	-	-	-	-	-	-	-
BLM LEASE COMMISSION FEES	-	-	-	-	-	-	-
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	-	<b>240</b>	-	-	-	-	-
<b>TOTAL EXPENSE</b>	-	<b>240</b>	-	-	-	-	-

MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018

ACCOUNT NAME	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2016-2017 ESTIMATED	2017-2018 PROPOSED		
WAGES - ADM	1,005,065	1,066,505	1,336,847	1,196,954	1,359,842	1.7%	13.6%
WAGES ALLOCATED TO CAPITAL	-	-	(50,000)	-	-	-	-
OVERTIME	21,399	44,313	23,215	46,687	27,214	17.2%	-41.7%
FICA EXPENSE	56,826	64,493	77,316	60,524	79,167	2.4%	30.8%
MEDI EXPENSE	14,444	15,584	19,720	17,512	20,112	2.0%	14.8%
MEDICAL INSURANCE EXPENSE	133,446	141,074	265,967	176,768	267,667	0.6%	51.4%
DENTAL INSURANCE EXPENSE	8,174	7,713	13,918	9,566	11,405	-18.1%	19.2%
VISION INSURANCE EXPENSE	2,364	2,427	4,626	2,712	4,626	0.0%	70.6%
WORKERS COMP. INSURANCE	8,164	9,339	16,084	10,686	16,456	2.3%	54.0%
LIFE INSURANCE EXPENSE	3,230	3,723	3,854	4,070	3,905	1.3%	-4.1%
UNIFORM BENEFIT	-	-	-	2,768	1,950	-	-29.6%
BOOT BENEFIT	-	-	-	367	400	-	9.0%
SUI EXPENSE	3,531	3,481	3,696	908	3,696	0.0%	307.1%
ETT EXPENSE	106	111	112	28	112	0.0%	300.0%
CAR ALLOWANCE EXPENSE	3,000	5,175	5,400	5,400	5,400	0.0%	0.0%
DISABILITY PLAN	2,293	3,198	3,469	4,422	3,529	1.7%	-20.2%
MOVING EXPENSE	-	1,367	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	74,731	87,789	85,016	107,198	106,416	25.2%	-0.7%
CALPERS RETIREMENT (EE) - Classic Plan	62,113	67,368	79,512	73,292	74,616	-6.2%	1.8%
CALPERS-62 RETIREMENT (ER)	1,886	3,837	36,392	8,534	25,498	100.0%	198.8%
CALPERS-62 RETIREMENT (EE)	2,364	33	-	-	-	100.0%	-
PENSION EXPENSE	(12,936)	(224,270)	-	-	-	100.0%	-
PARS RETIREMENT	129,085	129,085	129,085	129,085	129,085	0.0%	0.0%
OPEB EXPENSE	42,853	52,081	60,000	54,000	58,000	-3.3%	7.4%
TUITION REIMBURSEMENT	-	-	-	8,000	8,000	-	0.0%
BOARD COMPENSATION	1,500	3,600	6,000	4,100	6,000	0.0%	46.3%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>1,563,639</b>	<b>1,488,023</b>	<b>2,120,229</b>	<b>1,923,581</b>	<b>2,213,096</b>	<b>4.4%</b>	<b>15.1%</b>
LIABILITY INSURANCE	98,819	97,136	99,000	99,151	100,000	1.0%	0.9%
PROPERTY INSURANCE	24,079	23,248	25,000	23,999	25,000	0.0%	4.2%
AUTO INSURANCE	5,743	5,660	6,000	5,744	6,000	0.0%	4.5%
AUTO INSURANCE	-	724	-	-	-	-	-
PROPERTY TAXES	-	3,343	3,500	3,348	3,500	0.0%	4.6%
OFFICE POWER/GAS	13,297	15,702	15,000	15,888	16,000	6.7%	0.7%
BUILDING SECURITY	15,670	2,451	20,000	11,295	12,000	-40.0%	6.2%
TRASH SERVICES	6,649	8,302	8,100	8,664	9,000	11.1%	3.9%
ANSWERING SERVICE	2,346	2,136	2,600	2,558	2,600	0.0%	1.6%
PHONE	38,343	39,144	40,000	37,109	35,000	-12.5%	-5.7%
RENT/LEASE EQUIPMENT	28,262	25,025	35,000	25,917	26,000	-25.7%	0.3%
POSTAGE	37,384	38,936	55,000	43,222	45,000	-18.2%	4.1%
PRINTING	19,706	24,007	30,000	27,405	30,000	0.0%	9.5%
OFFICE SUPPLY	5,849	9,984	8,000	9,740	10,000	25.0%	2.7%
GENERAL SUPPLY	7,685	8,319	10,000	9,369	10,000	0.0%	6.7%
COMPUTERS/DATA PROCESSING	27,679	13,890	17,000	24,908	15,000	-11.8%	-39.8%
SOFTWARE AND LICENSING	53,350	14,941	33,100	23,428	42,600	28.7%	81.8%
ADVERTISEMENT	8,922	9,545	15,000	20,200	15,000	0.0%	-25.7%
MAINTENANCE AGREEMENTS	62,272	73,658	73,000	59,475	65,000	-11.0%	9.3%
HOSPITALITY & AWARDS	2,959	2,916	4,000	3,964	4,000	0.0%	0.9%
BOARD MEETING VIDEO RECORDING	6,670	6,540	6,000	5,120	6,000	0.0%	17.2%
ACCOUNTING SERVICES	26,679	32,780	30,000	31,797	32,000	6.7%	0.6%
CONSULTING SERVICES	153,100	179,309	378,000	275,972	387,000	2.4%	40.2%
LEGAL FEES	214,675	174,012	215,000	227,115	230,000	7.0%	1.3%
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	4,575	1,550	8,100	4,704	10,877	34.3%	131.2%
CONFERENCE (BOD)	3,159	1,865	5,000	120	5,000	0.0%	4066.7%

MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2017-2018

ACCOUNT NAME	TOTAL						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
EDUCATION EXPENSES	11,787	8,150	16,330	3,396	25,345	55.2%	646.4%
TRAVEL	10,283	3,017	23,175	8,273	20,759	-10.4%	150.9%
SAFETY	1,883	2,615	2,500	1,853	2,500	0.0%	34.9%
MEMBERSHIPS & DUES	20,412	29,150	32,800	21,390	27,235	-17.0%	27.3%
PERMITS	35,787	31,800	42,000	32,956	35,000	-16.7%	6.2%
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	64,039	73,273	75,000	87,413	90,000	20.0%	3.0%
BANK FEE - 2006 BOND	-	-	1,200	1,200	1,200	0.0%	0.0%
BANK FEE - 2010 BOND	-	-	1,200	1,200	1,200	0.0%	0.0%
INTEREST EXPENSE	118	52	-	-	-	-	-
INTEREST - INTERNAL LOAN	136	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	1,740,395	1,558,667	-	-	-	-	-
2010 BOND INTEREST EXPENSE	258,433	229,333	201,650	201,650	170,250	-15.6%	-15.6%
2015 BOND INTEREST EXPENSE	-	1,270,005	1,347,600	1,347,600	1,320,450	-2.0%	-2.0%
2006 ESCROW FUND INTEREST EXP	-	79,663	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	42,920	18,109	-	-	-	-	-
BLM INT EXP LINE OF CREDIT	-	1,638	-	3,471	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	3,671	-	7,523	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	22,661	130,000	58,250	159,895	23.0%	174.5%
BLM LOAN FEES	-	-	-	25,446	-	-	-
2015 BONDS SERIES-A FEES	-	261,023	-	-	-	-	-
2015 BONDS SERIES-B FEES	-	7,511	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	27	-	3,196	3,000	-	-6.1%
METERS (METER READER ONLY)	-	-	-	95,133	40,000	-	-58.0%
IOP GENERAL EXPENSES	3,078	1,844	2,025	2,917	3,200	58.0%	9.7%
IOP EXPENSE	18,000	6,750	6,750	11,000	11,000	63.0%	0.0%
IOP PERMITS	1,164	549	1,164	1,164	1,220	4.8%	4.8%
IOP MAINTENANCE	2,270	1,567	1,385	2,290	2,450	76.9%	7.0%
BLM GENERAL EXPENSES	-	15,397	19,190	40,775	41,100	114.2%	0.8%
BLM ASSOCIATION FEES	-	6,750	6,750	11,000	6,750	0.0%	-38.6%
BLM MAINTENANCE	-	51,309	-	1,941	1,960	-	1.0%
BLM LEASE COMMISSION FEES	-	188,035	-	-	-	-	-
FRANCHISE FEE	287,518	332,812	330,000	368,055	559,580	69.6%	52.0%
FORA ADMIN./LIAISON FEES	25,000	25,000	25,000	18,997	25,000	0.0%	31.6%
MEMBERSHIP ON FORA BOARD	37,000	37,000	37,000	43,000	81,945	121.5%	90.6%
BAD DEBT EXPENSE	29,799	-	25,000	25,000	25,000	0.0%	0.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>3,457,897</b>	<b>5,082,495</b>	<b>3,469,119</b>	<b>3,426,299</b>	<b>3,798,616</b>	<b>9.5%</b>	<b>10.9%</b>
<b>TOTAL EXPENSE</b>	<b>5,021,536</b>	<b>6,570,518</b>	<b>5,589,348</b>	<b>5,349,880</b>	<b>6,011,712</b>	<b>7.6%</b>	<b>12.4%</b>

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	306,544	388,984	313,130	287,474	385,142	23.0%	34.0%
WAGES ALLOCATED TO CAPITAL	-	(53,625)	-	-	-	-	-
OVERTIME	8,175	6,872	11,267	7,531	13,560	20.4%	80.1%
STANDBY WAGES	7,380	10,980	7,526	10,920	8,795	16.9%	-19.5%
FICA - SS EXPENSE	19,320	23,965	20,568	18,653	25,242	22.7%	35.3%
FICA - MEDI EXPENSE	4,571	5,625	4,813	4,393	5,909	22.8%	34.5%
MEDICAL INSURANCE	76,041	95,928	75,351	79,120	105,095	39.5%	32.8%
DENTAL INSURANCE	4,217	5,083	3,875	3,835	4,528	16.9%	18.1%
VISION INSURANCE	828	984	792	748	926	16.9%	23.8%
WORKERS COMP. INSURANCE	12,630	16,240	13,386	9,129	16,133	20.5%	76.7%
LIFE INSURANCE EXPENSE	1,313	1,292	952	1,358	1,171	23.0%	-13.8%
UNIFORM BENEFIT	2,727	2,087	3,136	2,853	3,665	16.9%	28.4%
BOOT BENEFIT	635	794	784	893	916	16.9%	2.5%
SUI EXPENSE	992	998	886	15	1,036	16.9%	7014.3%
ETT EXPENSE	30	32	27	-	31	16.3%	100.0%
DISABILITY PLAN	918	1,081	828	1,468	1,019	23.1%	-30.6%
CALPERS RETIREMENT (ER) - Classic Plan	26,509	34,527	24,109	31,246	41,123	70.6%	31.6%
CALPERS RETIREMENT (EE) - Classic Plan	22,046	27,398	23,454	21,768	28,847	23.0%	32.5%
OPEB EXPENSE	15,273	18,995	15,400	14,850	19,632	27.5%	32.2%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>510,148</b>	<b>588,240</b>	<b>520,284</b>	<b>496,253</b>	<b>662,770</b>	<b>27.4%</b>	<b>33.6%</b>
BOOKS & REF. MATERIALS	1,115	(306)	390	405	390	0.0%	-3.7%
OFFICE SUPPLY	7	-	130	10	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	1,085	717	481	361	1,560	224.3%	332.6%
SAFETY EXPENSE	1,987	1,403	1,430	1,027	1,235	-13.6%	20.3%
SUPPLIES	1,792	1,750	1,950	1,407	1,755	-10.0%	24.7%
GENERAL O&M MAINT & EQUIP	45,346	44,970	55,150	29,723	55,450	0.5%	86.6%
CLARK PROJ - METERS AND PARTS							
TANK MAINTENANCE - 5 YEAR	-	3,299	-	-	-	-	-
O&M POWER/GAS	120	41	-	-	-	-	-
LUBRICANTS	3,945	2,081	4,550	2,395	2,470	-45.7%	3.1%
GENERAL O&M CHEMICALS	-	-	-	-	-	-	-
PHONE	1,737	2,172	2,080	2,950	3,380	62.5%	14.6%
MAINTENANCE MANAGEMENT SYSTEM	1,551	2,692	7,800	4,092	5,200	-33.3%	27.1%
ANNUAL MAINTENANCE PROGRAM	4,923	2,228	12,500	5,640	11,500	-8.0%	103.9%
REAL PROPERTY MAINT.	3,537	11,200	6,500	7,358	9,100	40.0%	23.7%
FLEET MAINT. & REPAIR	13,105	11,912	15,600	13,508	15,340	-1.7%	13.6%
TELEMETRY SYSTEM	7,427	266	7,800	4,050	7,800	0.0%	92.6%
METERS	34,477	43,595	50,000	8,128	10,000	-80.0%	23.0%
INTERTIE #2 MAINT & EQUIP	2,224	-	100	-	250	150.0%	-
INTERTIE #2 POWER	391	404	425	460	475	11.8%	3.2%
WELL #10 MAINT & EQUIP	88	610	5,000	857	5,000	0.0%	100.0%
WELL #10 POWER	92,137	74,887	90,000	117,385	120,000	33.3%	2.2%
WELL #11 MAINT & EQUIP	1,451	4,438	1,000	3,716	5,000	400.0%	34.6%
WELL #11 POWER	99,903	103,642	115,000	92,606	95,000	-17.4%	2.6%
WELL #12 MAINT & EQUIP	412	1,169	2,500	1,716	-	-	-
WELL #12 POWER	4,166	3,529	2,500	1,882	2,000	-20.0%	6.3%
WELL #2 MAINT & EQUIP	19	-	-	-	-	-	-
DESAL POWER	16,676	18,009	19,500	18,457	18,750	-3.8%	1.6%
MARINA BOOSTER MAINT & EQUIP	-	543	600	-	500	-16.7%	100.0%
MARINA BOOSTER POWER	1,237	1,194	2,000	1,017	1,100	-45.0%	8.2%
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S EG 31 MAINT & EQUIP	-	-	-	-	-	-	-
L/S EG 31 POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>340,860</b>	<b>336,444</b>	<b>404,986</b>	<b>319,147</b>	<b>373,255</b>	<b>-7.8%</b>	<b>17.0%</b>
<b>TOTAL EXPENSE</b>	<b>851,008</b>	<b>924,684</b>	<b>925,270</b>	<b>815,400</b>	<b>1,036,025</b>	<b>12.0%</b>	<b>27.1%</b>

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	150,727	144,970	145,382	117,107	143,538	-1.3%	22.6%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	507	1,712	5,231	1,754	5,054	-3.4%	188.1%
STANDBY WAGES	7,380	10,980	3,494	6,720	3,278	-6.2%	-51.2%
FICA - SS EXPENSE	9,574	9,331	9,549	7,623	9,408	-1.5%	23.4%
FICA - MEDI EXPENSE	2,261	2,189	2,235	1,791	2,202	-1.5%	22.9%
MEDICAL INSURANCE	37,046	36,133	34,984	28,443	39,168	12.0%	37.7%
DENTAL INSURANCE	2,036	1,886	1,799	1,405	1,688	-6.2%	20.1%
VISION INSURANCE	400	404	368	281	345	-6.3%	22.9%
WORKERS COMP. INSURANCE	5,787	5,867	6,215	3,731	6,013	-3.3%	61.2%
LIFE INSURANCE EXPENSE	362	335	442	359	436	-1.3%	21.6%
UNIFORM BENEFIT	752	541	1,456	749	1,366	-6.2%	82.4%
BOOT BENEFIT	175	206	364	236	341	-6.2%	44.7%
SUI EXPENSE	524	363	411	4	386	-6.1%	10119.8%
ETT EXPENSE	16	12	12	-	12	-2.4%	100.0%
DISABILITY PLAN	253	280	385	388	380	-1.4%	-2.0%
CALPERS RETIREMENT (ER) - Classic Plan	13,189	13,183	11,194	12,617	15,326	36.9%	21.5%
CALPERS RETIREMENT (EE) - Classic Plan	10,965	10,286	10,889	8,827	10,751	-1.3%	21.8%
OPEB EXPENSE	7,510	7,079	7,150	3,850	7,317	2.3%	90.0%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>249,465</b>	<b>245,758</b>	<b>241,560</b>	<b>195,884</b>	<b>247,007</b>	<b>2.3%</b>	<b>26.1%</b>
BOOKS & REF. MATERIALS	308	(30)	105	105	105	0.0%	0.0%
OFFICE SUPPLY	-	-	35	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	1,906	1,466	130	314	420	223.1%	33.9%
SAFETY EXPENSE	543	357	385	266	333	-13.6%	24.8%
SUPPLIES	525	457	525	369	473	-10.0%	27.9%
GENERAL O&M MAINT & EQUIP	4,998	9,507	19,500	9,729	19,500	0.0%	100.4%
CLARK PROJ - METERS AND PARTS							
TANK MAINTENANCE - 5 YEAR							
O&M POWER/GAS	-	-	-	-	-	-	-
LUBRICANTS	867	539	1,225	631	665	-45.7%	5.3%
GENERAL O&M CHEMICALS	-	-	-	-	-	-	-
PHONE	52	-	560	420	910	62.5%	116.7%
MAINTENANCE MANAGEMENT SYSTEM	428	698	2,100	1,080	1,400	-33.3%	29.6%
ANNUAL MAINTENANCE PROGRAM	3,451	2,076	2,500	2,500	2,500	0.0%	0.0%
REAL PROPERTY MAINT.	1,016	2,904	1,750	1,956	2,450	40.0%	25.2%
FLEET MAINT. & REPAIR	5,517	9,565	4,200	6,101	4,130	-1.7%	-32.3%
TELEMETRY SYSTEM	1,022	55	2,100	1,050	2,100	0.0%	100.0%
METERS	-	-	-	-	-	-	-
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	500	758	500	0.0%	100.0%
L/S 2 POWER	7,713	7,477	7,950	7,784	8,500	6.9%	9.2%
L/S 3 MAINT & EQUIP	-	71	500	597	500	0.0%	-16.2%
L/S 3 POWER	1,021	1,049	1,200	1,165	1,250	4.2%	7.3%
L/S 5 MAINT & EQUIP	-	-	500	-	500	0.0%	-
L/S 5 POWER	635	631	700	751	825	17.9%	9.9%
L/S 6 MAINT & EQUIP	-	-	500	-	500	0.0%	-
L/S 6 POWER	471	467	550	676	750	36.4%	10.9%
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S EG 31 MAINT & EQUIP	-	-	-	-	-	-	-
L/S EG 31 POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>30,472</b>	<b>37,290</b>	<b>47,515</b>	<b>36,254</b>	<b>48,310</b>	<b>1.7%</b>	<b>33.3%</b>
<b>TOTAL EXPENSE</b>	<b>279,936</b>	<b>283,047</b>	<b>289,075</b>	<b>232,138</b>	<b>295,317</b>	<b>2.2%</b>	<b>27.2%</b>

MARINA COAST WATER DISTRICT  
OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	ORD WATER				2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED			
WAGES - OPM	439,795	413,795	436,146	498,719	409,708	-6.1%	-17.8%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	5,596	6,758	15,694	11,669	14,425	-8.1%	23.6%
STANDBY WAGES	7,380	10,980	10,483	16,590	9,356	-10.7%	-43.6%
FICA - SS EXPENSE	26,906	24,987	28,648	32,218	26,853	-6.3%	-16.7%
FICA - MEDI EXPENSE	6,361	5,865	6,704	7,592	6,285	-6.2%	-17.2%
MEDICAL INSURANCE	111,252	100,963	104,953	135,070	111,799	6.5%	-17.2%
DENTAL INSURANCE	6,225	5,344	5,397	6,497	4,817	-10.7%	-25.9%
VISION INSURANCE	1,213	1,021	1,103	1,266	985	-10.7%	-22.2%
WORKERS COMP. INSURANCE	17,613	17,059	18,645	15,974	17,162	-8.0%	7.4%
LIFE INSURANCE EXPENSE	2,354	2,584	1,326	2,767	1,245	-6.1%	-55.0%
UNIFORM BENEFIT	4,890	4,174	4,368	5,776	3,898	-10.8%	-32.5%
BOOT BENEFIT	1,139	1,588	1,092	1,821	975	-10.8%	-46.5%
SUI EXPENSE	1,281	1,103	1,234	29	1,102	-10.7%	3685.3%
ETT EXPENSE	39	35	37	-	33	-9.7%	100.0%
DISABILITY PLAN	1,646	2,162	1,154	2,990	1,084	-6.1%	-63.8%
CALPERS RETIREMENT (ER) - Classic Plan	37,791	38,199	33,581	54,745	43,746	30.3%	-20.1%
CALPERS RETIREMENT (EE) - Classic Plan	31,399	28,378	32,668	37,635	30,687	-6.1%	-18.5%
OPEB EXPENSE	21,912	20,207	21,450	29,700	20,884	-2.6%	-29.7%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>724,793</b>	<b>685,203</b>	<b>724,683</b>	<b>861,059</b>	<b>705,045</b>	<b>-2.7%</b>	<b>-18.1%</b>
BOOKS & REF. MATERIALS	1,999	(518)	810	810	810	0.0%	0.0%
OFFICE SUPPLY	-	-	270	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	1,928	1,452	999	746	3,240	224.3%	334.5%
SAFETY EXPENSE	3,531	2,807	2,970	2,081	2,565	-13.6%	23.2%
SUPPLIES	3,307	3,500	4,050	2,850	3,645	-10.0%	27.9%
GENERAL O&M MAINT & EQUIP	102,921	81,989	110,000	87,450	110,000	0.0%	25.8%
CLARK PROJ - METERS AND PARTS	14,584	25,405	25,000	50,260	250,000	900.0%	397.4%
TANK MAINTENANCE - 5 YEAR	-	23,373	-	-	-	-	-
O&M POWER/GAS	-	-	-	-	-	-	-
LUBRICANTS	7,983	4,161	9,450	4,870	5,130	-45.7%	5.3%
GENERAL O&M CHEMICALS	-	-	-	-	-	-	-
PHONE	1,690	7,714	4,320	8,272	7,020	62.5%	-15.1%
MAINTENANCE MANAGEMENT SYSTEM	2,781	5,384	16,200	8,332	10,800	-33.3%	29.6%
ANNUAL MAINTENANCE PROGRAM	19,318	9,196	20,000	21,410	20,000	0.0%	-6.6%
REAL PROPERTY MAINT.	6,818	22,397	13,500	15,031	18,900	40.0%	25.7%
FLEET MAINT. & REPAIR	23,404	23,874	32,400	27,477	31,860	-1.7%	16.0%
TELEMETRY SYSTEM	5,463	4,446	16,200	8,100	16,200	0.0%	100.0%
METERS	61,580	85,213	35,000	6,647	12,500	-64.3%	88.1%
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	5,000	-	5,000	0.0%	100.0%
WELL #29 POWER	20,438	15,125	15,000	12,355	14,500	-3.3%	17.4%

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	ORD WATER				2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED			
WELL #30 MAINT & EQUIP	8,449	267	1,000	5,226	2,500	150.0%	-52.2%
WELL #30 POWER	590	678	60,000	13,355	65,000	8.3%	386.7%
WELL #31 MAINT & EQUIP	241	1,684	5,000	873	5,000	0.0%	472.7%
WELL #31 POWER	37,721	30,558	55,000	33,851	40,000	-27.3%	18.2%
B/C BOOSTER MAINT & EQUIP	-	2,237	250	-	250	0.0%	100.0%
B/C BOOSTER POWER	348	347	450	378	450	0.0%	18.9%
D BOOSTER MAINT & EQUIP	320	358	2,500	7,917	15,000	500.0%	89.5%
D BOOSTER POWER	36,208	15,168	25,000	14,663	16,500	-34.0%	12.5%
E BOOSTER MAINT & EQUIP	441	358	1,000	966	1,000	0.0%	3.5%
E BOOSTER POWER	5,075	5,124	-	5,727	6,500	-	13.5%
F BOOSTER MAINT & EQUIP	524	9,635	2,500	5,975	2,500	0.0%	-58.2%
F BOOSTER POWER	6,047	5,892	6,500	6,343	8,250	26.9%	30.1%
BOOSTER/SANDTANK MAINT & EQUIP	-	527	5,000	88	5,000	0.0%	100.0%
BOOSTER/SANDTANK POWER	158,498	132,122	145,000	159,111	165,000	13.8%	3.7%
WATKINS GATE WELL MAINT & EQUIP	350	1,942	2,000	3,866	2,500	25.0%	-35.3%
WATKINS GATE WELL POWER	92,554	87,597	110,000	98,294	110,000	0.0%	11.9%
WELL #34 MAINT & EQUIP	-	1,584	2,500	-	2,500	0.0%	100.0%
WELL #34 POWER	75,658	69,880	75,000	76,005	79,500	6.0%	4.6%
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S EG 31 MAINT & EQUIP	-	-	-	-	-	-	-
L/S EG 31 POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>700,770</b>	<b>681,479</b>	<b>809,869</b>	<b>689,327</b>	<b>1,039,620</b>	<b>28.4%</b>	<b>50.8%</b>
<b>TOTAL EXPENSE</b>	<b>1,425,562</b>	<b>1,366,682</b>	<b>1,534,552</b>	<b>1,550,386</b>	<b>1,744,665</b>	<b>13.7%</b>	<b>12.5%</b>

MARINA COAST WATER DISTRICT  
OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	ORD SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	229,755	241,079	223,664	231,621	238,698	6.7%	3.1%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	2,017	2,544	8,048	2,294	8,404	4.4%	266.3%
STANDBY WAGES	7,380	10,980	5,376	7,770	5,451	1.4%	-29.8%
FICA - SS EXPENSE	14,370	15,135	14,691	14,646	15,644	6.5%	6.8%
FICA - MEDI EXPENSE	3,386	3,549	3,438	3,440	3,662	6.5%	6.5%
MEDICAL INSURANCE	53,001	57,997	53,822	59,673	65,134	21.0%	9.2%
DENTAL INSURANCE	2,942	3,032	2,768	2,994	2,806	1.4%	-6.3%
VISION INSURANCE	594	627	566	603	574	1.4%	-4.9%
WORKERS COMP. INSURANCE	8,707	9,516	9,561	7,231	9,999	4.6%	38.3%
LIFE INSURANCE EXPENSE	498	574	680	640	726	6.7%	13.3%
UNIFORM BENEFIT	1,034	928	2,240	1,318	2,271	1.4%	72.3%
BOOT BENEFIT	241	353	560	421	568	1.4%	34.7%
SUI EXPENSE	623	747	633	6	642	1.4%	9829.2%
ETT EXPENSE	19	24	19	-	19	2.5%	100.0%
DISABILITY PLAN	348	481	592	692	631	6.7%	-8.8%
CALPERS RETIREMENT (ER) - Classic Plan	20,119	21,390	17,221	24,003	25,487	48.0%	6.2%
CALPERS RETIREMENT (EE) - Classic Plan	16,720	16,974	16,753	17,613	17,879	6.7%	1.5%
OPEB EXPENSE	11,447	11,773	11,000	6,600	12,167	10.6%	84.4%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>373,202</b>	<b>397,703</b>	<b>371,632</b>	<b>381,567</b>	<b>410,762</b>	<b>10.5%</b>	<b>7.7%</b>
BOOKS & REF. MATERIALS	423	(9)	195	180	195	0.0%	8.3%
OFFICE SUPPLY	-	-	65	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	2,632	2,496	241	579	780	223.7%	34.7%
SAFETY EXPENSE	747	612	715	470	618	-13.6%	31.5%
SUPPLIES	700	784	975	651	878	-10.0%	34.8%
GENERAL O&M MAINT & EQUIP	9,285	15,350	35,000	23,996	35,000	0.0%	45.9%
CLARK PROJ - METERS AND PARTS							
TANK MAINTENANCE - 5 YEAR							
O&M POWER/GAS	-	-	-	-	-	-	-
LUBRICANTS	3,149	1,220	2,275	1,122	1,235	-45.7%	10.0%
GENERAL O&M CHEMICALS	-	-	-	-	-	-	-
PHONE	72	-	1,040	720	1,690	62.5%	134.7%
MAINTENANCE MANAGEMENT SYSTEM	588	1,196	3,900	1,926	2,600	-33.3%	35.0%
ANNUAL MAINTENANCE PROGRAM	14,874	9,394	15,000	14,205	15,500	3.3%	9.1%
REAL PROPERTY MAINT.	1,852	7,957	3,250	3,529	4,550	40.0%	28.9%
FLEET MAINT. & REPAIR	7,568	16,317	7,800	11,031	7,670	-1.7%	-30.5%
TELEMETRY SYSTEM	2,308	927	3,900	17,360	3,900	0.0%	-77.5%
METERS	-	-	-	-	-	-	-
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT  
OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	ORD SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	322	358	500	966	7,500	1400.0%	676.4%
L/S RESERVATION POWER	1,250	1,525	1,750	2,099	2,250	28.6%	7.2%
L/S 528 A/FIELD MAINT & EQUIP	203	-	500	-	35,000	6900.0%	-
L/S 528 A/FIELD POWER	258	263	300	280	325	8.3%	16.0%
L/S 530 A/FIELD MAINT & EQUIP	425	1,304	500	966	1,000	100.0%	3.5%
L/S 530 A/FIELD POWER	2,258	2,398	2,500	2,510	2,750	10.0%	9.6%
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	241	267	500	873	1,000	100.0%	14.5%
L/S 5398 W/MEYER POWER	1,727	1,800	1,750	1,976	2,250	28.6%	13.8%
L/S 5447 LANDRUM MAINT & EQUIP	241	267	500	873	500	0.0%	-42.7%
L/S 5447 LANDRUM POWER	2,125	1,991	2,250	2,225	2,450	8.9%	10.1%
L/S 5713 S/OVER MAINT & EQUIP	241	267	500	873	500	0.0%	-42.7%
L/S 5713 S/OVER POWER	4,024	3,944	4,300	4,122	4,400	2.3%	6.7%
L/S 5790 HODGES MAINT & EQUIP	320	358	500	966	500	0.0%	-48.2%
L/S 5790 HODGES POWER	1,805	1,877	1,950	1,984	2,250	15.4%	13.4%
L/S 5871 IMJIN MAINT & EQUIP	2,215	6,602	500	7,771	2,500	400.0%	-67.8%
L/S 5871 IMJIN POWER	6,902	7,930	8,750	7,894	8,250	-5.7%	4.5%
L/S 5990 ORD/V MAINT & EQUIP	2,005	35,844	10,000	8,192	5,000	-50.0%	-39.0%
L/S 5990 ORD/V POWER	10,717	10,504	11,500	11,752	12,500	8.7%	6.4%
L/S 6143 CLARK MAINT & EQUIP	359	358	500	1,256	500	0.0%	-60.2%
L/S 6143 CLARK POWER	1,533	1,561	1,650	1,251	1,950	18.2%	55.9%
L/S 6225 S/PABLO MAINT & EQUIP	-	3,892	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	250	-	500	100.0%	100.0%
L/S 6634 HATTEN POWER	143	149	175	156	175	0.0%	12.2%
L/S 7698 GIGLING MAINT & EQUIP	1,197	3,057	2,500	6,735	5,000	100.0%	-25.8%
L/S 7698 GIGLING POWER	11,582	11,492	12,500	11,727	12,500	0.0%	6.6%
L/S 8775 BOOKER MAINT & EQUIP	488	358	500	966	1,000	100.0%	3.5%
L/S 8775 BOOKER POWER	782	854	1,150	934	1,150	0.0%	23.2%
L/S EG 31 MAINT & EQUIP	-	-	-	7,750	-	-	-
L/S EG 31 POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	408	500	4,556	500	0.0%	100.0%
L/S 514 CARMEL POWER	1,282	1,347	1,450	1,510	1,650	13.8%	9.3%
EG LIFT STATION MAINT & EQUIP	7,295	7,667	15,125	8,000	15,500	2.5%	93.8%
EG LIFT STATION POWER	1,070	1,552	1,750	2,225	2,250	28.6%	1.1%
PROMONTORY LS MAINT & EQUIP	-	447	500	931	500	0.0%	100.0%
PROMONTORY LS POWER	-	1,764	1,750	2,608	2,750	57.1%	100.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>107,205</b>	<b>168,649</b>	<b>163,706</b>	<b>182,695</b>	<b>211,465</b>	<b>29.2%</b>	<b>15.7%</b>
<b>TOTAL EXPENSE</b>	<b>480,407</b>	<b>566,352</b>	<b>535,338</b>	<b>564,262</b>	<b>622,227</b>	<b>16.2%</b>	<b>10.3%</b>

MARINA COAST WATER DISTRICT  
OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	TOTAL 2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	1,126,821	1,188,829	1,118,322	1,134,921	1,177,086	5.3%	3.7%
WAGES ALLOCATED TO CAPITAL	-	(53,625)	-	-	-	-	-
OVERTIME	16,296	17,885	40,240	23,248	41,443	3.0%	78.3%
STANDBY WAGES	29,520	43,920	26,879	42,000	26,880	0.0%	-36.0%
FICA - SS EXPENSE	70,170	73,418	73,456	73,140	77,147	5.0%	5.5%
FICA - MEDI EXPENSE	16,579	17,227	17,190	17,216	18,058	5.0%	4.9%
MEDICAL INSURANCE	277,340	291,021	269,110	302,306	321,196	19.4%	6.2%
DENTAL INSURANCE	15,420	15,345	13,839	14,732	13,839	0.0%	-6.1%
VISION INSURANCE	3,036	3,036	2,829	2,898	2,829	0.0%	-2.4%
WORKERS COMP. INSURANCE	44,737	48,682	47,807	36,064	49,306	3.1%	36.7%
LIFE INSURANCE EXPENSE	4,527	4,785	3,400	5,124	3,578	5.2%	-30.2%
UNIFORM BENEFIT	9,403	7,730	11,200	10,697	11,200	0.0%	4.7%
BOOT BENEFIT	2,191	2,942	2,800	3,371	2,800	0.0%	-16.9%
SUI EXPENSE	3,420	3,212	3,164	54	3,165	0.0%	5772.0%
ETT EXPENSE	103	103	95	-	96	1.1%	100.0%
DISABILITY PLAN	3,165	4,004	2,959	5,538	3,114	5.2%	-43.8%
CALPERS RETIREMENT (ER) - Classic Plan	97,608	107,300	86,105	122,611	125,682	46.0%	2.5%
CALPERS RETIREMENT (EE) - Classic Plan	81,130	83,036	83,764	85,844	88,164	5.3%	2.7%
OPEB EXPENSE	56,143	58,054	55,000	55,000	60,000	9.1%	9.1%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>1,857,607</b>	<b>1,916,904</b>	<b>1,858,159</b>	<b>1,934,764</b>	<b>2,025,583</b>	<b>9.0%</b>	<b>4.7%</b>
BOOKS & REF. MATERIALS	3,844	(862)	1,500	1,500	1,500	0.0%	0.0%
OFFICE SUPPLY	7	-	500	10	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	7,551	6,131	1,851	1,999	6,000	224.1%	200.2%
SAFETY EXPENSE	6,809	5,180	5,500	3,844	4,750	-13.6%	23.6%
SUPPLIES	6,325	6,492	7,500	5,278	6,750	-10.0%	27.9%
GENERAL O&M MAINT & EQUIP	162,550	151,817	219,650	150,899	219,950	0.1%	45.8%
CLARK PROJ - METERS AND PARTS	14,584	25,405	25,000	50,260	250,000	900.0%	397.4%
TANK MAINTENANCE - 5 YEAR	-	26,672	-	-	-	-	-
O&M POWER/GAS	120	41	-	-	-	-	-
LUBRICANTS	15,944	8,002	17,500	9,018	9,500	-45.7%	5.3%
GENERAL O&M CHEMICALS	-	-	-	-	-	-	-
PHONE	3,550	9,886	8,000	12,362	13,000	62.5%	5.2%
MAINTENANCE MANAGEMENT SYSTEM	5,348	9,970	30,000	15,430	20,000	-33.3%	29.6%
ANNUAL MAINTENANCE PROGRAM	42,566	22,893	50,000	43,755	49,500	-1.0%	13.1%
REAL PROPERTY MAINT.	13,223	44,459	25,000	27,873	35,000	40.0%	25.6%
FLEET MAINT. & REPAIR	49,593	61,669	60,000	58,116	59,000	-1.7%	1.5%
TELEMETRY SYSTEM	16,220	5,694	30,000	30,560	30,000	0.0%	-1.8%
METERS	96,057	128,809	85,000	14,775	22,500	-73.5%	52.3%
INTERTIE #2 MAINT & EQUIP	2,224	-	100	-	250	150.0%	-
INTERTIE #2 POWER	391	404	425	460	475	11.8%	3.2%
WELL #10 MAINT & EQUIP	88	610	5,000	857	5,000	0.0%	100.0%
WELL #10 POWER	92,137	74,887	90,000	117,385	120,000	33.3%	2.2%
WELL #11 MAINT & EQUIP	1,451	4,438	1,000	3,716	5,000	400.0%	34.6%
WELL #11 POWER	99,903	103,642	115,000	92,606	95,000	-17.4%	2.6%
WELL #12 MAINT & EQUIP	412	1,169	2,500	1,716	-	-	-
WELL #12 POWER	4,166	3,529	2,500	1,882	2,000	-20.0%	6.3%
WELL #2 MAINT & EQUIP	19	-	-	-	-	-	-
DESAL POWER	16,676	18,009	19,500	18,457	18,750	-3.8%	1.6%
MARINA BOOSTER MAINT & EQUIP	-	543	600	-	500	-16.7%	100.0%
MARINA BOOSTER POWER	1,237	1,194	2,000	1,017	1,100	-45.0%	8.2%
L/S 2 MAINT & EQUIP	-	-	500	758	500	0.0%	100.0%
L/S 2 POWER	7,713	7,477	7,950	7,784	8,500	6.9%	9.2%
L/S 3 MAINT & EQUIP	-	71	500	597	500	0.0%	-16.2%
L/S 3 POWER	1,021	1,049	1,200	1,165	1,250	4.2%	7.3%
L/S 5 MAINT & EQUIP	-	-	500	-	500	0.0%	-
L/S 5 POWER	635	631	700	751	825	17.9%	9.9%
L/S 6 MAINT & EQUIP	-	-	500	-	500	0.0%	-
L/S 6 POWER	471	467	550	676	750	36.4%	10.9%
WELL #29 MAINT & EQUIP	-	-	5,000	-	5,000	0.0%	100.0%
WELL #29 POWER	20,438	15,125	15,000	12,355	14,500	-3.3%	17.4%

MARINA COAST WATER DISTRICT  
OPER & MAINT BUDGET FOR FY 2017-2018

ACCOUNT NAME	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	TOTAL 2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WELL #30 MAINT & EQUIP	8,449	267	1,000	5,226	2,500	150.0%	-52.2%
WELL #30 POWER	590	678	60,000	13,355	65,000	8.3%	386.7%
WELL #31 MAINT & EQUIP	241	1,684	5,000	873	5,000	0.0%	472.7%
WELL #31 POWER	37,721	30,558	55,000	33,851	40,000	-27.3%	18.2%
B/C BOOSTER MAINT & EQUIP	-	2,237	250	-	250	0.0%	100.0%
B/C BOOSTER POWER	348	347	450	378	450	0.0%	18.9%
D BOOSTER MAINT & EQUIP	320	358	2,500	7,917	15,000	500.0%	89.5%
D BOOSTER POWER	36,208	15,168	25,000	14,663	16,500	-34.0%	12.5%
E BOOSTER MAINT & EQUIP	441	358	1,000	966	1,000	0.0%	3.5%
E BOOSTER POWER	5,075	5,124	-	5,727	6,500	-	13.5%
F BOOSTER MAINT & EQUIP	524	9,635	2,500	5,975	2,500	0.0%	-58.2%
F BOOSTER POWER	6,047	5,892	6,500	6,343	8,250	26.9%	30.1%
BOOSTER/SANDTANK MAINT & EQUIP	-	527	5,000	88	5,000	0.0%	100.0%
BOOSTER/SANDTANK POWER	158,498	132,122	145,000	159,111	165,000	13.8%	3.7%
WATKINS GATE WELL MAINT & EQUIP	350	1,942	2,000	3,866	2,500	25.0%	-35.3%
WATKINS GATE WELL POWER	92,554	87,597	110,000	98,294	110,000	0.0%	11.9%
WELL #34 MAINT & EQUIP	-	1,584	2,500	-	2,500	0.0%	100.0%
WELL #34 POWER	75,658	69,880	75,000	76,005	79,500	6.0%	4.6%
L/S RESERVATION MAINT & EQUIP	322	358	500	966	7,500	1400.0%	676.4%
L/S RESERVATION POWER	1,250	1,525	1,750	2,099	2,250	28.6%	7.2%
L/S 528 A/FIELD MAINT & EQUIP	203	-	500	-	35,000	6900.0%	-
L/S 528 A/FIELD POWER	258	263	300	280	325	8.3%	16.0%
L/S 530 A/FIELD MAINT & EQUIP	425	1,304	500	966	1,000	100.0%	3.5%
L/S 530 A/FIELD POWER	2,258	2,398	2,500	2,510	2,750	10.0%	9.6%
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	241	267	500	873	1,000	100.0%	14.5%
L/S 5398 W/MEYER POWER	1,727	1,800	1,750	1,976	2,250	28.6%	13.8%
L/S 5447 LANDRUM MAINT & EQUIP	241	267	500	873	500	0.0%	-42.7%
L/S 5447 LANDRUM POWER	2,125	1,991	2,250	2,225	2,450	8.9%	10.1%
L/S 5713 S/OVER MAINT & EQUIP	241	267	500	873	500	0.0%	-42.7%
L/S 5713 S/OVER POWER	4,024	3,944	4,300	4,122	4,400	2.3%	6.7%
L/S 5790 HODGES MAINT & EQUIP	320	358	500	966	500	0.0%	-48.2%
L/S 5790 HODGES POWER	1,805	1,877	1,950	1,984	2,250	15.4%	13.4%
L/S 5871 IMJIN MAINT & EQUIP	2,215	6,602	500	7,771	2,500	400.0%	-67.8%
L/S 5871 IMJIN POWER	6,902	7,930	8,750	7,894	8,250	-5.7%	4.5%
L/S 5990 ORD/V MAINT & EQUIP	2,005	35,844	10,000	8,192	5,000	-50.0%	-39.0%
L/S 5990 ORD/V POWER	10,717	10,504	11,500	11,752	12,500	8.7%	6.4%
L/S 6143 CLARK MAINT & EQUIP	359	358	500	1,256	500	0.0%	-60.2%
L/S 6143 CLARK POWER	1,533	1,561	1,650	1,251	1,950	18.2%	55.9%
L/S 6225 S/PABLO MAINT & EQUIP	-	3,892	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	250	-	500	100.0%	100.0%
L/S 6634 HATTEN POWER	143	149	175	156	175	0.0%	12.2%
L/S 7698 GIGLING MAINT & EQUIP	1,197	3,057	2,500	6,735	5,000	100.0%	-25.8%
L/S 7698 GIGLING POWER	11,582	11,492	12,500	11,727	12,500	0.0%	6.6%
L/S 8775 BOOKER MAINT & EQUIP	488	358	500	966	1,000	100.0%	3.5%
L/S 8775 BOOKER POWER	782	854	1,150	934	1,150	0.0%	23.2%
L/S EG 31 MAINT & EQUIP	-	-	-	7,750	-	-	-
L/S EG 31 POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	408	500	4,556	500	0.0%	100.0%
L/S 514 CARMEL POWER	1,282	1,347	1,450	1,510	1,650	13.8%	9.3%
EG LIFT STATION MAINT & EQUIP	7,295	7,667	15,125	8,000	15,500	2.5%	93.8%
EG LIFT STATION POWER	1,070	1,552	1,750	2,225	2,250	28.6%	1.1%
PROMONTORY LS MAINT & EQUIP	-	447	500	931	500	0.0%	100.0%
PROMONTORY LS POWER	-	1,764	1,750	2,608	2,750	57.1%	100.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>1,179,306</b>	<b>1,223,862</b>	<b>1,426,076</b>	<b>1,227,422</b>	<b>1,672,650</b>	<b>17.3%</b>	<b>36.3%</b>
<b>TOTAL EXPENSE</b>	<b>3,036,913</b>	<b>3,140,765</b>	<b>3,284,235</b>	<b>3,162,186</b>	<b>3,698,233</b>	<b>12.6%</b>	<b>17.0%</b>

**MARINA COAST WATER DISTRICT  
LAB BUDGET FOR FY 2017-2018**

ACCOUNT NAME	MARINA WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - LAB	46,009	41,551	41,426	37,917	42,626	2.9%	12.4%
WAGES ALLOCATED TO CAPITAL	-	(4,267)	-	-	-	-	-
OVERTIME	26	161	240	134	248	3.3%	100.0%
FICA - SS EXPENSE	2,834	2,561	2,583	2,365	2,658	2.9%	12.4%
FICA - MEDI EXPENSE	669	599	604	553	622	3.0%	12.5%
MEDICAL INSURANCE	4,160	3,792	3,872	4,039	4,534	17.1%	12.3%
DENTAL INS. EXPENSE	208	176	174	173	174	0.0%	0.7%
VISION INS. EXPENSE	83	74	79	72	79	0.0%	9.3%
WORKERS COMP. EXPENSE	1,983	1,849	1,827	1,290	1,885	3.2%	46.2%
LIFE INSURANCE EXPENSE	145	135	114	137	117	2.6%	-14.3%
UNIFORM BENEFIT	206	212	208	208	208	0.0%	-0.2%
BOOT BENEFIT	-	-	64	-	64	0.0%	100.0%
SUI EXPENSE	200	99	155	0	155	0.0%	1549900%
ETT EXPENSE	6	3	5	-	5	0.0%	-
DISABILITY PLAN	102	110	99	142	102	3.0%	-28.3%
CALPERS RETIREMENT (ER) - Classic Plan	3,669	3,348	2,882	3,883	4,127	43.2%	6.3%
CALPERS RETIREMENT (EE) - Classic Plan	3,049	2,748	2,804	2,794	2,893	3.2%	3.5%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	2,292	2,029	2,016	2,016	2,032	0.8%	100.0%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>65,641</b>	<b>55,183</b>	<b>59,152</b>	<b>55,723</b>	<b>62,529</b>	<b>5.7%</b>	<b>12.2%</b>
CHEMICALS	2,140	2,748	3,261	2,701	3,254	-0.2%	20.5%
GLASSWARE	1,020	235	1,284	1,186	1,280	-0.3%	7.9%
BOOKS & REF. MATERIAL	-	-	186	186	182	-2.2%	-2.2%
CONTRACT TESTING	10,031	6,183	17,252	20,050	16,667	-3.4%	-16.9%
GENERAL SUPPLY	1,632	1,890	3,095	2,480	3,091	-0.1%	24.6%
QUALITY CONTROL PROGRAM	3,314	3,667	5,074	4,254	5,072	0.0%	19.2%
POSTAGE	805	291	427	490	422	-1.2%	-13.9%
PRINTING	2,235	1,635	2,900	2,900	2,964	2.2%	2.2%
OFFICE SUPPLY	-	-	202	202	198	-2.0%	-2.0%
MEMBERSHIPS & DUES	732	691	772	792	768	-0.5%	-3.0%
LAB PERMITS	2,088	1,077	3,983	4,512	4,504	13.1%	-0.2%
CERTIFICATION	-	18	171	171	166	-2.9%	-2.9%
DESAL - MONITORING	-	-	-	-	-	-	-
LAB MAINT. & REPAIR	3,386	2,736	5,178	6,909	5,168	-0.2%	-25.2%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>27,383</b>	<b>21,171</b>	<b>43,785</b>	<b>46,833</b>	<b>43,736</b>	<b>-0.1%</b>	<b>-6.6%</b>
<b>TOTAL EXPENSE</b>	<b>93,024</b>	<b>76,354</b>	<b>102,937</b>	<b>102,556</b>	<b>106,265</b>	<b>3.2%</b>	<b>3.6%</b>

**MARINA COAST WATER DISTRICT  
LAB BUDGET FOR FY 2017-2018**

ACCOUNT NAME	ORD WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - LAB	81,127	85,466	88,029	80,962	90,580	2.9%	11.9%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	46	328	511	284	528	3.3%	100.0%
FICA - SS EXPENSE	4,969	5,268	5,490	5,047	5,649	2.9%	11.9%
FICA - MEDI EXPENSE	1,172	1,232	1,284	1,181	1,321	2.9%	11.8%
MEDICAL INSURANCE	7,107	7,907	8,227	8,638	9,635	17.1%	11.5%
DENTAL INS. EXPENSE	354	370	369	371	369	0.0%	-0.5%
VISION INS. EXPENSE	144	153	169	155	169	0.0%	8.8%
WORKERS COMP. EXPENSE	3,460	3,805	3,883	2,764	4,005	3.1%	44.9%
LIFE INSURANCE EXPENSE	258	274	242	290	250	3.3%	-13.7%
UNIFORM BENEFIT	366	431	442	434	442	0.0%	1.9%
BOOT BENEFIT	-	-	136	-	136	0.0%	100.0%
SUI EXPENSE	353	203	330	0	330	0.0%	1099900%
ETT EXPENSE	10	7	10	-	10	0.0%	-
DISABILITY PLAN	181	224	211	301	217	2.8%	-28.0%
CALPERS RETIREMENT (ER) - Classic Plan	6,416	6,880	6,124	8,285	8,769	43.2%	5.8%
CALPERS RETIREMENT (EE) - Classic Plan	5,333	5,661	5,957	5,967	6,149	3.2%	3.0%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	4,042	4,174	4,284	4,284	4,318	0.8%	100.0%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>115,338</b>	<b>122,383</b>	<b>125,698</b>	<b>118,962</b>	<b>132,877</b>	<b>5.7%</b>	<b>11.7%</b>
CHEMICALS	3,804	5,481	6,930	5,740	6,915	-0.2%	20.5%
GLASSWARE	1,813	477	2,727	2,521	2,719	-0.3%	7.9%
BOOKS & REF. MATERIAL	-	-	396	396	387	-2.3%	-2.3%
CONTRACT TESTING	10,812	9,132	36,659	45,161	35,416	-3.4%	-21.6%
GENERAL SUPPLY	2,963	3,836	6,577	5,269	6,568	-0.1%	24.7%
QUALITY CONTROL PROGRAM	5,892	6,989	10,783	9,039	10,777	-0.1%	19.2%
POSTAGE	867	906	906	1,046	897	-1.0%	-14.2%
PRINTING	3,651	3,516	6,162	6,162	6,298	2.2%	2.2%
OFFICE SUPPLY	-	-	430	430	421	-2.1%	-2.1%
MEMBERSHIPS & DUES	1,300	1,403	1,642	1,683	1,631	-0.7%	-3.1%
LAB PERMITS	-	2,186	8,465	9,590	9,572	13.1%	-0.2%
CERTIFICATION	-	37	362	362	353	-2.5%	-2.5%
DESAL - MONITORING	-	-	6,000	-	6,000	0.0%	-
LAB MAINT. & REPAIR	6,032	5,556	11,004	14,328	10,981	-0.2%	-23.4%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>37,134</b>	<b>39,519</b>	<b>99,043</b>	<b>101,726</b>	<b>98,935</b>	<b>-0.1%</b>	<b>-2.7%</b>
<b>TOTAL EXPENSE</b>	<b>152,472</b>	<b>161,902</b>	<b>224,741</b>	<b>220,689</b>	<b>231,812</b>	<b>3.1%</b>	<b>5.0%</b>

**MARINA COAST WATER DISTRICT  
LAB BUDGET FOR FY 2017-2018**

ACCOUNT NAME	TOTAL				2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED			
WAGES - LAB	127,135	127,018	129,455	118,878	133,206	2.9%	12.1%
WAGES ALLOCATED TO CAPITAL	-	(4,267)	-	-	-	-	-
OVERTIME	72	489	751	418	776	3.3%	100.0%
FICA - SS EXPENSE	7,803	7,830	8,073	7,412	8,307	2.9%	12.1%
FICA - MEDI EXPENSE	1,841	1,831	1,888	1,734	1,943	2.9%	12.1%
MEDICAL INSURANCE	11,267	11,699	12,099	12,677	14,169	17.1%	11.8%
DENTAL INS. EXPENSE	563	546	543	544	543	0.0%	-0.1%
VISION INS. EXPENSE	227	227	248	228	248	0.0%	9.0%
WORKERS COMP. EXPENSE	5,443	5,654	5,710	4,054	5,890	3.2%	45.3%
LIFE INSURANCE EXPENSE	404	409	356	426	367	3.1%	-13.9%
UNIFORM BENEFIT	572	643	650	642	650	0.0%	1.2%
BOOT BENEFIT	-	-	200	-	200	0.0%	100.0%
SUI EXPENSE	552	302	485	0	485	0.0%	1212400%
ETT EXPENSE	16	10	15	-	15	0.0%	-
DISABILITY PLAN	283	334	310	444	319	2.9%	-28.1%
CALPERS RETIREMENT (ER) - Classic Plan	10,085	10,228	9,006	12,168	12,896	43.2%	6.0%
CALPERS RETIREMENT (EE) - Classic Plan	8,382	8,409	8,761	8,762	9,042	3.2%	3.2%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	6,334	6,203	6,300	6,300	6,350	0.8%	100.0%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>180,979</b>	<b>177,565</b>	<b>184,850</b>	<b>174,685</b>	<b>195,406</b>	<b>5.7%</b>	<b>11.9%</b>
CHEMICALS	5,944	8,229	10,191	8,441	10,169	-0.2%	20.5%
GLASSWARE	2,833	712	4,011	3,707	3,999	-0.3%	7.9%
BOOKS & REF. MATERIAL	-	-	582	582	569	-2.2%	-2.2%
CONTRACT TESTING	20,843	15,315	53,911	65,211	52,083	-3.4%	-20.1%
GENERAL SUPPLY	4,596	5,726	9,672	7,749	9,659	-0.1%	24.7%
QUALITY CONTROL PROGRAM	9,206	10,655	15,857	13,293	15,849	-0.1%	19.2%
POSTAGE	1,672	1,197	1,333	1,536	1,319	-1.1%	-14.1%
PRINTING	5,886	5,151	9,062	9,062	9,262	2.2%	2.2%
OFFICE SUPPLY	-	-	632	632	619	-2.1%	-2.1%
MEMBERSHIPS & DUES	2,032	2,094	2,414	2,475	2,399	-0.6%	-3.1%
LAB PERMITS	2,088	3,263	12,448	14,102	14,076	13.1%	-0.2%
CERTIFICATION	-	55	533	533	519	-2.6%	-2.6%
DESAL - MONITORING	-	-	6,000	-	6,000	0.0%	-
LAB MAINT. & REPAIR	9,418	8,292	16,182	21,237	16,149	-0.2%	-24.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>64,517</b>	<b>60,690</b>	<b>142,828</b>	<b>148,559</b>	<b>142,671</b>	<b>-0.1%</b>	<b>-4.0%</b>
<b>TOTAL EXPENSE</b>	<b>245,496</b>	<b>238,256</b>	<b>327,678</b>	<b>323,245</b>	<b>338,077</b>	<b>3.2%</b>	<b>4.6%</b>

**MARINA COAST WATER DISTRICT  
CON BUDGET FOR FY 2017-2018**

ACCOUNT NAME	MARINA WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - CON	42,411	54,169	53,948	45,128	54,174	0.4%	20.0%
OVERTIME	1,402	1,826	1,467	970	1,514	3.2%	56.1%
FICA - SS EXPENSE	2,452	3,305	3,436	2,771	3,452	0.5%	24.6%
FICA - MEDI EXPENSE	585	772	804	648	807	0.4%	24.5%
MEDICAL INSURANCE	4,904	7,566	10,574	6,813	10,879	2.9%	59.7%
DENTAL INS. EXPENSE	252	354	485	281	410	-15.5%	46.0%
VISION INS. EXPENSE	89	145	139	126	139	0.0%	10.2%
WORKERS COMP. EXPENSE	695	832	559	303	555	-0.7%	82.9%
LIFE INSURANCE EXPENSE	98	153	152	174	153	0.7%	-12.2%
SUI EXPENSE	187	329	236	76	236	0.0%	210.9%
ETT EXPENSE	6	10	7	2	7	0.0%	100.0%
DISABILITY PLAN	69	127	132	182	133	0.8%	-27.0%
CALPERS RETIREMENT (ER) - Classic Plan	2,982	3,244	2,587	3,061	3,275	26.6%	7.0%
CALPERS RETIREMENT (EE) - Classic Plan	2,478	2,512	3,742	1,904	2,297	-38.6%	20.6%
CALPERS-62 RETIREMENT (ER)	-	939	1,259	1,170	1,275	1.3%	9.0%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	2,113	2,645	1,440	2,592	2,672	85.6%	3.1%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>60,722</b>	<b>78,928</b>	<b>80,967</b>	<b>66,202</b>	<b>81,978</b>	<b>1.2%</b>	<b>23.8%</b>
BOOKS & REF. MATERIAL	-	-	64	64	64	0.0%	0.0%
PRINTING	4,197	5,818	5,700	5,700	5,700	0.0%	0.0%
GENERAL SUPPLY	202	305	320	324	320	0.0%	-1.3%
COMPUTERS/DATA PROCESSING	256	238	224	358	224	0.0%	-37.5%
ADVERTISEMENT	333	1,611	3,750	3,715	3,500	-6.7%	-5.8%
CONSULTING SERVICES	-	-	3,200	3,200	1,760	-45.0%	100.0%
MEMBERSHIPS & DUES	1,940	1,775	1,680	1,700	1,920	14.3%	13.0%
TOILET REBATE	33,220	39,299	40,000	20,244	30,000	-25.0%	48.2%
WASHING MACHINE REBATE	10,250	12,175	17,500	12,500	10,500	-40.0%	-16.0%
CONSERVATION EDUCATION	18,816	6,732	27,450	19,160	28,050	2.2%	46.4%
LANDSCAPE REBATE	10,108	14,767	18,750	18,517	30,000	60.0%	62.0%
HOT WATER RECIR REBATE	3,864	3,770	3,500	3,477	4,000	14.3%	15.0%
SHOWER HEADS AND AERATORS	2,364	6,328	4,500	4,500	2,000	-55.6%	-55.6%
LANDSCAPE DEMONSTRATION	165	420	480	480	480	0.0%	0.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>85,715</b>	<b>93,237</b>	<b>127,118</b>	<b>93,938</b>	<b>118,518</b>	<b>-6.8%</b>	<b>26.2%</b>
<b>TOTAL EXPENSE</b>	<b>146,437</b>	<b>172,164</b>	<b>208,085</b>	<b>160,140</b>	<b>200,496</b>	<b>-3.6%</b>	<b>25.2%</b>

**MARINA COAST WATER DISTRICT  
CON BUDGET FOR FY 2017-2018**

ACCOUNT NAME	ORD WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - CON	76,421	108,412	114,641	95,897	115,120	0.4%	20.0%
OVERTIME	2,492	3,707	3,118	2,061	3,216	3.1%	56.1%
FICA - SS EXPENSE	4,403	6,633	7,301	5,886	7,337	0.5%	24.6%
FICA - MEDI EXPENSE	1,051	1,552	1,707	1,377	1,716	0.5%	24.6%
MEDICAL INSURANCE	8,777	15,081	22,470	14,387	23,117	2.9%	60.7%
DENTAL INS. EXPENSE	451	704	1,032	591	870	-15.7%	47.1%
VISION INS. EXPENSE	159	292	295	266	295	0.0%	11.0%
WORKERS COMP. EXPENSE	1,259	1,628	1,187	651	1,180	-0.6%	81.3%
LIFE INSURANCE EXPENSE	175	311	323	368	324	0.3%	-12.0%
SUI EXPENSE	334	667	503	160	503	0.0%	214.8%
ETT EXPENSE	10	21	15	6	15	0.0%	147.9%
DISABILITY PLAN	122	257	281	384	282	0.4%	-26.6%
CALPERS RETIREMENT (ER) - Classic Plan	5,365	6,476	5,497	6,504	6,960	26.6%	7.0%
CALPERS RETIREMENT (EE) - Classic Plan	4,460	4,991	7,951	4,048	4,880	-38.6%	20.6%
CALPERS-62 RETIREMENT (ER)	-	1,905	2,676	2,486	2,710	1.3%	9.0%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	3,808	5,294	3,060	5,508	5,678	85.6%	3.1%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>109,287</b>	<b>157,932</b>	<b>172,057</b>	<b>140,580</b>	<b>174,203</b>	<b>1.2%</b>	<b>23.9%</b>
BOOKS & REF. MATERIAL	-	-	136	136	136	0.0%	0.0%
PRINTING	4,645	6,147	4,300	4,300	4,300	0.0%	0.0%
GENERAL SUPPLY	359	618	680	689	680	0.0%	-1.3%
COMPUTERS/DATA PROCESSING	454	482	476	762	476	0.0%	-37.5%
ADVERTISEMENT	592	504	1,250	1,172	1,100	-12.0%	-6.1%
CONSULTING SERVICES	-	-	6,800	6,800	3,740	-45.0%	100.0%
MEMBERSHIPS & DUES	3,448	3,603	3,570	3,610	4,080	14.3%	13.0%
TOILET REBATE	26,670	12,152	40,000	39,875	50,000	25.0%	25.4%
WASHING MACHINE REBATE	9,750	6,750	7,500	7,125	7,500	0.0%	5.3%
CONSERVATION EDUCATION	12,834	4,157	18,300	12,240	18,700	2.2%	52.8%
LANDSCAPE REBATE	647	5,150	6,250	6,199	10,000	60.0%	61.3%
HOT WATER RECIR REBATE	-	-	1,500	1,500	1,000	-33.3%	-33.3%
SHOWER HEADS AND AERATORS	4,202	5,871	3,000	3,000	2,000	-33.3%	-33.3%
LANDSCAPE DEMONSTRATION	292	852	1,020	1,020	1,020	0.0%	0.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>63,893</b>	<b>46,287</b>	<b>94,782</b>	<b>88,427</b>	<b>104,732</b>	<b>10.5%</b>	<b>18.4%</b>
<b>TOTAL EXPENSE</b>	<b>173,180</b>	<b>204,219</b>	<b>266,839</b>	<b>229,007</b>	<b>278,935</b>	<b>4.5%</b>	<b>21.8%</b>

**MARINA COAST WATER DISTRICT  
CON BUDGET FOR FY 2017-2018**

ACCOUNT NAME	TOTAL						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - CON	118,832	162,581	168,589	141,024	169,294	0.4%	20.0%
OVERTIME	3,893	5,533	4,585	3,030	4,730	3.2%	56.1%
FICA - SS EXPENSE	6,855	9,938	10,737	8,657	10,789	0.5%	24.6%
FICA - MEDI EXPENSE	1,636	2,324	2,511	2,026	2,523	0.5%	24.6%
MEDICAL INSURANCE	13,681	22,647	33,044	21,200	33,996	2.9%	60.4%
DENTAL INS. EXPENSE	703	1,058	1,517	872	1,280	-15.6%	46.7%
VISION INS. EXPENSE	248	437	434	392	434	0.0%	10.7%
WORKERS COMP. EXPENSE	1,954	2,460	1,746	954	1,735	-0.6%	81.8%
LIFE INSURANCE EXPENSE	273	465	475	542	477	0.4%	-12.0%
SUI EXPENSE	520	997	739	236	739	0.0%	213.6%
ETT EXPENSE	16	31	22	8	22	0.0%	174.0%
DISABILITY PLAN	191	384	413	566	415	0.5%	-26.7%
CALPERS RETIREMENT (ER) - Classic Plan	8,347	9,720	8,084	9,566	10,235	26.6%	7.0%
CALPERS RETIREMENT (EE) - Classic Plan	6,938	7,503	11,693	5,952	7,177	-38.6%	20.6%
CALPERS-62 RETIREMENT (ER)	-	2,844	3,935	3,656	3,985	1.3%	9.0%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	5,921	7,939	4,500	8,100	8,350	85.6%	3.1%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>170,009</b>	<b>236,860</b>	<b>253,024</b>	<b>206,783</b>	<b>256,181</b>	<b>1.2%</b>	<b>23.9%</b>
BOOKS & REF. MATERIAL	-	-	200	200	200	0.0%	0.0%
PRINTING	8,842	11,965	10,000	10,000	10,000	0.0%	0.0%
GENERAL SUPPLY	561	923	1,000	1,013	1,000	0.0%	-1.3%
COMPUTERS/DATA PROCESSING	710	720	700	1,120	700	0.0%	-37.5%
ADVERTISEMENT	925	2,115	5,000	4,886	4,600	-8.0%	-5.9%
CONSULTING SERVICES	-	-	10,000	10,000	5,500	-45.0%	100.0%
MEMBERSHIPS & DUES	5,388	5,378	5,250	5,310	6,000	14.3%	13.0%
TOILET REBATE	59,890	51,451	80,000	60,119	80,000	0.0%	33.1%
WASHING MACHINE REBATE	20,000	18,925	25,000	19,625	18,000	-28.0%	-8.3%
CONSERVATION EDUCATION	31,650	10,889	45,750	31,400	46,750	2.2%	48.9%
LANDSCAPE REBATE	10,755	19,917	25,000	24,715	40,000	60.0%	61.8%
HOT WATER RECIR REBATE	3,864	3,770	5,000	4,977	5,000	0.0%	0.5%
SHOWER HEADS AND AERATORS	6,566	12,200	7,500	7,500	4,000	-46.7%	-46.7%
LANDSCAPE DEMONSTRATION	457	1,272	1,500	1,500	1,500	0.0%	0.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>149,608</b>	<b>139,524</b>	<b>221,900</b>	<b>182,365</b>	<b>223,250</b>	<b>0.6%</b>	<b>22.4%</b>
<b>TOTAL EXPENSE</b>	<b>319,616</b>	<b>376,383</b>	<b>474,924</b>	<b>389,147</b>	<b>479,431</b>	<b>0.9%</b>	<b>23.2%</b>

MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA WATER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	129,860	145,917	166,660	143,251	163,176	-2.1%	13.9%
WAGES-ALLOCATED TO CAPITAL	(19,123)	(32,886)	-	(6,324)	(25,000)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	(9,305)	(20,800)	-100.0%	-100.0%
OVERTIME	31	-	308	-	306	-0.6%	100.0%
FICA - SS EXPENSE	7,153	8,504	9,690	7,019	9,309	-3.9%	32.6%
FICA - MEDI EXPENSE	1,831	1,989	2,421	1,938	2,371	-2.1%	22.4%
MEDICAL INSURANCE	24,041	24,414	30,760	24,670	34,490	12.1%	39.8%
DENTAL INSURANCE	1,357	1,336	1,652	1,373	1,588	-3.9%	15.7%
VISION INSURANCE	279	279	322	269	310	-3.7%	15.2%
WORKERS COMP. INSURANCE	1,209	1,508	1,678	1,044	1,649	-1.7%	57.9%
LIFE INSURANCE EXPENSE	559	547	489	552	485	-0.8%	-12.1%
BOOTS BENEFIT	90	139	260	260	250	-3.8%	-3.8%
SUI EXPENSE	502	356	420	344	347	-17.4%	0.9%
ETT EXPENSE	15	11	13	11	11	-15.4%	3.7%
DISABILITY PLAN	406	449	432	585	432	0.0%	-26.2%
CALPERS RETIREMENT (ER) - Classic Plan	9,766	12,695	11,119	13,180	11,894	7.0%	-9.8%
CALPERS RETIREMENT (EE) - Classic Plan	8,116	8,934	10,817	9,017	10,830	0.1%	20.1%
CALPERS-62 RETIREMENT (ER)	857	1,029	1,444	1,209	1,215	-15.9%	0.5%
CALPERS-62 RETIREMENT (EE)	1,078	12	1,405	-	-	-	-
OPEB EXPENSE	6,470	7,126	7,670	7,670	8,000	4.3%	4.3%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>174,495</b>	<b>182,359</b>	<b>247,560</b>	<b>196,847</b>	<b>201,013</b>	<b>-18.8%</b>	<b>2.1%</b>
POSTAGE	-	-	-	26	50	-	92.3%
PRINTING/ SCANNING SERVICES	-	-	-	604	575	-	-4.8%
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	202	310	312	312	300	-3.8%	-3.8%
MAPPING SERVICES	-	-	5,000	3,000	5,000	0.0%	66.7%
ENGINEERING CONSULTANTS	35,580	47,655	100,000	115,933	229,000	129.0%	97.5%
ENGINEERING REIMBURSEMENTS	-	-	12,000	3,209	12,000	0.0%	100.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>35,782</b>	<b>47,965</b>	<b>117,312</b>	<b>123,083</b>	<b>246,925</b>	<b>110.5%</b>	<b>100.6%</b>
<b>TOTAL EXPENSE</b>	<b>210,276</b>	<b>230,324</b>	<b>364,872</b>	<b>319,930</b>	<b>447,938</b>	<b>22.8%</b>	<b>40.0%</b>

MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA SEWER						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	35,301	37,939	44,870	51,722	45,689	1.8%	-11.7%
WAGES-ALLOCATED TO CAPITAL	(6,056)	(20,016)	-	(30,411)	-	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	(1,597)	(5,600)	-100.0%	-100.0%
OVERTIME	9	-	83	-	86	3.6%	100.0%
FICA - SS EXPENSE	1,965	2,206	2,609	1,890	2,607	-0.1%	37.9%
FICA - MEDI EXPENSE	500	517	652	522	664	1.8%	27.1%
MEDICAL INSURANCE	6,658	6,329	8,282	6,621	9,657	16.6%	45.8%
DENTAL INSURANCE	376	347	445	369	445	0.0%	20.7%
VISION INSURANCE	78	72	87	72	87	0.0%	20.6%
WORKERS COMP. INSURANCE	331	363	452	282	462	2.2%	64.0%
LIFE INSURANCE EXPENSE	154	142	132	148	136	3.0%	-8.2%
BOOTS BENEFIT	25	36	70	70	70	0.0%	0.0%
SUI EXPENSE	138	92	113	93	97	-14.2%	4.7%
ETT EXPENSE	4	3	3	3	3	0.0%	-7.4%
DISABILITY PLAN	112	116	116	158	121	4.3%	-23.3%
CALPERS RETIREMENT (ER) - Classic Plan	2,664	3,291	2,994	3,548	3,330	11.2%	-6.2%
CALPERS RETIREMENT (EE) - Classic Plan	2,214	2,317	2,912	2,428	3,032	4.1%	24.9%
CALPERS-62 RETIREMENT (ER)	236	267	389	326	340	-12.6%	4.4%
CALPERS-62 RETIREMENT (EE)	297	3	378	-	-	-	-
OPEB EXPENSE	1,759	1,853	2,065	2,065	2,240	8.5%	8.5%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>46,764</b>	<b>35,877</b>	<b>66,652</b>	<b>38,332</b>	<b>63,508</b>	<b>-4.7%</b>	<b>65.7%</b>
POSTAGE	-	-	-	7	14	-	100.0%
PRINTING/ SCANNING SERVICES	-	-	-	167	161	-	-3.8%
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	56	15	84	84	84	0.0%	0.0%
MAPPING SERVICES	-	-	2,000	1,000	2,000	0.0%	100.0%
ENGINEERING CONSULTANTS	8,773	7,486	70,000	14,040	31,000	-55.7%	120.8%
ENGINEERING REIMBURSEMENTS	-	-	4,000	1,000	4,000	0.0%	100.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>8,829</b>	<b>7,501</b>	<b>76,084</b>	<b>16,299</b>	<b>37,259</b>	<b>-51.0%</b>	<b>128.6%</b>
<b>TOTAL EXPENSE</b>	<b>55,593</b>	<b>43,378</b>	<b>142,736</b>	<b>54,631</b>	<b>100,767</b>	<b>-29.4%</b>	<b>84.5%</b>

**MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2017-2018**

ACCOUNT NAME	ORD WATER						BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED			
WAGES - ENG	233,044	290,992	346,139	295,236	352,460	1.8%	19.4%	
WAGES-ALLOCATED TO CAPITAL	(34,159)	(29,475)	(100,000)	-	(80,000)	-100.0%	-100.0%	
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	(20,130)	(43,200)	-100.0%	-100.0%	
OVERTIME	56	-	640	-	660	3.1%	100.0%	
FICA - SS EXPENSE	12,831	17,024	20,126	14,577	20,108	-0.1%	37.9%	
FICA - MEDI EXPENSE	3,279	3,981	5,028	4,023	5,120	1.8%	27.3%	
MEDICAL INSURANCE	42,768	48,828	63,887	51,082	74,497	16.6%	45.8%	
DENTAL INSURANCE	2,412	2,673	3,430	2,842	3,430	0.0%	20.7%	
VISION INSURANCE	497	558	669	558	669	0.0%	20.0%	
WORKERS COMP. INSURANCE	2,156	2,799	3,485	2,177	3,562	2.2%	63.6%	
LIFE INSURANCE EXPENSE	1,002	1,094	1,015	1,144	1,047	3.2%	-8.5%	
BOOTS BENEFIT	161	278	540	540	540	0.0%	0.0%	
SUI EXPENSE	899	711	873	714	748	-14.3%	4.8%	
ETT EXPENSE	26	23	26	22	22	-15.4%	-1.6%	
DISABILITY PLAN	729	899	896	1,214	931	3.9%	-23.3%	
CALPERS RETIREMENT (ER) - Classic Plan	17,483	25,391	23,094	27,373	25,690	11.2%	-6.1%	
CALPERS RETIREMENT (EE) - Classic Plan	14,533	17,868	22,465	18,728	23,392	4.1%	24.9%	
CALPERS-62 RETIREMENT (ER)	1,539	2,059	2,999	2,510	2,623	-12.5%	4.5%	
CALPERS-62 RETIREMENT (EE)	1,932	24	2,917	-	-	-	-	
OPEB EXPENSE	11,611	14,210	15,930	15,930	17,280	8.5%	8.5%	
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>312,799</b>	<b>399,937</b>	<b>414,159</b>	<b>418,718</b>	<b>409,903</b>	<b>-1.0%</b>	<b>-2.1%</b>	
POSTAGE	-	-	-	54	108	-	100.0%	
PRINTING/ SCANNING SERVICES	-	-	-	1,169	1,242	-	6.3%	
OFFICE SUPPLY	-	-	-	-	-	-	-	
MEMBERSHIPS & DUES	362	564	648	648	648	0.0%	0.0%	
MAPPING SERVICES	-	-	20,000	20,000	20,000	0.0%	0.0%	
ENGINEERING CONSULTANTS	59,529	94,935	377,000	252,319	474,000	25.7%	87.9%	
ENGINEERING REIMBURSEMENTS	440,441	470,325	380,000	347,172	380,000	0.0%	9.5%	
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>507,220</b>	<b>565,824</b>	<b>837,648</b>	<b>651,363</b>	<b>935,998</b>	<b>11.7%</b>	<b>43.7%</b>	
<b>TOTAL EXPENSE</b>	<b>820,019</b>	<b>965,761</b>	<b>1,251,807</b>	<b>1,070,081</b>	<b>1,345,901</b>	<b>7.5%</b>	<b>25.8%</b>	

MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2017-2018

ACCOUNT NAME	ORD SEWER						BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED			
WAGES - ENG	48,709	64,670	83,330	80,663	91,378	9.7%	13.3%	
WAGES-ALLOCATED TO CAPITAL	(8,620)	(15,090)	(12,000)	(13,541)	(60,000)	-100.0%	-100.0%	
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	(3,413)	(10,400)	-100.0%	-100.0%	
OVERTIME	12	-	154	-	171	11.0%	100.0%	
FICA - SS EXPENSE	2,707	3,791	4,845	3,508	5,213	7.6%	48.6%	
FICA - MEDI EXPENSE	686	886	1,211	968	1,327	9.6%	37.0%	
MEDICAL INSURANCE	9,021	10,851	15,380	12,224	19,314	25.6%	58.0%	
DENTAL INSURANCE	509	594	826	681	889	7.6%	30.6%	
VISION INSURANCE	105	124	161	133	173	7.5%	29.6%	
WORKERS COMP. INSURANCE	453	623	839	527	924	10.1%	75.4%	
LIFE INSURANCE EXPENSE	212	243	244	276	272	11.5%	-1.4%	
BOOTS BENEFIT	34	62	130	130	140	7.7%	7.7%	
SUI EXPENSE	189	159	210	171	194	-7.6%	13.2%	
ETT EXPENSE	5	5	6	5	6	0.0%	12.4%	
DISABILITY PLAN	154	200	216	292	242	12.0%	-17.2%	
CALPERS RETIREMENT (ER) - Classic Plan	3,660	5,643	5,560	6,591	6,661	19.8%	1.1%	
CALPERS RETIREMENT (EE) - Classic Plan	3,043	3,971	5,408	4,508	6,065	12.1%	34.5%	
CALPERS-62 RETIREMENT (ER)	326	457	722	604	680	-5.8%	12.6%	
CALPERS-62 RETIREMENT (EE)	409	5	702	-	-	-	-	
OPEB EXPENSE	2,427	3,158	3,835	3,835	4,480	16.8%	16.8%	
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>64,040</b>	<b>80,353</b>	<b>111,779</b>	<b>98,205</b>	<b>67,813</b>	<b>-39.3%</b>	<b>-30.9%</b>	
POSTAGE	-	-	-	48	28	-	-41.1%	
PRINTING/ SCANNING SERVICES	-	-	-	302	322	-	6.7%	
OFFICE SUPPLY	-	-	-	-	-	-	-	
MEMBERSHIPS & DUES	77	26	156	156	168	7.7%	7.7%	
MAPPING SERVICES	-	-	10,000	10,000	10,000	0.0%	0.0%	
ENGINEERING CONSULTANTS	12,421	13,672	110,000	27,500	64,000	-41.8%	132.7%	
ENGINEERING REIMBURSEMENTS	117,885	161,450	110,000	95,553	110,000	0.0%	15.1%	
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>130,383</b>	<b>175,149</b>	<b>230,156</b>	<b>133,558</b>	<b>184,518</b>	<b>-19.8%</b>	<b>38.2%</b>	
<b>TOTAL EXPENSE</b>	<b>194,423</b>	<b>255,502</b>	<b>341,935</b>	<b>231,763</b>	<b>252,331</b>	<b>-26.2%</b>	<b>8.9%</b>	

**MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2017-2018**

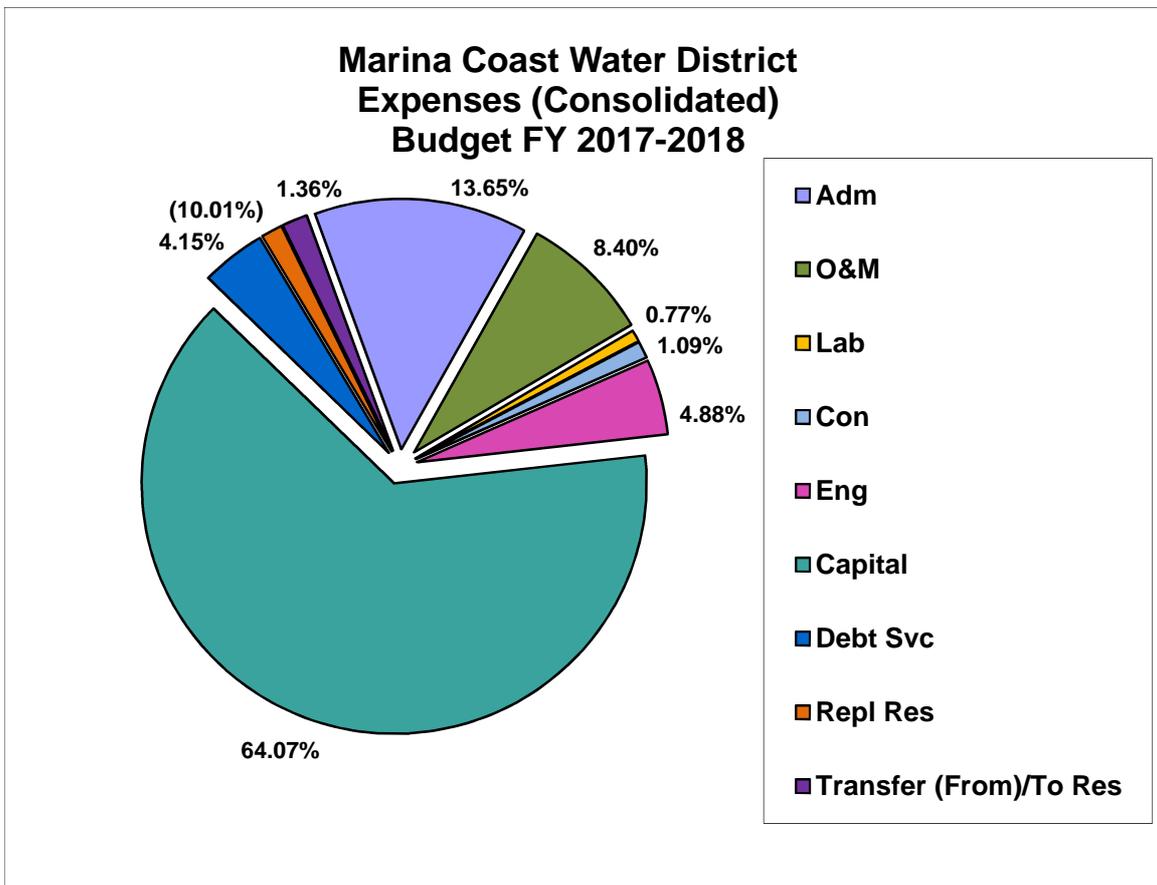
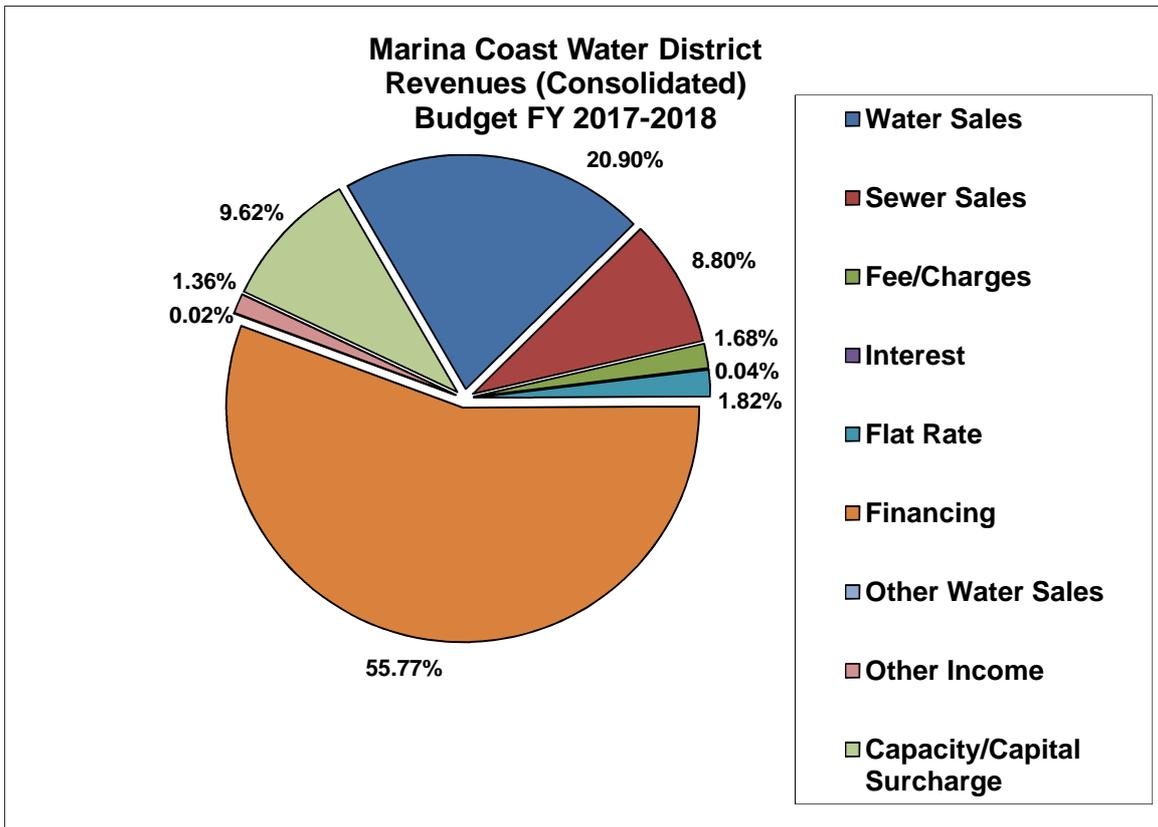
ACCOUNT NAME	RUWAP					BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED		
WAGES - ENG	-	-	-	-	-	-	-
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	-	-	-	-	-	-	-
FICA - MEDI EXPENSE	-	-	-	-	-	-	-
MEDICAL INSURANCE	-	-	-	-	-	-	-
DENTAL INSURANCE	-	-	-	-	-	-	-
VISION INSURANCE	-	-	-	-	-	-	-
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-
BOOTS BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	-	-	-	-	-	-	-
ETT EXPENSE	-	-	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	-	-	-	-	-	-	-
CALPERS RETIREMENT (EE) - Classic Plan	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
<b>TOTAL SALARY &amp; BENEFIT</b>	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-
MAPPING SERVICES	-	-	-	-	-	-	-
ENGINEERING CONSULTANTS	-	-	-	-	-	-	-
ENGINEERING REIMBURSEMENTS	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	-	-	-	-	-	-	-
<b>TOTAL EXPENSE</b>	-	-	-	-	-	-	-

**MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2017-2018**

ACCOUNT NAME	REGIONAL DESALINATION PROJECT						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	-	-	-	-	-	-	-
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	-	-	-	-	-	-	-
FICA - MEDI EXPENSE	-	-	-	-	-	-	-
MEDICAL INSURANCE	-	-	-	-	-	-	-
DENTAL INSURANCE	-	-	-	-	-	-	-
VISION INSURANCE	-	-	-	-	-	-	-
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-
BOOTS BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	-	-	-	-	-	-	-
ETT EXPENSE	-	-	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	-	-	-	-	-	-	-
CALPERS RETIREMENT (EE) - Classic Plan	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
<b>TOTAL SALARY &amp; BENEFIT</b>	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-
MAPPING SERVICES	-	-	-	-	-	-	-
ENGINEERING CONSULTANTS	-	-	-	-	-	-	-
ENGINEERING REIMBURSEMENTS	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	-	-	-	-	-	-	-
<b>TOTAL EXPENSE</b>	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2017-2018

ACCOUNT NAME	TOTAL						
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	446,914	539,519	640,999	570,872	652,703	1.8%	14.3%
WAGES-ALLOCATED TO CAPITAL	(67,959)	(97,467)	(112,000)	(50,276)	(165,000)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	(34,445)	(80,000)	-100.0%	-100.0%
OVERTIME	107	-	1,185	-	1,223	3.2%	100.0%
FICA - SS EXPENSE	24,656	31,524	37,270	26,994	37,237	-0.1%	37.9%
FICA - MEDI EXPENSE	6,296	7,373	9,312	7,452	9,482	1.8%	27.2%
MEDICAL INSURANCE	82,488	90,423	118,309	94,597	137,958	16.6%	45.8%
DENTAL INSURANCE	4,653	4,950	6,353	5,264	6,352	0.0%	20.7%
VISION INSURANCE	958	1,033	1,239	1,032	1,239	0.0%	20.0%
WORKERS COMP. INSURANCE	4,149	5,294	6,454	4,030	6,597	2.2%	63.7%
LIFE INSURANCE EXPENSE	1,926	2,026	1,880	2,120	1,940	3.2%	-8.5%
BOOTS BENEFIT	311	515	1,000	1,000	1,000	0.0%	0.0%
SUI EXPENSE	1,728	1,318	1,616	1,322	1,386	-14.2%	4.9%
ETT EXPENSE	50	42	48	42	42	-12.5%	1.1%
DISABILITY PLAN	1,401	1,664	1,660	2,250	1,726	4.0%	-23.3%
CALPERS RETIREMENT (ER) - Classic Plan	33,572	47,020	42,767	50,692	47,575	11.2%	-6.1%
CALPERS RETIREMENT (EE) - Classic Plan	27,906	33,090	41,602	34,682	43,319	4.1%	24.9%
CALPERS-62 RETIREMENT (ER)	2,958	3,812	5,554	4,650	4,858	-12.5%	4.5%
CALPERS-62 RETIREMENT (EE)	3,716	44	5,402	-	-	-	-
OPEB EXPENSE	22,267	26,346	29,500	29,500	32,000	8.5%	8.5%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>598,098</b>	<b>698,526</b>	<b>840,150</b>	<b>752,102</b>	<b>742,237</b>	<b>-11.7%</b>	<b>-1.3%</b>
POSTAGE	-	-	-	135	200	-	48.7%
PRINTING/ SCANNING SERVICES	-	-	-	2,242	2,300	-	2.6%
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	696	916	1,200	1,200	1,200	0.0%	0.0%
MAPPING SERVICES	-	-	37,000	34,000	37,000	0.0%	8.8%
ENGINEERING CONSULTANTS	116,302	163,748	657,000	409,792	798,000	21.5%	94.7%
ENGINEERING REIMBURSEMENTS	558,327	631,775	506,000	446,935	506,000	0.0%	13.2%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>682,213</b>	<b>796,438</b>	<b>1,261,200</b>	<b>924,303</b>	<b>1,404,700</b>	<b>11.4%</b>	<b>52.0%</b>
<b>TOTAL EXPENSE</b>	<b>1,280,311</b>	<b>1,494,964</b>	<b>2,101,350</b>	<b>1,676,405</b>	<b>2,146,937</b>	<b>2.2%</b>	<b>28.1%</b>



MARINA COAST WATER DISTRICT  
CAPITALIZED EQUIPMENT BUDGET FOR FY 2017-2018

ACCOUNT NAME	MARINA WATER					MARINA SEWER				
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED
LABORATORY	-	-	-	-	-	-	-	-	-	-
NETWORK COMPUTER SYSTEM	2,996	9,619	7,800	5,200	18,290	826	2,494	2,100	1,400	5,121
VEHICLES	5,915	-	26,000	20,800	12,500	1,632	-	7,000	5,600	3,500
O&M EQUIPMENT	-	-	36,600	6,400	10,000	-	-	7,700	-	21,400
<b>TOTAL EXPENSE</b>	<b>8,911</b>	<b>9,619</b>	<b>70,400</b>	<b>32,400</b>	<b>40,790</b>	<b>2,458</b>	<b>2,494</b>	<b>16,800</b>	<b>7,000</b>	<b>30,021</b>

ACCOUNT NAME	ORD WATER					ORD SEWER				
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED
LABORATORY	-	-	-	-	-	-	-	-	-	-
NETWORK COMPUTER SYSTEM	5,372	28,926	16,200	10,800	39,506	1,136	4,275	3,900	2,600	10,242
VEHICLES	10,607	-	54,000	43,200	27,000	2,244	-	13,000	10,400	7,000
O&M EQUIPMENT	-	-	76,400	13,600	21,600	-	-	14,300	-	47,000
<b>TOTAL EXPENSE</b>	<b>15,979</b>	<b>28,926</b>	<b>146,600</b>	<b>67,600</b>	<b>88,106</b>	<b>3,380</b>	<b>4,275</b>	<b>31,200</b>	<b>13,000</b>	<b>64,242</b>

ACCOUNT NAME	TOTAL					BUD vs BUD %CHANGE	BUD vs EST % CHANGE
	2014-2015 ACTUAL	2015-2016 ACTUAL	2016-2017 ADOPTED	2016-2017 ESTIMATED	2017-2018 PROPOSED		
LABORATORY	-	-	-	-	-	0.0%	0.0%
NETWORK COMPUTER SYSTEM	10,330	45,314	30,000	20,000	73,160	143.9%	0.0%
VEHICLES	20,398	-	100,000	80,000	50,000	-50.0%	0.0%
O&M EQUIPMENT	-	-	135,000	20,000	100,000	-25.9%	0.0%
<b>TOTAL EXPENSE</b>	<b>30,728</b>	<b>45,314</b>	<b>265,000</b>	<b>120,000</b>	<b>223,160</b>	<b>-15.8%</b>	<b>86.0%</b>

**Network Computer System**

Springbrook Module - Project Management	7,000	
Operations Work Order and Asset Management System	35,160	
Standby Server	11,000	
File/Email/CityWorks Server Replacement	20,000	73,160

**Vehicles**

Variance from Board Vehicle Replacement Policy @ \$100,000/year	50,000
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**O&M Equipment**

Easement Machine for Jetter	60,000	
GPS software for trucks and radios	15,000	
Cab for Loader	25,000	100,000

**TOTAL** 223,160

**MARINA COAST WATER DISTRICT  
CAPITAL IMPROVEMENT PROJECT BUDGET FOR FY 2017-2018**

<b>Project No.</b>	<b>Project Name</b>	<b>Funding Source</b>	<b>Amount</b>
MW-0238	Well 12 Pump Replacement	Cap Repl Reserves	\$ 400,000
OW-0193	Imjin Parkway Pipeline, Resv. Rd to Abrams Dr	Cap Repl Reserves	\$ 102,000
OW-0201	Gigling Transmission Main from D Booster to GJMB	Cap Repl Reserves	\$ 109,100
OW-0202	South Boundary Road Pipeline	Capacity Fee Reserves	\$ 205,000
OW-0206	Inter-Garrison Road Pipeline Up-Sizing	Capacity Fee Reserves	\$ 599,124
OS-0205	Imjin Lift Station Improvements - Phase 1	Cap Repl Reserves	\$ 650,000
OS-0241	Ord Village LS & Force Main Improvements	Cap Repl Reserves	\$ 720,000
WD-0106	Ord Remodel, Demolition and Rehab	Cap Repl Reserves	\$ 500,000
RW-0156	Recycled Water Trunk Main, MRWPCA to Normandy	SRF Loan/FORA Contr.	\$ 24,700,000
RD-0101	Regional Desalination		\$ -
<b>Total:</b>			<b>\$ 27,985,224</b>

**Summary by Cost Center**

01 - Marina Water	\$ 525,000
02 - Marina Sewer	\$ 35,000
03 - Ft Ord Water	\$ 1,285,224
04 - Ft Ord Sewer	\$ 1,440,000
05 - Recycled Water	\$ 24,700,000
06 - Regional Desalination Project	\$ -
<b>Total:</b>	<b>\$ 27,985,224</b>

Capital Improvement Project Sheet

<b>Project:</b>	<b>Well 12 Pump Replacement</b>
<b>Project No:</b>	<b>MW-0238</b>
<b>Cost Center</b>	<b>Ord Community Water</b>

**Project Description**  
 Replacement of Well 12 motor, pump, column, and shaft assembly and the installation of a transducer to monitor water levels. Change pump to water lubed bearings.  
 Develop and implement well rehabilitation program

**Project Justification**  
 The Well 12 motor, pump, column and shaft assembly have reached the end of their useful life. In addition, the well has experienced frequent bacterial problems thwill require mechanical rehabilitation such as swabbing and airlifting and possibly chemical rehabilitation depnding on especiation.

<b>PROJECT COSTS:</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services			60,000					60,000
Internal Services			10,000					10,000
<b>Construction</b>								
External Services		0	320,000					320,000
Internal Services		0	10,000					10,000
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>

<b>Project Funding / Cost Centers</b>	<b>G L Code</b>	<b>% Cost</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
01 - Marina Water		100%	0	0	400,000	0	0	0	0	400,000
03 - Ft Ord Water		0%	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>

Estimated Project Expenditures for FY 17/18:					Budget	Special Notes			
<b>"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"</b>									
<b>Project: Well 12 Pump Replacement</b>									
<b>1- Design &amp; Planning Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 10,000	No Design plans needed			
	External Services: (Attorneys, Consultants)				\$ 60,000				
<b>Total Design &amp; Planning Cost:</b>					<b>\$ 70,000</b>				
<b>2- Construction &amp; Installation Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 10,000	Project/Construction Management			
	External Services: (Contractors)				\$ 320,000	Construction Contract(Labor/Material)			
<b>Total Construction &amp; Installation Costs:</b>					<b>\$ 330,000</b>				
<b>Property / Easement Acquisition:</b>									

Capital Improvement Project Sheet

<b>Project:</b>	Imjin Parkway Pipeline, Reservation Rd to Abrams Drive	<b>Source:</b>	Internal
<b>Project No:</b>	OW-0193	<b>Index/Multiplier:</b>	1.0
<b>Cost Center</b>	Ord Community Water	<b>Inflation %:</b>	2.0

**Project Description**  
 This project entails the construction of approximately 2,800-LF of 12-inch PVC potable water pipeline in Imjin Parkway to improve connectivity within the B-Zone.

**Project Justification**  
 This project is sequenced to coincide with the City of Marina Project to widen Imjin Parkway.

<b>PROJECT COSTS:</b>	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services			90,000					90,000
Internal Services			12,000					12,000
<b>Construction</b>								
External Services				450,000				450,000
Internal Services				10,800				10,800
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>0</b>	<b>0</b>	<b>102,000</b>	<b>460,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>562,800</b>

<b>Project Funding / Cost Centers</b>	<b>G L Code</b>	<b>% Cost</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	0	0	102,000	460,800	0	0	0	562,800
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>0</b>	<b>0</b>	<b>102,000</b>	<b>460,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>562,800</b>

Estimated Project Expenditures for FY 17/18:					Budget	Special Notes			
<b>"Class "3" Cost Opinion: Estimated Range varies (-20%→+35%)"</b>									
<b>Project: Imjin Parkway Pipeline, Reservation Rd to Abrams</b>									
<b>1- Design &amp; Planning Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 12,000	Studying project scope & alternatives			
	External Services: (Attorneys, Consultants)				\$ 90,000	Contract with roadway designer			
<b>Total Design &amp; Planning Cost:</b>					<b>\$ 102,000</b>				
<b>2- Construction &amp; Installation Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ -				
	External Services: (Contractors)				\$ -				
<b>Total Construction &amp; Installation Costs:</b>					<b>\$ -</b>				
<b>Property / Easement Acquisition:</b>									

Capital Improvement Project Sheet

<b>Project:</b>	<b>Gigling Transmission from D Booster to JM Blvd</b>	<b>Source:</b>	Internal
<b>Project No:</b>	<b>OW-0201</b>	<b>Index/Multiplier:</b>	1.0
<b>Cost Center</b>	<b>Ord Community Water</b>	<b>Inflation %:</b>	2.0

**Project Description**  
 This project entails the construction of approximately 1,800-LF of 12-inch PVC potable water pipeline to replace an existing 12-inch AC pipeline installed by the Army. The section of pipeline being installed will be within the Gigling Road alignment from the D-BPS and extending to the west of the General Jim Moore Boulevard intersection. The work is sequenced with FORA's widening of the road.

**Project Justification**  
 This project was originally identified in the Ord Community Water Distribution Master Plan (2004, RBF). Staff identified the need to increase the scope of the project based on the existing condition and installation failings of the facility. The condition and installation failings were discovered in 2011 through a significant water outage event. Staff has re-estimated the cost of this CIP based on the new scope (thus the Source of the project is now Internal).

<b>PROJECT COSTS:</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services	1,800							1,800
<b>Design</b>								
External Services			107,100					107,100
Internal Services			2,000					2,000
<b>Construction</b>								
External Services				321,300				321,300
Internal Services				10,800				10,800
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>1,800</b>	<b>0</b>	<b>109,100</b>	<b>332,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>443,000</b>

<b>Project Funding / Cost Centers</b>	<b>G L Code</b>	<b>% Cost</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	1,800	0	109,100	332,100	0	0	0	443,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>1,800</b>	<b>0</b>	<b>109,100</b>	<b>332,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>443,000</b>

Estimated Project Expenditures for FY 17/18:				Budget	Special Notes
<b>"Class "3" Cost Opinion: Estimated Range varies (-20%→+35%)"</b>					
<b>Project: Gigling Transmission from D Booster to JM Blvd</b>					
<b>1- Design &amp; Planning Costs:</b>					
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 2,000	Studying project scope & alternatives
External Services: (Attorneys, Consultants)				\$ 107,100	
<b>Total Design &amp; Planning Cost:</b>				<b>\$ 109,100</b>	
<b>2- Construction &amp; Installation Costs:</b>					
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ -	
External Services: (Contractors)				\$ -	
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ -</b>	
<b>Property / Easement Acquisition:</b>					

Capital Improvement Project Sheet

<b>Project:</b>	South Boundary Road Pipeline	<b>Source:</b>	Internal
<b>Project No:</b>	OW-00202	<b>Index/Multiplier:</b>	1.0
<b>Cost Center</b>	Ord Community Water	<b>Inflation %:</b>	2.0

**Project Description**  
 This project entails the construction of approximately 5,600-LF of 16-inch and 12-inch potable water pipeline in South Boundary Road to serve Del Rey Oaks and Monterey.

**Project Justification**  
 This project is sequenced to coincide with the FORA project to widen South Boundary Road.

<b>PROJECT COSTS:</b>	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services		0	200,000					200,000
Internal Services		0	5,000					5,000
<b>Construction</b>								
External Services				1,284,000				1,284,000
Internal Services				5,000				5,000
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>0</b>	<b>0</b>	<b>205,000</b>	<b>1,289,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,494,000</b>

<b>Project Funding / Cost Centers</b>	G L Code	% Cost	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	0	0	205,000	1,289,000	0	0	0	1,494,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>0</b>	<b>0</b>	<b>205,000</b>	<b>1,289,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,494,000</b>

Estimated Project Expenditures for FY 17/18:					Budget	Special Notes			
<b>"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"</b>									
<b>Project: South Boundary Road Pipeline</b>									
<b>1- Design &amp; Planning Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 5,000	Coordiante contracts			
	External Services: (Attorneys, Consultants)				\$ 200,000	Contract with roadway designer			
<b>Total Design &amp; Planning Cost:</b>					<b>\$ 205,000</b>				
<b>2- Construction &amp; Installation Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)								
	External Services: (Contractors)								
<b>Total Construction &amp; Installation Costs:</b>					<b>\$ -</b>				
<b>Property / Easement Acquisition:</b>									

Capital Improvement Project Sheet

<b>Project:</b>	Inter-Garrison Road Pipeline Up-Sizing	<b>Source:</b>	Internal
<b>Project No:</b>	OW-0206	<b>Index/Multiplier:</b>	1.0
<b>Cost Center</b>	Ord Community Water	<b>Inflation %:</b>	2.0

**Project Description**  
 This project entails the construction of approximately 1700-LF of 18-inch potable water pipeline in InterGarrison Road between Abrahms Drive and East Garrison to replace the existing 12-inch main. This will allow the District to meet commercial fire flows in East Garrison prior to building a B-Zone reservoir.

**Project Justification**  
 The East Garrison Developer has completed construction of the Phase 2 infrastructure and is building homes in the area. Commercial development may occur within the next 1-2 years.

PROJECT COSTS:	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services		50,000						50,000
Internal Services		2,000						2,000
<b>Construction</b>								
External Services			589,124					589,124
Internal Services			10,000					10,000
<b>Property / Easement Acquisitions</b>								
								0
<b>Other Project Costs</b>								
								0
<b>Estimated Cost By Fiscal Year</b>	<b>0</b>	<b>52,000</b>	<b>599,124</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>651,124</b>

Project Funding / Cost Centers	G L Code	% Cost	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	0	52,000	599,124	0	0	0	0	651,124
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>0</b>	<b>52,000</b>	<b>599,124</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>651,124</b>

Estimated Project Expenditures for FY 17/18:					Budget	Special Notes			
<b>"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"</b>									
<b>Project: Inter-Garrison Road Pipeline Up-sizing</b>									
<b>1- Design &amp; Planning Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ -	Manage contract			
	External Services: (Attorneys, Consultants)				\$ -	Design			
<b>Total Design &amp; Planning Cost:</b>					<b>\$ -</b>				
<b>2- Construction &amp; Installation Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 10,000	Const. Mgt			
	External Services: (Contractors)				\$ 589,124	Construction			
<b>Total Construction &amp; Installation Costs:</b>					<b>\$ 599,124</b>				
<b>Property / Easement Acquisition:</b>									

Capital Improvement Project Sheet

<b>Project:</b>	Ord Village LS & Force Main Improvements	<b>Source:</b>	OC Sewer TM
<b>Project Number:</b>	OS-0147	<b>Index/Multiplier:</b>	1.0
<b>Cost Center:</b>	Ord Community Sewer	<b>Inflation %:</b>	2.0

**Project Description**  
 This project includes constructing a new force main and renovating the lift station.

**Project Justification:**  
 The existing lift station & force main has broken causing spills and several point repairs. The existing pumps were replaced with Flygt pumps in 2016.

PROJECT COSTS:	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services		0	60,000					60,000
Internal Services		0	6,000					6,000
<b>Construction</b>								
External Services	100,000		640,000	0				740,000
Internal Services	10,000		14,000	0				24,000
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>110,000</b>	<b>0</b>	<b>720,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>830,000</b>

Project Funding / Cost Centers	G L Code	% Cost	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
04 - Ft Ord Sewer		100%	110,000	0	720,000	0	0	0	0	830,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>110,000</b>	<b>0</b>	<b>720,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>830,000</b>

Estimated Project Expenditures for FY 17/18:				Budget	Special Notes
<b>"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"</b>					
<b>Project: Ord Village LS &amp; Force Main Improvements</b>					
<b>1- Design &amp; Planning Costs:</b>					
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 6,000	Coordiante contracts
External Services: (Attorneys, Consultants)				\$ 60,000	
<b>Total Design &amp; Planning Cost:</b>				<b>\$ 66,000</b>	
<b>2- Construction &amp; Installation Costs:</b>					
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 14,000	Project/Construction Management
External Services: (Contractors)				\$ 640,000	Construction Contract(Labor/Material)
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 654,000</b>	
<b>Property / Easement Acquisition:</b>					

Capital Improvement Project Sheet

<b>Project:</b>	<b>Imjin LS &amp; Force Main Improvements - Phase I</b>	<b>Source:</b>	OC Sewer TM
<b>Project Number:</b>	<b>OS-0205</b>	<b>Index/Multiplier:</b>	1.0
<b>Cost Center:</b>	<b>Ord Community Sewer</b>	<b>Inflation %:</b>	2.0

**Project Description**  
 The first phase of this project includes constructing another wetwell, installing two Flygt pumps with all accessories and appurtenances and space to add a third pump. The second Phase will be to install the third pump and replace the forcemain in conjunction with the Imjin Road widening project.

**Project Justification:**  
 The existing lift station and forcemain can't handle all the anticipated wastewater flows from East Garrison, UCMBEST, Marina Airport, Existing Marina lift Station as was stated in the Ord Community Wastewater Master Plan; the project will be split into two phases and is necessary to accommodate near to long term future development

<b>PROJECT COSTS:</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services	20,000	45,000	40,000					105,000
Internal Services	2,000	5,000	4,000					11,000
<b>Construction</b>								
External Services			596,000					596,000
Internal Services			10,000					10,000
<b>Property Easement / Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>22,000</b>	<b>50,000</b>	<b>650,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>722,000</b>

<b>Project Funding / Cost Centers</b>	<b>G L CODE</b>	<b>% Cost</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
02 - Marina Sewer			0	0	0	0	0	0	0	0
04 - Ft Ord Sewer		100%	22,000	50,000	650,000	0	0	0	0	722,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>22,000</b>	<b>50,000</b>	<b>650,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>722,000</b>

Estimated Project Expenditures for FY 17/18:				Budget	Special Notes
<b>"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"</b>					
<b>Project: Imjin LS &amp; Force Main Improvements - Phase I</b>					
<b>1- Design &amp; Planning Costs:</b>					
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 4,000	Master plan integration, scope, conceptual design
External Services: (Attorneys, Consultants)				\$ 40,000	commencing design/ plans preparation
<b>Total Design &amp; Planning Cost:</b>				<b>\$ 44,000</b>	
<b>2- Construction &amp; Installation Costs:</b>					
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 10,000	Project/Construction Management
External Services: (Contractors)				\$ 596,000	Construction Contract(Labor/Material)
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 606,000</b>	
<b>Property / Easement Acquisition:</b>					

**Capital Improvement Project**

<b>Project:</b>	<b>Corporation Yard Demolition and Rehab</b>	<b>Source:</b>	OC Sewer TM
<b>Project Number:</b>	<b>WD - 0106</b>	<b>Index/Multiplier:</b>	1.0
<b>Cost Center:</b>	<b>Water District Wide</b>	<b>Inflation %:</b>	10.0

**Project Description**  
 This project includes demolishing 2 buildings, installing a storage building and remodeling the Ord office for technology and work space.

**Project Justification**  
 Equipment stored outside exposed to the elements deteriorates and rusts long before the useful life

<b>PROJECT COSTS:</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services			30,000	20,000				50,000
Internal Services			10,000	5,000				15,000
<b>Construction</b>								
External Services			450,000	365,000				815,000
Internal Services			10,000	10,000				20,000
<b>Property Easement / Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>

<b>Project Funding / Cost Centers</b>	<b>G L CODE</b>	<b>% Cost</b>	<b>Prior Years</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>FY20/21</b>	<b>OUT YEARS</b>	<b>Total</b>
01 - Marina Water		25%	0	0	125,000	100,000	0	0	0	225,000
02 - Marina Sewer		7%	0	0	35,000	28,000	0	0	0	63,000
03 - Ft Ord Water		54%	0	0	270,000	216,000	0	0	0	486,000
04 - Ft Ord Sewer		14%	0	0	70,000	56,000	0	0	0	126,000
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>0</b>	<b>0</b>	<b>500,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>

Estimated Project Expenditures for FY 17/18:				Budget		Special Notes			
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"									
Imjin LS & Force Main Improvements -- Phase II									
<b>1- Design Planning Costs:</b>									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$	-	\$	10,000	Civil Design & Permitting	
	External Services: (Attorney, Consultants)			\$	-	\$	30,000	Air Board Fees, Electrical and Structural design	
<b>Total Design and Planning Cost:</b>				\$	-	\$	<b>40,000</b>		
<b>2- Construction &amp; Installation Costs:</b>									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$	-	\$	10,000	Construction Award, Management & Oversight	
	External Services: (Contractors)			\$	-	\$	450,000	Equipment, Materials & Labor	
<b>Total Construction and Installation Cost</b>				\$	-	\$	<b>460,000</b>		
<b>Property / Easement Acquisition</b>						<b>None</b>			

Capital Improvement Project Sheet

<b>Project:</b>	Recycled Trunk Main and Booster, MRWPCA to Normandy	<b>Source:</b>	RW Design
<b>Project No:</b>	RW-0156	<b>Index/Multiplier:</b>	San Francisco
<b>Cost Center:</b>	Recycled Water	<b>Inflation %:</b>	2.0

**Project Description**  
 This project is for completing the Recycled Water conveyance facilities between the MRWPCA treatment facility and the D/E Reservoir Site south of Normandy on the Former Fort Ord. The project scope includes the design and construction of approximately 43,000-LF of 16-inch to 24-inch pipeline, a 2-MG storage tank (termed the Blackhorse Reservoir), and a Booster Pump Stations.

**Project Justification**  
 The design and construction needs to be completed in order to implement Recycled Water as a water source to meet the needs of MCWDs' customers and to augment the current groundwater supply source for FORA.

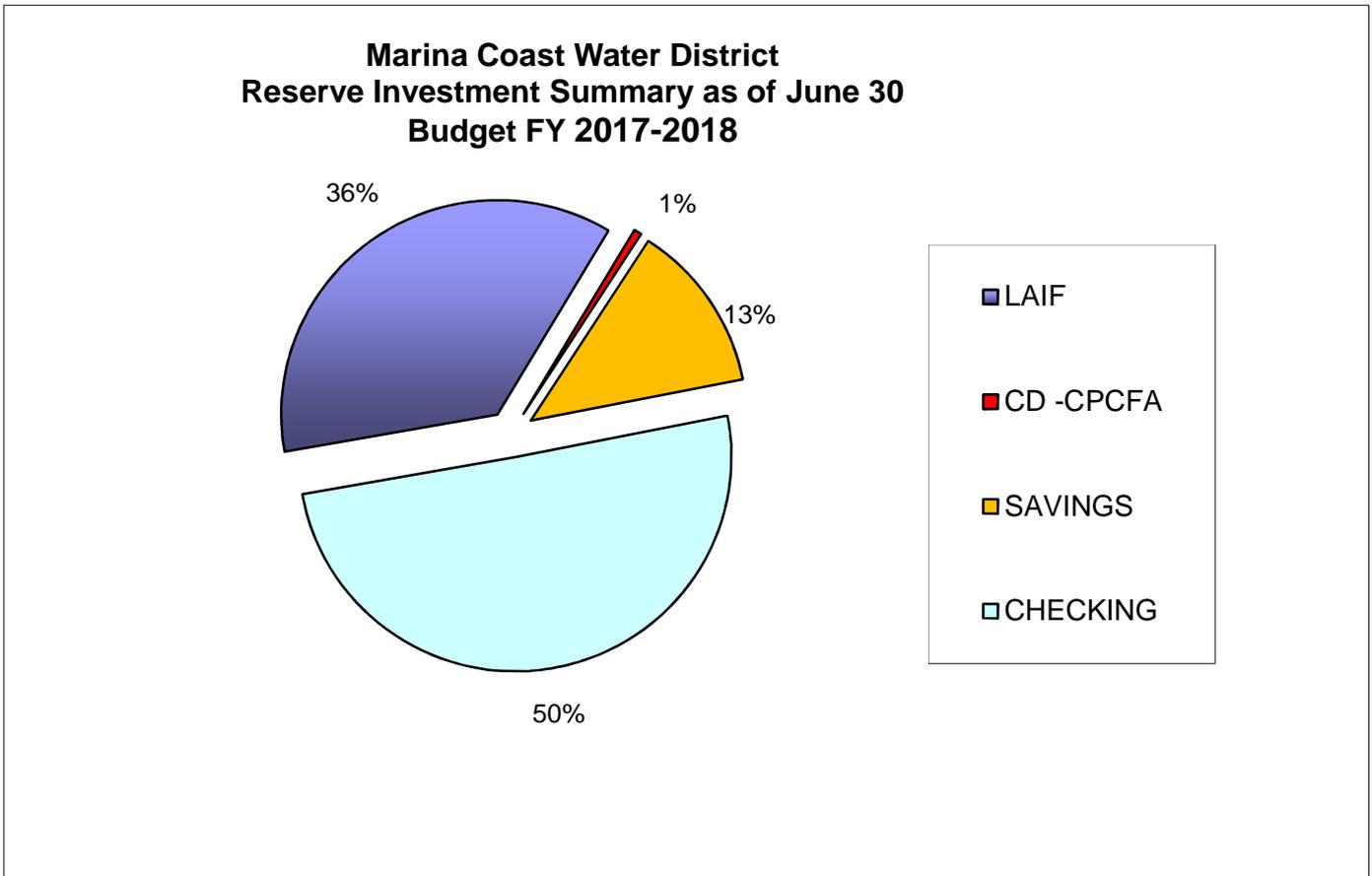
PROJECT COSTS:	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services	2,000	20,000						34,000
Internal Services	2,000	10,000						12,000
<b>Design</b>								
External Services	50,000	400,000	400,000	50,000				900,000
Internal Services	5,000	40,000	200,000	24,000				269,000
<b>Construction</b>								
External Services	3,156,251		24,000,000	3,000,000	3,000,000		2,000,000	35,156,251
Internal Services			100,000	40,000	30,000			170,000
<b>Property Easement / Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>3,215,251</b>	<b>470,000</b>	<b>24,700,000</b>	<b>3,114,000</b>	<b>3,030,000</b>	<b>0</b>	<b>2,000,000</b>	<b>36,541,251</b>

Project Funding / Cost Centers	G L CODE	% Cost	Prior Years	FY 16/17	FY 17/18	FY 18/19	FY19/20	FY20/21	OUT YEARS	Total
05 - Recycled Water	05-00-160-510	100%	3,215,251	470,000	24,700,000	3,114,000	3,030,000	0	2,000,000	36,529,251
			0	0	0	0	0	0	0	
			0	0	0	0	0	0	0	
<b>Funding By Fiscal Year</b>			<b>3,215,251</b>	<b>470,000</b>	<b>24,700,000</b>	<b>3,114,000</b>	<b>3,030,000</b>	<b>0</b>	<b>2,000,000</b>	<b>36,529,251</b>

Estimated Project Expenditures for FY 16/17:					Budget	Special Notes			
<b>"Class "3" Cost Opinion: Estimated Range varies (-20%→+35%)"</b>									
<b>Project: Recycled Trunk Main and Booster, MRWPCA to Normandy</b>									
<b>1- Design &amp; Planning Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 200,000	Design Review/coordination with MRWPCA			
	External Services: (Attorneys, Consultants)				\$ 400,000	Design updates-possible rerouting.			
<b>Total Design &amp; Planning Cost:</b>					<b>\$ 600,000</b>				
<b>2- Construction &amp; Installation Costs:</b>									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 100,000	Construction Award, Management & Oversight			
	External Services: (Contractors)				\$ 24,000,000	Equipment, Materials & Labor			
<b>Total Construction &amp; Installation Costs:</b>					<b>\$ 24,100,000</b>				
<b>Property / Easement Acquisition:</b>					<b>Yet to be determined, pending negotiations.</b>				

**MARINA COAST WATER DISTRICT  
DISTRICT INVESTMENTS  
BUDGET FY 2017-2018**

BANK	BALANCE AS OF 12/31/2016 AMOUNT	PROJECTED BALANCE AS OF 6/30/2017 AMOUNT
LOCAL AGENCY INVESTMENT FUND (LAIF)	\$ 7,495,491	\$ 6,185,214
MARINA CAPITAL REPL RESERVE FUND	1,833,762	
MARINA CAPACITY FEE	531,758	
MARINA GENERAL RESERVE	1,375,640	
ORD COMMUNITY CAPITAL REPL RESERVE FUND	1,666,493	
ORD COMMUNITY CAPACITY FEE	1,430,074	
ORD COMMUNITY GENERAL RESERVE	657,764	
<b>RABOBANK N.A.</b>		
CERTIFICATE OF DEPOSIT - CPCFA	100,356	100,370
SAVINGS ACCOUNT	2,165,890	2,168,706
CHECKING ACCOUNT	8,049,304	8,561,180
<b>TOTAL - DISTRICT INVESTMENT</b>	<b>\$ 17,811,041</b>	<b>\$ 17,015,470</b>



MARINA COAST WATER DISTRICT  
RESERVE DETAIL  
PROJECTED FOR JUNE 30, 2017

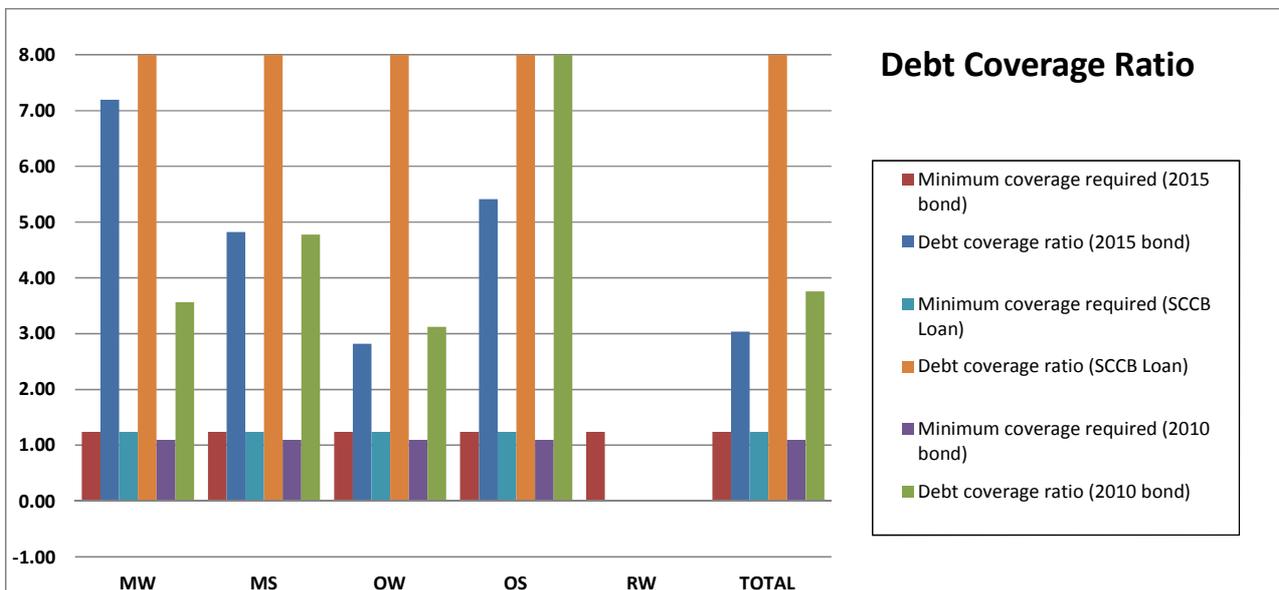
<u>Description</u>	MW	MS	OW	OS	RUWAP	RDP	TOTAL
<b>1 Debt Reserve Fund*</b>							
2 Debt Reserve Fund (2010 Bond)*	237,866	67,961	424,740	118,933	-	-	849,500
3 CPCFA*						100,370	100,370
<b>4 Total Debt Reserve Fund*</b>	<b>237,866</b>	<b>67,961</b>	<b>424,740</b>	<b>118,933</b>	<b>-</b>	<b>100,370</b>	<b>949,870</b>
<b>5 Capital Reserve Fund</b>							
6 <u>Capacity Charge/Capital Surcharge Fund**</u>	1,180,179	187,125	7,608,172	980,809	-	-	9,956,285
7 <u>Capital Replacement &amp; Improvement Fund**</u>	1,001,300	231,301	951,235	949	-	-	2,184,785
8 <u>Administrative Reserve Fund</u>	50,000	50,000	50,000	50,000	-	-	200,000
9 <u>Operating Reserve Fund</u>	499,496	731,749	29,281	1,737,517	-	-	2,998,043
<b>10 Total Projected Reserve at 06-30-2017</b>	<b>2,968,841</b>	<b>1,268,136</b>	<b>9,063,428</b>	<b>2,888,208</b>	<b>-</b>	<b>100,370</b>	<b>16,288,983</b>
<b>11 FY 2017-2018 Capital Reserve Fund</b>							
12 Beginning Balance	-	-	-	-	-	-	-
13 Proposed transfers from operations - [A]	-	-	-	-	-	-	-
14 Proposed transfers to operations - [B]	-	-	-	-	-	-	-
15 Proposed Capital Costs	-	-	-	-	-	-	-
16 Due to/(Due From) Interfund Transfers	-	-	-	-	-	-	-
<b>17 Proposed Ending Balance as of 06-30-2018</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>18 FY 2017-2018 Capacity Charge/Capital Surcharge Fund</b>							
19 Beginning Balance	1,180,179	187,125	7,608,172	980,809	-	-	9,956,285
20 Proposed Capacity Fees/Capital Surcharges [C]	44,356	25,663	2,901,714	988,331	-	-	3,960,064
21 Proposed Capital Costs [D]	-	-	(804,124)	(650,000)	-	-	(1,454,124)
22 Annual Debt Service Share [E]	-	-	(442,889)	(277,255)	(517,569)	-	(1,237,713)
23 Due to/(Due From) Interfund Transfers	-	-	(517,569)	-	517,569	-	-
<b>24 Proposed Ending Balance as of 06-30-2018</b>	<b>1,224,535</b>	<b>212,788</b>	<b>8,745,305</b>	<b>1,041,885</b>	<b>-</b>	<b>-</b>	<b>11,224,513</b>
<b>FY 2017-2018 Capital Replacement &amp; Improvement Fund</b>							
25 Beginning Balance	1,001,300	231,301	951,235	949	-	-	2,184,785
26 Proposed transfers from operations per Board Policy	200,000	100,000	200,000	100,000	-	-	600,000
27 Proposed transfers from operations - [A]	-	-	-	-	-	-	-
28 Proposed transfers to operations - [B]	-	-	-	-	-	-	-
29 Proposed Capital Costs [D]	(565,790)	(65,021)	(569,206)	(461,758)	-	-	(1,661,775)
30 Intrafund Transfers	-	-	(582,029)	360,809	-	-	-
31 Due to/(Due From) Interfund Transfers	-	-	-	-	-	-	-
<b>32 Proposed Ending Balance as of 06-30-2018</b>	<b>635,510</b>	<b>266,280</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>901,790</b>
<b>33 FY 2017-2018 Administrative Reserve Fund</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>200,000</b>
<b>34 FY 2017-2018 Operating Reserve</b>							
35 Beginning operating reserve	499,496	731,749	29,281	1,737,517	-	-	2,998,043
36 Proposed transfers from operations - [A]	627,973	234,012	-	377,537	-	-	1,239,522
37 Proposed transfers to operations - [B]	-	-	(519,136)	-	-	-	(519,136)
38 Intrafund Transfers	-	-	582,029	(360,809)	-	-	221,220
39 Due to/(Due From) Interfund Transfers	-	-	-	-	-	-	-
<b>40 Proposed Ending Balance as of 06-30-2018</b>	<b>1,127,469</b>	<b>965,761</b>	<b>92,174</b>	<b>1,754,245</b>	<b>-</b>	<b>-</b>	<b>3,939,649</b>
41 6 mths avg operating expenses required by Board***	1,459,254	371,927	3,447,036	907,127	-	-	6,185,343
<b>42 Operating Reserve Balance over/(under) per Board Policy as of 06-30-2018</b>	<b>(331,785)</b>	<b>593,835</b>	<b>(3,354,862)</b>	<b>847,117</b>	<b>-</b>	<b>-</b>	<b>(2,245,694)</b>
<b>43 TOTAL PROPOSED ENDING RESERVE BALANCE AS OF 06-30-2018</b>	<b>3,037,514</b>	<b>1,494,829</b>	<b>8,887,479</b>	<b>2,846,130</b>	<b>-</b>	<b>-</b>	<b>16,265,952</b>
<b>44 Transfer (From)/To Reserves A+B+C +D+E Net</b>	<b>106,539</b>	<b>194,654</b>	<b>566,359</b>	<b>(23,145)</b>	<b>(517,569)</b>	<b>-</b>	<b>326,838</b>
* Held by external Agencies							
** Restricted to only capital spending							
***Per Board Policy							
Operating Expenses plus Interest & Bond Amortization	2,918,507	743,854	6,894,072	1,814,254	303,704	-	12,674,390

**MARINA COAST WATER DISTRICT  
DEBT SERVICE  
BUDGET FY 2017-2018**

DESCRIPTION	PRINCIPAL AMOUNT	LOAN DATE	FINAL PAYMENT	REMAINING PRINCIPAL	PRINCIPAL AMOUNT	TOTAL
2010 SERIES BOND	8,495,000	12/23/2010	6/1/2020	3,450,000	820,000	2,630,000
2015 SERIES A BOND	29,840,000	7/15/2015	6/1/2037	28,935,000	930,000	28,005,000
SANTA CRUZ COUNTY BANK LOAN	2,799,880	1/20/2017	1/20/2037	2,799,880	77,493	2,722,387
<b>CURRENT LOAN</b>				<b>35,184,880</b>	<b>1,827,493</b>	<b>33,357,387</b>

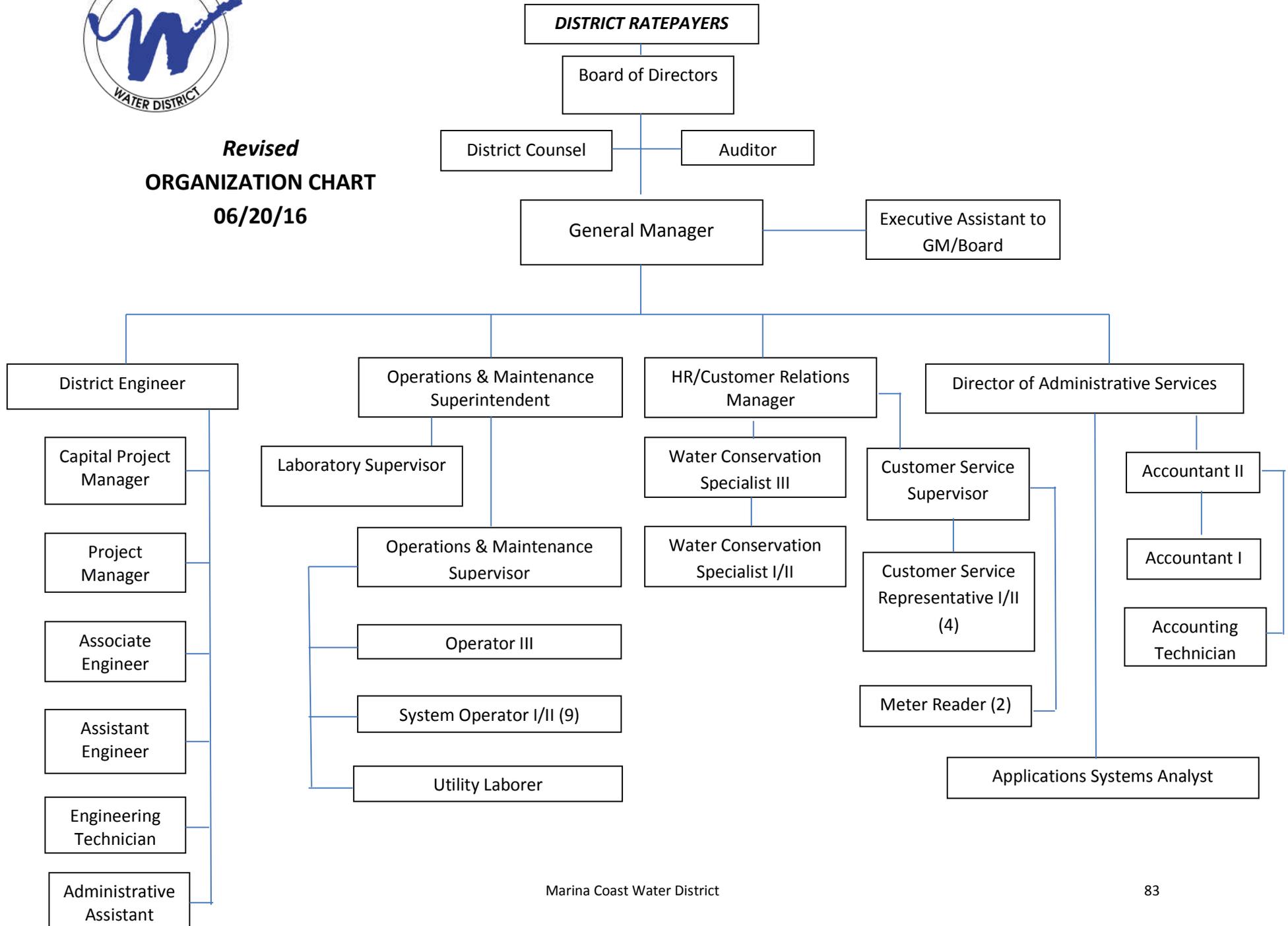
**MARINA COAST WATER DISTRICT  
DEBT SERVICE COVERAGE  
BUDGET FY 2017-2018**

	MW	MS	OW	OS	RW	RP	TOTAL
<b>GROSS REVENUES</b>							
Water sales	\$ 3,777,335	\$ -	\$ 5,572,720	\$ -	\$ -	\$ -	\$ 9,350,055
Sewer sales	-	1,147,855	-	2,471,605	-	-	3,619,460
Other water sales	-	-	8,197	-	-	-	8,197
Capacity/capital fee	44,356	25,663	2,901,714	988,331	-	-	3,960,064
Interest revenue	5,295	3,580	5,250	1,737	35	-	15,897
Other revenue	189,703	17,059	653,785	44,204	-	-	904,750
Grant revenue	-	-	-	-	-	-	-
Revenue adjustment	-	-	-	-	-	-	-
<b>Total gross revenues</b>	<b>\$ 4,016,689</b>	<b>\$ 1,194,157</b>	<b>\$ 9,141,665</b>	<b>\$ 3,505,877</b>	<b>\$ 35</b>	<b>\$ -</b>	<b>\$ 17,858,423</b>
<b>OPEARTING EXPENSES</b>							
Salaries	1,562,152	464,844	2,618,275	787,232	-	-	5,432,503
Dept. expenses	1,158,279	186,576	2,982,678	597,234	-	-	4,924,767
Franchise & admin fees	-	-	494,230	172,295	-	-	666,525
Expense adjustment	-	-	-	-	-	-	-
<b>Total operating expenses</b>	<b>2,720,431</b>	<b>651,420</b>	<b>6,095,183</b>	<b>1,556,761</b>	<b>-</b>	<b>-</b>	<b>11,023,795</b>
<b>Net available revenues</b>	<b>1,296,258</b>	<b>542,738</b>	<b>3,046,482</b>	<b>1,949,116</b>	<b>35</b>	<b>-</b>	<b>6,834,628</b>
<b>2015 BOND COVERAGE REQUIREMENT - SENIOR DEBT</b>							
Debt service (principal)	74,400	46,500	446,400	148,800	213,900	-	930,000
Debt service (interest)	105,636	66,023	633,816	211,272	303,704	-	1,320,450
Debt coverage ratio (2015 bond)	7.20	4.82	2.82	5.41	0.00	0.00	3.04
Minimum coverage required (2015 bond)	1.25	1.25	1.25	1.25	1.25	0.00	1.25
<b>SANTA CRUZ COUNTY BANK LOAN COVERAGE REQUIREMENT - SENIOR DEBT</b>							
Debt service (principal)	21,698	6,199	38,747	10,849	-	-	77,493
Debt service (interest)	44,771	12,792	79,948	22,385	-	-	159,895
2015 Debt service + 1.25 covenant	225,045	140,653	1,350,270	450,090	647,004	-	2,813,063
Net revenues available for SCCB Loan	1,071,213	402,085	1,696,212	1,499,026	(646,969)	-	4,021,566
Debt coverage ratio (SCCB Loan)	16.12	21.17	14.29	45.10	0.00	0.00	16.94
Minimum coverage required (SCCB Loan)	1.25	1.25	1.25	1.25	-	-	1.25
<b>2010 BOND COVERAGE REQUIREMENT - SUBORDINATE DEBT</b>							
Debt service (principal)	229,600	65,600	410,000	114,800	-	-	820,000
Debt service (interest)	47,670	13,620	85,125	23,835	-	-	170,250
Senior Debt service + 1.25 covenant	308,131	164,392	1,498,638	491,633	647,004	-	3,109,798
Net revenues available for 2010 bond	988,127	378,346	1,547,844	1,457,483	(646,969)	-	3,724,831
Debt coverage ratio (2010 bond)	3.56	4.78	3.13	10.51	0.00	0.00	3.76
Minimum coverage required (2010 bond)	1.10	1.10	1.10	1.10	0.00	0.00	1.10





**Revised  
ORGANIZATION CHART  
06/20/16**



**Marina Coast Water District**  
**Authorized and Proposed Staff Positions and Salary Range Schedule**  
**For FY 2017-2018**

<u>Job Title</u>	<u>Department</u>	<u>Authorized Position(s)</u>	<u>Funded Position(s)</u>	<u>Approved Salary Range</u>
<b>Authorized &amp; Funded</b>				
General Manager	Administration	1	1	Contract
Director of Administrative Services	Administration	1	1	Range T38
HR/Customer Relations Manager	Administration	1	1	Range U37
Executive Assistant to GM/Board	Administration	1	1	Range T12
Applications Systems Analyst	Administration	1	1	Range 32
Accountant II	Administration	1	1	Range 23
Accountant I	Administration	1	1	Range 14
Accounting Technician	Administration	1	1	Range 10
Customer Service Supervisor	Administration	1	1	Range 23
Customer Service Representative II	Administration	3	3	Range 10
Customer Service Representative I	Administration	1	1	Range 6
Meter Reader	Administration	2	2	Range 8
Water Conservation Specialist III	Conservation	1	1	Range 18
Water Conservation Specialist I	Conservation	1	1	Range 10
District Engineer	Engineering	1	1	Range T44
Capital Projects Manager	Engineering	1	1	Range T31
Project Manager	Engineering	1	1	Range T31
Associate Engineer	Engineering	1	1	Range T28
Assistant Engineer	Engineering	1	1	Range 20
Administrative Assistant	Engineering	1	1	Range 14
Lab Supervisor	Laboratory	1	1	Range 27
O&M Superintendent	Oper & Maint	1	1	Range T33
O&M Supervisor	Oper & Maint	1	1	Range 26
System Operator III	Oper & Maint	1	1	Range 18
System Operator II	Oper & Maint	10	9	Range 14
System Operator I	Oper & Maint	1	1	Range 10
Utility Laborer	Oper & Maint	1	1	Range 3
	Total Authorized & Funded	39	38	
<b>Authorized but not Funded</b>				
District Counsel	Administration	1	0	Range U49
Director of Finance	Administration	1	0	Range T27
Management Services Administrator	Administration	1	0	Range U34
Water Conservation Coordinator	Conservation	1	0	Range T20
Water Conservation Specialist II	Conservation	1	0	Range 14
Water Conservation Specialist	Conservation	1	0	Range 15
Deputy General Manager/District Engineer	Engineering	1	0	Range U49
Engineering Technician	Engineering	1	0	Range 14
Water Quality Manager	Laboratory	1	0	Range T27
	Total Authorized but not Funded	9	0	
<b>Total Positions</b>		<b>48</b>	<b>38</b>	

**Marina Coast Water District - Unrepresented (Exempt)  
Management Classification and Salary Schedule for  
FY2017/2018**

**Percentage between Ranges = 2.5%  
Percentage between Steps = 5.0%**

							7/1/17
CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	U32	96,586.93062	101,416.27715	106,487.09100	111,811.44555	117,402.01783	123,272.11872
		8,048.91088	8,451.35643	8,873.92425	9,317.62046	9,783.50149	10,272.67656
		3,714.88195	3,900.62604	4,095.65735	4,300.44021	4,515.46222	4,741.23534
		46.43602	48.75783	51.19572	53.75550	56.44328	59.26544
	U33	99,001.60388	103,951.68407	109,149.26828	114,606.73169	120,337.06828	126,353.92169
		8,250.13366	8,662.64034	9,095.77236	9,550.56097	10,028.08902	10,529.49347
		3,807.75400	3,998.14170	4,198.04878	4,407.95122	4,628.34878	4,859.76622
		47.59692	49.97677	52.47561	55.09939	57.85436	60.74708
Mgmt Svcs Administrator (Unfilled)	U34	101,476.64398	106,550.47618	111,877.99999	117,471.89998	123,345.49498	129,512.76973
		8,456.38700	8,879.20635	9,323.16667	9,789.32500	10,278.79125	10,792.73081
		3,902.94785	4,098.09524	4,303.00000	4,518.15000	4,744.05750	4,981.26037
		48.78685	51.22619	53.78750	56.47687	59.30072	62.26575
	U35	104,013.56008	109,214.23808	114,674.94999	120,408.69748	126,429.13236	132,750.58898
		8,667.79667	9,101.18651	9,556.24583	10,034.05812	10,535.76103	11,062.54908
		4,000.52154	4,200.54762	4,410.57500	4,631.10375	4,862.65894	5,105.79188
		50.00652	52.50685	55.13219	57.88880	60.78324	63.82240
	U36	106,613.89908	111,944.59403	117,541.82373	123,418.91492	129,589.86067	136,069.35370
		8,884.49159	9,328.71617	9,795.15198	10,284.90958	10,799.15506	11,339.11281
		4,100.53458	4,305.56131	4,520.83937	4,746.88134	4,984.22541	5,233.43668
		51.25668	53.81952	56.51049	59.33602	62.30282	65.41796
Human Resources/Custor Relations Manager	U37	109,279.24656	114,743.20888	120,480.36933	126,504.38779	132,829.60718	139,471.08754
		9,106.60388	9,561.93407	10,040.03078	10,542.03232	11,069.13393	11,622.59063
		4,203.04794	4,413.20034	4,633.86036	4,865.55338	5,108.83105	5,364.27260
		52.53810	55.16500	57.92325	60.81942	63.86039	67.05341
	U38	112,011.22772	117,611.78911	123,492.37856	129,666.99749	136,150.34736	142,957.86473
		9,334.26898	9,800.98243	10,291.03155	10,805.58312	11,345.86228	11,913.15539
		4,308.12414	4,523.53035	4,749.70687	4,987.19221	5,236.55182	5,498.37941
		53.85155	56.54413	59.37134	62.33990	65.45690	68.72974
	U39	114,811.50841	120,552.08383	126,579.68803	132,908.67243	139,554.10605	146,531.81135
		9,567.62570	10,046.00699	10,548.30734	11,075.72270	11,629.50884	12,210.98428
		4,415.82725	4,636.61861	4,868.44954	5,111.87202	5,367.46562	5,635.83890
		55.19784	57.95773	60.85562	63.89840	67.09332	70.44799
	U40	117,681.79612	123,565.88593	129,744.18023	136,231.38924	143,042.95870	150,195.10663
		9,806.81634	10,297.15716	10,812.01502	11,352.61577	11,920.24656	12,516.25889
		4,526.22293	4,752.53407	4,990.16078	5,239.66882	5,501.65226	5,776.73487
		56.57779	59.40668	62.37701	65.49586	68.77065	72.20919
	U41	120,623.84103	126,655.03308	132,987.78473	139,637.17397	146,619.03267	153,949.98430
		10,051.98675	10,554.58609	11,082.31539	11,636.43116	12,218.25272	12,829.16536
		4,639.37850	4,871.34743	5,114.91480	5,370.66054	5,639.19356	5,921.15324
		57.99223	60.89184	63.93643	67.13326	70.48992	74.01442

**Marina Coast Water District - Unrepresented (Exempt)  
Management Classification and Salary Schedule for  
FY2017/2018**

**Percentage between Ranges = 2.5%  
Percentage between Steps = 5.0%**

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	7/1/17
							STEP 6
	U42	123,639.43705	129,821.40890	136,312.47935	143,128.10332	150,284.50848	157,798.73391
		10,303.28642	10,818.45074	11,359.37328	11,927.34194	12,523.70904	13,149.89449
		4,755.36296	4,993.13111	5,242.78767	5,504.92705	5,780.17340	6,069.18207
		59.44204	62.41414	65.53485	68.81159	72.25217	75.86478
	U43	126,730.42298	133,066.94413	139,720.29133	146,706.30590	154,041.62120	161,743.70226
		10,560.86858	11,088.91201	11,643.35761	12,225.52549	12,836.80177	13,478.64185
		4,874.24704	5,117.95939	5,373.85736	5,642.55023	5,924.67774	6,220.91163
		60.92809	63.97449	67.17322	70.53188	74.05847	77.76140
	U44	129,898.68355	136,393.61773	143,213.29862	150,373.96355	157,892.66173	165,787.29481
		10,824.89030	11,366.13481	11,934.44155	12,531.16363	13,157.72181	13,815.60790
		4,996.10321	5,245.90837	5,508.20379	5,783.61398	6,072.79468	6,376.43442
		62.45129	65.57385	68.85255	72.29517	75.90993	79.70543
	U45	133,146.15064	139,803.45817	146,793.63108	154,133.31264	161,839.97827	169,931.97718
		11,095.51255	11,650.28818	12,232.80259	12,844.44272	13,486.66486	14,160.99810
		5,121.00579	5,377.05608	5,645.90889	5,928.20433	6,224.61455	6,535.84528
		64.01257	67.21320	70.57386	74.10255	77.80768	81.69807
	U46	136,474.80441	143,298.54463	150,463.47186	157,986.64545	165,885.97773	174,180.27661
		11,372.90037	11,941.54539	12,538.62265	13,165.55379	13,823.83148	14,515.02305
		5,249.03094	5,511.48249	5,787.05661	6,076.40944	6,380.22991	6,699.24141
		65.61289	68.89353	72.33821	75.95512	79.75287	83.74052
	U47	139,886.67452	146,881.00824	154,225.05866	161,936.31159	170,033.12717	178,534.78353
		11,657.22288	12,240.08402	12,852.08822	13,494.69263	14,169.42726	14,877.89863
		5,380.25671	5,649.26955	5,931.73303	6,228.31968	6,539.73566	6,866.72244
		67.25321	70.61587	74.14666	77.85400	81.74670	85.83403
	U48	143,383.84138	150,553.03345	158,080.68512	165,984.71938	174,283.95535	182,998.15311
		11,948.65345	12,546.08612	13,173.39043	13,832.05995	14,523.66295	15,249.84609
		5,514.76313	5,790.50129	6,080.02635	6,384.02767	6,703.22905	7,038.39050
		68.93454	72.38127	76.00033	79.80035	83.79036	87.97988
Deputy GM/District Engin (Unfilled)	U49	146,968.43742	154,316.85929	162,032.70225	170,134.33736	178,641.05423	187,573.10694
		12,247.36978	12,859.73827	13,502.72519	14,177.86145	14,886.75452	15,631.09225
District Counsel (Unfilled)		5,652.63221	5,935.26382	6,232.02701	6,543.62836	6,870.80978	7,214.35027
		70.65790	74.19080	77.90034	81.79535	85.88512	90.17938

Percentage between Ranges = 2.5%  
 Percentage between Steps = 5.0%

**Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2017/2018**

7/1/17

**NON-EXEMPT**

Executive Assistant to GM	T12	63,152.64902	66,310.28147	69,625.79554	73,107.08532	76,762.43959	80,600.56157
		5,262.72075	5,525.85679	5,802.14963	6,092.25711	6,396.86997	6,716.71346
		2,428.94804	2,550.39544	2,677.91521	2,811.81097	2,952.40152	3,100.02160
		30.36185	31.87994	33.47394	35.14764	36.90502	38.75027

**EXEMPT**

Conservation Coordinator (Unfilled)	T20	71,817.95371	75,408.85139	79,179.29396	83,138.25866	87,295.17159	91,659.93017
		5,984.82948	6,284.07095	6,598.27450	6,928.18822	7,274.59763	7,638.32751
		2,762.22899	2,900.34044	3,045.35746	3,197.62533	3,357.50660	3,525.38193
		34.52786	36.25426	38.06697	39.97032	41.96883	44.06727
	T21	73,613.40255	77,294.07268	81,158.77631	85,216.71513	89,477.55088	93,951.42843
		6,134.45021	6,441.17272	6,763.23136	7,101.39293	7,456.46257	7,829.28570
		2,831.28471	2,972.84895	3,121.49140	3,277.56597	3,441.44426	3,613.51648
		35.39106	37.16061	39.01864	40.96957	43.01805	45.16896
	T22	75,453.73761	79,226.42449	83,187.74572	87,347.13301	91,714.48966	96,300.21414
		6,287.81147	6,602.20204	6,932.31214	7,278.92775	7,642.87414	8,025.01784
		2,902.06683	3,047.17017	3,199.52868	3,359.50512	3,527.48037	3,703.85439
		36.27584	38.08963	39.99411	41.99381	44.09350	46.29818
	T23	77,340.08105	81,207.08511	85,267.43936	89,530.81133	94,007.35190	98,707.71949
		6,445.00675	6,767.25709	7,105.61995	7,460.90094	7,833.94599	8,225.64329
		2,974.61850	3,123.34943	3,279.51690	3,443.49274	3,615.66738	3,796.45075
		37.18273	39.04187	40.99396	43.04366	45.19584	47.45563
	T24	79,273.58308	83,237.26223	87,399.12535	91,769.08161	96,357.53569	101,175.41248
		6,606.13192	6,936.43852	7,283.26045	7,647.42347	8,029.79464	8,431.28437
		3,048.98396	3,201.43316	3,361.50482	3,529.58006	3,706.05907	3,891.36202
		38.11230	40.01791	42.01881	44.11975	46.32574	48.64203
	T25	81,255.42266	85,318.19379	89,584.10348	94,063.30865	98,766.47409	103,704.79779
		6,771.28522	7,109.84948	7,465.34196	7,838.60905	8,230.53951	8,642.06648
		3,125.20856	3,281.46899	3,445.54244	3,617.81956	3,798.71054	3,988.64607
		39.06511	41.01836	43.06928	45.22274	47.48388	49.85808
	T26	83,286.80822	87,451.14863	91,823.70607	96,414.89137	101,235.63594	106,297.41774
		6,940.56735	7,287.59572	7,651.97551	8,034.57428	8,436.30299	8,858.11814
		3,203.33878	3,363.50572	3,531.68100	3,708.26505	3,893.67831	4,088.36222
		40.04173	42.04382	44.14601	46.35331	48.67098	51.10453
Director of Finance (Unfilled)	T27	85,368.97843	89,637.42735	94,119.29872	98,825.26365	103,766.52684	108,954.85318
		7,114.08154	7,469.78561	7,843.27489	8,235.43864	8,647.21057	9,079.57110
Water Quality Manager (Unfilled)		3,283.42225	3,447.59336	3,619.97303	3,800.97168	3,991.02026	4,190.57128
		41.04278	43.09492	45.24966	47.51215	49.88775	52.38214

Percentage between Ranges = 2.5%  
 Percentage between Steps = 5.0%

**Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2017/2018**

								7/1/17	
Associate Engineer	T28	87,503.20289	91,878.36303	96,472.28119	101,295.89525	106,360.69001	111,678.72451		
		7,291.93357	7,656.53025	8,039.35677	8,441.32460	8,863.39083	9,306.56038		
		3,365.50780	3,533.78319	3,710.47235	3,895.99597	4,090.79577	4,295.33556		
		42.06885	44.17229	46.38090	48.69995	51.13495	53.69169		
	T29	89,690.78296	94,175.32211	98,884.08822	103,828.29263	109,019.70726	114,470.69262		
		7,474.23191	7,847.94351	8,240.34068	8,652.35772	9,084.97560	9,539.22439		
		3,449.64550	3,622.12777	3,803.23416	3,993.39587	4,193.06566	4,402.71895		
		43.12057	45.27660	47.54043	49.91745	52.41332	55.03399		
	T30	91,933.05254	96,529.70516	101,356.19042	106,423.99994	111,745.19994	117,332.45994		
		7,661.08771	8,044.14210	8,446.34920	8,868.66666	9,312.09999	9,777.70499		
		3,535.88664	3,712.68097	3,898.31502	4,093.23077	4,297.89231	4,512.78692		
		44.19858	46.40851	48.72894	51.16538	53.72365	56.40984		
Capital Project Manager Project Manager	T31	94,231.37885	98,942.94779	103,890.09518	109,084.59994	114,538.82994	120,265.77144		
		7,852.61490	8,245.24565	8,657.50793	9,090.38333	9,544.90249	10,022.14762		
		3,624.28380	3,805.49799	3,995.77289	4,195.56154	4,405.33961	4,625.60659		
		45.30355	47.56872	49.94716	52.44452	55.06675	57.82008		
	T32	96,587.16332	101,416.52149	106,487.34756	111,811.71494	117,402.30069	123,272.41572		
		8,048.93028	8,451.37679	8,873.94563	9,317.64291	9,783.52506	10,272.70131		
		3,714.89090	3,900.63544	4,095.66721	4,300.45057	4,515.47310	4,741.24676		
		46.43614	48.75794	51.19584	53.75563	56.44341	59.26558		
	O & M Superintendent	T33	99,001.84240	103,951.93452	109,149.53125	114,607.00781	120,337.35820	126,354.22611	
			8,250.15353	8,662.66121	9,095.79427	9,550.58398	10,028.11318	10,529.51884	
			3,807.76317	3,998.15133	4,198.05889	4,407.96184	4,628.35993	4,859.77793	
			47.59704	49.97689	52.47574	55.09952	57.85450	60.74722	
T34		101,476.88846	106,550.73289	111,878.26953	117,472.18301	123,345.79216	129,513.08177		
		8,456.40737	8,879.22774	9,323.18913	9,789.34858	10,278.81601	10,792.75681		
		3,902.95725	4,098.10511	4,303.01037	4,518.16088	4,744.06893	4,981.27238		
		48.78697	51.22631	53.78763	56.47701	59.30086	62.26590		
T35		104,013.81068	109,214.50121	114,675.22627	120,408.98758	126,429.43696	132,750.90881		
		8,667.81756	9,101.20843	9,556.26886	10,034.08230	10,535.78641	11,062.57573		
		4,000.53118	4,200.55774	4,410.58563	4,631.11491	4,862.67065	5,105.80419		
		50.00664	52.50697	55.13232	57.88894	60.78338	63.82255		
T36	106,614.15594	111,944.86374	117,542.10693	123,419.21227	129,590.17289	136,069.68153			
	8,884.51300	9,328.73864	9,795.17558	10,284.93436	10,799.18107	11,339.14013			
	4,100.54446	4,305.57168	4,520.85027	4,746.89278	4,984.23742	5,233.44929			
	51.25681	53.81965	56.51063	59.33616	62.30297	65.41812			
T37	109,279.50984	114,743.48533	120,480.65960	126,504.69258	132,829.92721	139,471.42357			
	9,106.62582	9,561.95711	10,040.05497	10,542.05772	11,069.16060	11,622.61863			
	4,203.05807	4,413.21097	4,633.87152	4,865.56510	5,108.84335	5,364.28552			
	52.53823	55.16514	57.92339	60.81956	63.86054	67.05357			

Percentage between Ranges = 2.5%  
 Percentage between Steps = 5.0%

**Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2017/2018**

7/1/17

Director of Admin Svcs	T38	112,011.49759	117,612.07247	123,492.67609	129,667.30989	136,150.67539	142,958.20916
		9,334.29147	9,801.00604	10,291.05634	10,805.60916	11,345.88962	11,913.18410
		4,308.13452	4,523.54125	4,749.71831	4,987.20423	5,236.56444	5,498.39266
		53.85168	56.54427	59.37148	62.34005	65.45706	68.72991
	T39	114,811.78503	120,552.37428	126,579.99299	132,908.99264	139,554.44227	146,532.16439
		9,567.64875	10,046.03119	10,548.33275	11,075.74939	11,629.53686	12,211.01370
		4,415.83789	4,636.62978	4,868.46127	5,111.88433	5,367.47855	5,635.85248
		55.19797	57.95787	60.85577	63.89855	67.09348	70.44816
	T40	117,682.07965	123,566.18364	129,744.49282	136,231.71746	143,043.30333	150,195.46850
		9,806.83997	10,297.18197	10,812.04107	11,352.64312	11,920.27528	12,516.28904
		4,526.23383	4,752.54552	4,990.17280	5,239.68144	5,501.66551	5,776.74879
		56.57792	59.40682	62.37716	65.49602	68.77082	72.20936
T41	120,624.13164	126,655.33823	132,988.10514	139,637.51039	146,619.38591	153,950.35521	
	10,052.01097	10,554.61152	11,082.34209	11,636.45920	12,218.28216	12,829.19627	
	4,639.38968	4,871.35916	5,114.92712	5,370.67348	5,639.20715	5,921.16751	
	57.99237	60.89199	63.93659	67.13342	70.49009	74.01459	
T42	123,639.73494	129,821.72168	136,312.80777	143,128.44815	150,284.87056	157,799.11409	
	10,303.31124	10,818.47681	11,359.40065	11,927.37068	12,523.73921	13,149.92617	
	4,755.37442	4,993.14314	5,242.80030	5,504.94031	5,780.18733	6,069.19670	
	59.44218	62.41429	65.53500	68.81175	72.25234	75.86496	
T43	126,730.72831	133,067.26472	139,720.62796	146,706.65936	154,041.99233	161,744.09194	
	10,560.89403	11,088.93873	11,643.38566	12,225.55495	12,836.83269	13,478.67433	
	4,874.25878	5,117.97172	5,373.87031	5,642.56382	5,924.69201	6,220.92661	
	60.92823	63.97465	67.17338	70.53205	74.05865	77.76158	
District Engineer	T44	129,898.99652	136,393.94634	143,213.64366	150,374.32584	157,893.04213	165,787.69424
		10,824.91638	11,366.16220	11,934.47030	12,531.19382	13,157.75351	13,815.64119
		4,996.11525	5,245.92101	5,508.21706	5,783.62792	6,072.80931	6,376.44978
		62.45144	65.57401	68.85271	72.29535	75.91012	79.70562

**Marina Coast Water District Employees Association -  
Classification and Salary Schedule for FY2017/2018**

**Percentage between Ranges = 2.5%  
Percentage between Steps = 5.0%**

**7/1/17**

<b>CLASSIFICATION</b>	<b>RANGE</b>	<b>STEP 1</b>	<b>STEP 2</b>	<b>STEP 3</b>	<b>STEP 4</b>	<b>STEP 5</b>	<b>STEP 6</b>
	1	40,492.26387	42,516.87706	44,642.72092	46,874.85696	49,218.59981	51,679.52980
		3,374.35532	3,543.07309	3,720.22674	3,906.23808	4,101.54998	4,306.62748
		1,557.39476	1,635.26450	1,717.02773	1,802.87911	1,893.02307	1,987.67422
		19.46743	20.44081	21.46285	22.53599	23.66279	24.84593
	2	41,504.57047	43,579.79899	45,758.78894	48,046.72839	50,449.06481	52,971.51805
		3,458.71421	3,631.64992	3,813.23241	4,003.89403	4,204.08873	4,414.29317
		1,596.32963	1,676.14612	1,759.95342	1,847.95109	1,940.34865	2,037.36608
		19.95412	20.95183	21.99942	23.09939	24.25436	25.46708
Utility Laborer	3	42,542.18473	44,669.29397	46,902.75866	49,247.89660	51,710.29143	54,295.80600
		3,545.18206	3,722.44116	3,908.56322	4,103.99138	4,309.19095	4,524.65050
		1,636.23787	1,718.04977	1,803.95226	1,894.14987	1,988.85736	2,088.30023
		20.45297	21.47562	22.54940	23.67687	24.86072	26.10375
	4	43,605.73935	45,786.02631	48,075.32763	50,479.09401	53,003.04871	55,653.20115
		3,633.81161	3,815.50219	4,006.27730	4,206.59117	4,416.92073	4,637.76676
		1,677.14382	1,761.00101	1,849.05106	1,941.50362	2,038.57880	2,140.50774
		20.96430	22.01251	23.11314	24.26880	25.48223	26.75635
	5	44,695.88283	46,930.67697	49,277.21082	51,741.07136	54,328.12493	57,044.53118
		3,724.65690	3,910.88975	4,106.43424	4,311.75595	4,527.34374	4,753.71093
		1,719.07242	1,805.02604	1,895.27734	1,990.04121	2,089.54327	2,194.02043
		21.48841	22.56283	23.69097	24.87552	26.11929	27.42526
Customer Service Rep I	6	45,813.27990	48,103.94390	50,509.14109	53,034.59815	55,686.32805	58,470.64446
		3,817.77333	4,008.66199	4,209.09509	4,419.54985	4,640.52734	4,872.55370
		1,762.04923	1,850.15169	1,942.65927	2,039.79224	2,141.78185	2,248.87094
		22.02562	23.12690	24.28324	25.49740	26.77227	28.11089
	7	46,958.61190	49,306.54249	51,771.86962	54,360.46310	57,078.48625	59,932.41057
		3,913.21766	4,108.87854	4,314.32247	4,530.03859	4,756.54052	4,994.36755
		1,806.10046	1,896.40548	1,991.22575	2,090.78704	2,195.32639	2,305.09271
		22.57626	23.70507	24.89032	26.13484	27.44158	28.81366
Meter Reader	8	48,132.57720	50,539.20606	53,066.16636	55,719.47468	58,505.44841	61,430.72083
		4,011.04810	4,211.60050	4,422.18053	4,643.28956	4,875.45403	5,119.22674
		1,851.25297	1,943.81562	2,041.00640	2,143.05672	2,250.20955	2,362.72003
		23.14066	24.29770	25.51258	26.78821	28.12762	29.53400
	9	49,335.89163	51,802.68621	54,392.82052	57,112.46154	59,968.08462	62,966.48885
		4,111.32430	4,316.89052	4,532.73504	4,759.37180	4,997.34039	5,247.20740
		1,897.53429	1,992.41101	2,092.03156	2,196.63314	2,306.46479	2,421.78803
		23.71918	24.90514	26.15039	27.45791	28.83081	30.27235

**Marina Coast Water District Employees Association -  
Classification and Salary Schedule for FY2017/2018**

**Percentage between Ranges = 2.5%  
Percentage between Steps = 5.0%**

**7/1/17**

<b>CLASSIFICATION</b>	<b>RANGE</b>	<b>STEP 1</b>	<b>STEP 2</b>	<b>STEP 3</b>	<b>STEP 4</b>	<b>STEP 5</b>	<b>STEP 6</b>
Accounting Technician	10	50,569.28892	53,097.75336	55,752.64103	58,540.27308	61,467.28674	64,540.65107
Customer Service Rep II		4,214.10741	4,424.81278	4,646.05342	4,878.35609	5,122.27389	5,378.38759
System Operator I		1,944.97265	2,042.22128	2,144.33235	2,251.54896	2,364.12641	2,482.33273
Water Con Spec I		24.31216	25.52777	26.80415	28.14436	29.55158	31.02916
	11	51,833.52114	54,425.19720	57,146.45706	60,003.77991	63,003.96891	66,154.16735
		4,319.46009	4,535.43310	4,762.20475	5,000.31499	5,250.33074	5,512.84728
		1,993.59697	2,093.27682	2,197.94066	2,307.83769	2,423.22957	2,544.39105
		24.91996	26.16596	27.47426	28.84797	30.29037	31.80489
	12	53,129.35917	55,785.82713	58,575.11848	61,503.87441	64,579.06813	67,808.02153
		4,427.44660	4,648.81893	4,881.25987	5,125.32287	5,381.58901	5,650.66846
		2,043.43689	2,145.60874	2,252.88917	2,365.53363	2,483.81031	2,608.00083
		25.54296	26.82011	28.16111	29.56917	31.04763	32.60001
	13	54,457.59315	57,180.47280	60,039.49645	63,041.47127	66,193.54483	69,503.22207
		4,538.13276	4,765.03940	5,003.29137	5,253.45594	5,516.12874	5,791.93517
		2,094.52281	2,199.24895	2,309.21140	2,424.67197	2,545.90557	2,673.20085
		26.18154	27.49061	28.86514	30.30840	31.82382	33.41501
Accountant I	14	55,819.03298	58,609.98463	61,540.48386	64,617.50805	67,848.38345	71,240.80262
Administrative Assistant		4,651.58608	4,884.16539	5,128.37365	5,384.79234	5,654.03195	5,936.73355
Engineering Tech		2,146.88588	2,254.23018	2,366.94169	2,485.28877	2,609.55321	2,740.03087
System Operator II		26.83607	28.17788	29.58677	31.06611	32.61942	34.25039
Water Con Spec II							
	15	57,214.50880	60,075.23424	63,078.99595	66,232.94575	69,544.59304	73,021.82269
		4,767.87573	5,006.26952	5,256.58300	5,519.41215	5,795.38275	6,085.15189
		2,200.55803	2,310.58593	2,426.11523	2,547.42099	2,674.79204	2,808.53164
		27.50698	28.88232	30.32644	31.84276	33.43490	35.10665
System Operator II - Cross Connection Control Spec	16	58,644.87152	61,577.11510	64,655.97085	67,888.76939	71,283.20786	74,847.36826
		4,887.07263	5,131.42626	5,387.99757	5,657.39745	5,940.26732	6,237.28069
		2,255.57198	2,368.35058	2,486.76811	2,611.10652	2,741.66184	2,878.74493
		28.19465	29.60438	31.08460	32.63883	34.27077	35.98431
	17	60,110.99331	63,116.54297	66,272.37012	69,585.98863	73,065.28806	76,718.55246
		5,009.24944	5,259.71191	5,522.69751	5,798.83239	6,088.77401	6,393.21271
		2,311.96128	2,427.55935	2,548.93731	2,676.38418	2,810.20339	2,950.71356
		28.89952	30.34449	31.86172	33.45480	35.12754	36.88392
System Operator III	18	61,613.76814	64,694.45655	67,929.17938	71,325.63834	74,891.92026	78,636.51628
Water Con Spec III		5,134.48068	5,391.20471	5,660.76495	5,943.80320	6,240.99336	6,553.04302
		2,369.76031	2,488.24833	2,612.66075	2,743.29378	2,880.45847	3,024.48140
		29.62200	31.10310	32.65826	34.29117	36.00573	37.80602

**Marina Coast Water District Employees Association -  
Classification and Salary Schedule for FY2017/2018**

**Percentage between Ranges = 2.5%  
Percentage between Steps = 5.0%**

**7/1/17**

<b>CLASSIFICATION</b>	<b>RANGE</b>	<b>STEP 1</b>	<b>STEP 2</b>	<b>STEP 3</b>	<b>STEP 4</b>	<b>STEP 5</b>	<b>STEP 6</b>
	19	63,154.11234	66,311.81796	69,627.40886	73,108.77930	76,764.21827	80,602.42918
		5,262.84270	5,525.98483	5,802.28407	6,092.39828	6,397.01819	6,716.86910
		2,429.00432	2,550.45454	2,677.97726	2,811.87613	2,952.46993	3,100.09343
		30.36255	31.88068	33.47472	35.14845	36.90587	38.75117
Assistant Engineer	20	64,732.96515	67,969.61341	71,368.09408	74,936.49879	78,683.32373	82,617.48991
		5,394.41376	5,664.13445	5,947.34117	6,244.70823	6,556.94364	6,884.79083
		2,489.72943	2,614.21590	2,744.92670	2,882.17303	3,026.28168	3,177.59577
		31.12162	32.67770	34.31158	36.02716	37.82852	39.71995
	21	66,351.28928	69,668.85375	73,152.29643	76,809.91126	80,650.40682	84,682.92716
		5,529.27411	5,805.73781	6,096.02470	6,400.82594	6,720.86723	7,056.91060
		2,551.97266	2,679.57130	2,813.54986	2,954.22736	3,101.93872	3,257.03566
		31.89966	33.49464	35.16937	36.92784	38.77423	40.71295
	22	68,010.07151	71,410.57509	74,981.10384	78,730.15904	82,666.66699	86,800.00034
		5,667.50596	5,950.88126	6,248.42532	6,560.84659	6,888.88892	7,233.33336
		2,615.77198	2,746.56058	2,883.88861	3,028.08304	3,179.48719	3,338.46155
		32.69715	34.33201	36.04861	37.85104	39.74359	41.73077
Accountant II Customer Svc Suprv	23	69,710.32330	73,195.83947	76,855.63144	80,698.41301	84,733.33366	88,970.00035
		5,809.19361	6,099.65329	6,404.63595	6,724.86775	7,061.11114	7,414.16670
		2,681.16628	2,815.22459	2,955.98582	3,103.78512	3,258.97437	3,421.92309
		33.51458	35.19031	36.94982	38.79731	40.73718	42.77404
	24	71,453.08138	75,025.73545	78,777.02223	82,715.87334	86,851.66701	91,194.25036
		5,954.42345	6,252.14462	6,564.75185	6,892.98944	7,237.63892	7,599.52086
		2,748.19544	2,885.60521	3,029.88547	3,181.37974	3,340.44873	3,507.47117
		34.35244	36.07007	37.87357	39.76725	41.75561	43.84339
	25	73,239.40842	76,901.37884	80,746.44778	84,783.77017	89,022.95868	93,474.10661
		6,103.28403	6,408.44824	6,728.87065	7,065.31418	7,418.57989	7,789.50888
		2,816.90032	2,957.74534	3,105.63261	3,260.91424	3,423.95995	3,595.15795
		35.21125	36.97182	38.82041	40.76143	42.79950	44.93947
O & M Supervisor	26	75,070.39363	78,823.91331	82,765.10898	86,903.36443	91,248.53265	95,810.95928
		6,255.86614	6,568.65944	6,897.09241	7,241.94704	7,604.04439	7,984.24661
		2,887.32283	3,031.68897	3,183.27342	3,342.43709	3,509.55895	3,685.03690
		36.09154	37.89611	39.79092	41.78046	43.86949	46.06296
Laboratory Supervisor	27	76,947.15347	80,794.51114	84,834.23670	89,075.94854	93,529.74596	98,206.23326
		6,412.26279	6,732.87593	7,069.51973	7,422.99571	7,794.14550	8,183.85277
		2,959.50590	3,107.48120	3,262.85526	3,425.99802	3,597.29792	3,777.16282
		36.99382	38.84351	40.78569	42.82498	44.96622	47.21454

**Marina Coast Water District Employees Association -  
Classification and Salary Schedule for FY2017/2018**

**Percentage between Ranges = 2.5%  
Percentage between Steps = 5.0%**

**7/1/17**

<b>CLASSIFICATION</b>	<b>RANGE</b>	<b>STEP 1</b>	<b>STEP 2</b>	<b>STEP 3</b>	<b>STEP 4</b>	<b>STEP 5</b>	<b>STEP 6</b>
	28	78,870.83231	82,814.37392	86,955.09262	91,302.84725	95,867.98961	100,661.38909
		6,572.56936	6,901.19783	7,246.25772	7,608.57060	7,988.99913	8,388.44909
		3,033.49355	3,185.16823	3,344.42664	3,511.64797	3,687.23037	3,871.59189
		37.91867	39.81460	41.80533	43.89560	46.09038	48.39490
	29	80,842.60312	84,884.73327	89,128.96993	93,585.41843	98,264.68935	103,177.92382
		6,736.88359	7,073.72777	7,427.41416	7,798.78487	8,188.72411	8,598.16032
		3,109.33089	3,264.79743	3,428.03731	3,599.43917	3,779.41113	3,968.38169
		38.86664	40.80997	42.85047	44.99299	47.24264	49.60477
	30	82,863.66819	87,006.85160	91,357.19418	95,925.05389	100,721.30659	105,757.37192
		6,905.30568	7,250.57097	7,613.09952	7,993.75449	8,393.44222	8,813.11433
		3,187.06416	3,346.41737	3,513.73824	3,689.42515	3,873.89641	4,067.59123
		39.83830	41.83022	43.92173	46.11781	48.42371	50.84489
	31	84,935.25990	89,182.02289	93,641.12404	98,323.18024	103,239.33925	108,401.30621
		7,077.93832	7,431.83524	7,803.42700	8,193.59835	8,603.27827	9,033.44218
		3,266.74077	3,430.07780	3,601.58169	3,781.66078	3,970.74382	4,169.28101
		40.83426	42.87597	45.01977	47.27076	49.63430	52.11601
Application Sys. Analyst	32	87,058.64140	91,411.57347	95,982.15214	100,781.25975	105,820.32273	111,111.33887
		7,254.88678	7,617.63112	7,998.51268	8,398.43831	8,818.36023	9,259.27824
		3,348.40928	3,515.82975	3,691.62124	3,876.20230	4,070.01241	4,273.51303
		41.85512	43.94787	46.14527	48.45253	50.87516	53.41891